

153 ThedaCare Medical Center - Wild Rose
Box 243, 601 Grove Avenue
Wild Rose, WI 54984
920-622-3257

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Waushara
Analysis Area: Lake Winnebago (3)
Volume Group: 1

		All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	6.6%	55.7%	0.12	44.0%	0.15	11.4%	0.58	6.0%	1.11
Obstetrics	0.0%	41.5%	N/A	31.5%	N/A	26.9%	N/A	0.0%	N/A
Pediatrics	0.0%	52.8%	N/A	83.4%	N/A	50.0%	N/A	0.0%	N/A
Total Hospital	6.6%	57.5%	0.12	46.2%	0.14	17.7%	0.37	6.0%	1.11
Average Census (Patients)									
Adult Medical-Surgical	1.7	26.4	0.06	20.6	0.08	1.9	0.87	1.5	1.11
Obstetrics	0.0	5.6	N/A	4.4	N/A	4.0	N/A	0.0	N/A
Pediatrics	0.0	1.4	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.7	49.4	0.03	35.5	0.05	3.1	0.54	1.5	1.11
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	3.9	0.81	3.5	0.92	3.0	1.04	3.5	0.91
Obstetrics	0.0	2.5	N/A	2.4	N/A	2.8	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	2.8	N/A	2.8	N/A	0.0	N/A
Total Hospital	3.2	4.4	0.72	3.8	0.83	4.2	0.75	3.5	0.91
Surgical Operations									
Inpatient	0	1,396	N/A	1,243	N/A	55	N/A	0	N/A
Outpatient	62	4,206	0.01	6,046	0.01	307	0.20	71	0.87
Inpatient as % of All Surgeries	0.0%	24.9%	N/A	17.1%	N/A	15.1%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	14,006	136,074	0.10	126,761	0.11	22,296	0.63	10,711	1.31
Emergency Visits	4,049	18,688	0.22	15,547	0.26	3,144	1.29	4,003	1.01
Full-Time Equivalents (FTEs)									
Administrators	5.0	19.3	0.26	17.4	0.29	2.6	1.94	4.0	1.25
Nurses, Licensed	15.0	239.2	0.06	179.4	0.08	32.1	0.47	14.7	1.02
Ancillary Nursing Personnel	9.8	40.0	0.25	31.1	0.32	7.8	1.26	10.1	0.97
All Other Personnel	35.6	480.4	0.07	293.7	0.12	75.6	0.47	44.1	0.81
Total FTEs	65.4	779.0	0.08	521.5	0.13	118.0	0.55	72.9	0.90
FTEs per 100 Patient Census (Adjusted)									
Administrators	60.9	14.9	4.10	14.8	4.12	19.1	3.19	51.5	1.18
Nurses, Licensed	182.6	183.7	0.99	152.4	1.20	236.9	0.77	188.8	0.97
Ancillary Nursing Personnel	119.6	30.8	3.89	26.4	4.54	57.6	2.08	130.0	0.92
All Other Personnel	433.2	369.0	1.17	249.4	1.74	557.9	0.78	567.8	0.76
Total FTEs	796.3	598.3	1.33	443.0	1.80	871.5	0.91	938.1	0.85

Total Hospital:

Beds Set Up & Staffed 25
Discharges 191
Inpatient Days 604

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 5
Discharges 82
Inpatient Days 1,188

Newborn Nursery:

Bassinet 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	190	604	6.6%	1.7	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	3	3	3.4
Medical & Dental Residents	0	0	0.0	Sonographers	1	1	1.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	10	10	15.0	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	2	0.4
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	3	0.6
Ancillary Nursing Personnel	7	8	9.8	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	0	1.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	12	8	16.3
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	6	2	6.8				
				Total	51	37	65.4

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Wild Rose, WI 54984			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$11,142,986	60.3%	45.7%	1.32	47.1%	1.28	46.6%	1.29	58.1%	1.04	
Medical Assistance	\$2,565,003	13.9%	14.0%	0.99	10.7%	1.30	13.4%	1.03	14.2%	0.98	
Commercial	\$3,978,786	21.5%	35.8%	0.60	39.9%	0.54	35.9%	0.60	23.3%	0.92	
All Other	\$802,336	4.3%	4.5%	0.96	2.3%	1.91	4.0%	1.07	4.5%	0.97	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$4,890,712	26.5%	34.1%	0.78	33.7%	0.79	21.1%	1.26	32.4%	0.82	
Medical Assistance	\$1,261,057	6.8%	10.6%	0.65	7.8%	0.87	8.5%	0.81	7.4%	0.92	
Commercial	\$661,856	3.6%	14.7%	0.24	13.1%	0.27	9.7%	0.37	16.6%	0.22	
Charity Care	\$104,094	0.6%	1.0%	0.58	0.6%	0.90	1.0%	0.55	0.7%	0.80	
Bad Debt	\$1,156,731	6.3%	1.1%	5.85	1.3%	4.75	2.2%	2.89	2.8%	2.20	
All Other	\$404,610	2.2%	2.0%	1.12	1.4%	1.59	1.6%	1.38	2.6%	0.85	
Total Deductions	\$8,479,060	45.9%	63.3%	0.72	57.9%	0.79	44.0%	1.04	62.5%	0.73	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.4%	5.5%	0.07	1.7%	0.23	3.2%	0.12	0.7%	0.54	
Net Gains/Losses as % of Net Income		5.8%	2.6%	2.26	3.3%	1.74	N/A	N/A	3.4%	1.69	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$6,510,232	72.3%	44.1%	1.64	41.1%	1.76	54.9%	1.32	69.4%	1.04	
Supplies & Services	\$1,620,382	18.0%	49.0%	0.37	51.9%	0.35	38.5%	0.47	22.1%	0.81	
Capital Component	\$874,225	9.7%	6.9%	1.41	7.0%	1.38	6.7%	1.46	8.4%	1.15	
Fiscal Statistics											
Operating Margin (%)		10.4%	8.4%	1.24	11.1%	0.93	1.3%	8.10	-35.6%	N/A	
Total Hospital Net Income (%)		11.0%	8.6%	1.28	11.5%	0.96	1.0%	11.01	-37.3%	N/A	
Return on Equity (%)		18.8%	6.3%	2.97	10.9%	1.72	1.2%	15.05	-53.3%	N/A	
Current Ratio		0.9	5.9	0.15	6.8	0.13	3.5	0.26	0.5	1.67	
Days in Net Patient Accounts Receivable		50.6	51.6	0.98	56.0	0.90	53.6	0.94	95.7	0.53	
Average Payment Period		75.0	38.5	1.95	21.7	3.45	37.7	1.99	147.2	0.51	
Equity Financing (%)		71.3%	75.1%	0.95	78.3%	0.91	52.0%	1.37	26.4%	2.70	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.6	N/A	0.0	N/A	
Times Interest Earned		487.2	13.4	36.43	32.7	14.91	2.0	242.92	-3,974.0	N/A	
Total Asset Turnover		1.7	0.7	2.31	1.0	1.79	1.3	1.35	1.4	1.18	
Average Age of Plant (Years)		6.8	9.9	0.69	10.8	0.63	10.1	0.67	6.4	1.07	
Increase (Decrease) Total Net Patient Revenue		38.5%	5.4%	7.08	6.7%	5.74	6.3%	6.15	-43.0%	N/A	
Outpatient Gross Revenue (% of Total GPR)		79.9%	61.9%	1.29	69.3%	1.15	77.2%	1.03	80.7%	0.99	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$10,321		\$15,830	0.65	\$12,540	0.82	\$17,237	0.60	\$23,478	0.44	
Inpatient Net Revenue per Day	\$1,542		\$3,538	0.44	\$3,195	0.48	\$2,652	0.58	\$3,241	0.48	
Outpatient Net Revenue per Visit	\$459		\$686	0.67	\$574	0.80	\$595	0.77	\$118	3.88	

Income Statement			Assets			Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$18,489,111		Cash & Cash Equivalents		\$0	Current Liabilities		\$1,697,928
Less Deductions	\$8,479,060		Net Patient Receivables		\$1,386,724	Long-Term Debt		\$0
Net Patient Revenue	\$10,010,051		Other Receivables		\$0	Other Liabilities		\$0
Plus Other Revenue	\$39,382					Subtotal		\$1,697,928
Total Revenue	\$10,049,433		Land, Buildings & Equipment (Net)		\$4,351,129			
Less Expenses	\$9,004,839		Other Assets		\$170,108	Unrestricted Fund Balance		\$4,210,033
Non-Operating Gains/Losses	\$64,036					Restricted Fund Balance		\$0
Net Income	\$1,108,630		Total Assets		\$5,907,961	Total Liabilities & Fund Balance		\$5,907,961