

308 Ascension St. Clare's Hospital
3400 Ministry Parkway
Weston, WI 54476
715-393-3000

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical
Control: Religious Organization

County: Marathon
Analysis Area: North Central (6)
Volume Group: 4

		All GMS Hospitals		Analysis Area 6		Volume Group 4		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	78.1%	55.7%	1.40	65.6%	1.19	39.8%	1.96	91.5%	0.85
Obstetrics	169.2%	41.5%	4.07	46.3%	0.07	28.9%	5.85	75.4%	2.24
Pediatrics	0.0%	52.8%	N/A	96.9%	N/A	7.7%	N/A	0.0%	N/A
Total Hospital	111.6%	57.5%	1.94	69.2%	1.61	42.4%	2.63	126.2%	0.88
Average Census (Patients)									
Adult Medical-Surgical	30.5	26.4	1.15	22.1	1.38	10.7	2.85	27.4	1.11
Obstetrics	3.4	5.6	0.60	3.6	0.94	2.0	1.70	3.8	0.90
Pediatrics	0.0	1.4	N/A	1.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	53.6	49.4	1.09	39.5	1.36	16.6	3.23	59.3	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	3.9	0.88	3.8	0.90	3.0	1.14	3.3	1.06
Obstetrics	2.2	2.5	0.87	2.5	0.87	2.2	0.99	2.4	0.92
Pediatrics	0.0	3.5	N/A	3.3	N/A	1.9	N/A	0.0	N/A
Total Hospital	3.7	4.4	0.85	4.2	0.90	3.3	1.14	3.7	1.00
Surgical Operations									
Inpatient	1,543	1,396	1.10	1,155	1.34	484	3.19	1,909	0.81
Outpatient	1,005	4,206	0.24	1,740	0.58	2,045	0.49	819	1.23
Inpatient as % of All Surgeries	60.6%	24.9%	2.43	39.9%	1.52	19.2%	3.16	70.0%	0.87
Outpatient Visits									
Non-Emergency Visits	10,760	136,074	0.08	68,636	0.16	63,222	0.17	5,589	1.93
Emergency Visits	13,153	18,688	0.70	13,080	1.01	12,717	1.03	13,784	0.95
Full-Time Equivalents (FTEs)									
Administrators	2.0	19.3	0.10	16.3	0.12	10.6	0.19	5.4	0.37
Nurses, Licensed	171.5	239.2	0.72	145.3	1.18	104.8	1.64	167.6	1.02
Ancillary Nursing Personnel	25.9	40.0	0.65	28.4	0.91	22.9	1.13	18.3	1.42
All Other Personnel	113.4	480.4	0.24	245.2	0.46	217.2	0.52	154.1	0.74
Total FTEs	312.8	779.0	0.40	435.2	0.72	355.5	0.88	345.4	0.91
FTEs per 100 Patient Census (Adjusted)									
Administrators	2.2	14.9	0.15	16.6	0.13	17.1	0.13	6.2	0.36
Nurses, Licensed	187.7	183.7	1.02	147.7	1.27	169.2	1.11	190.9	0.98
Ancillary Nursing Personnel	28.4	30.8	0.92	28.9	0.98	37.0	0.77	20.8	1.36
All Other Personnel	124.1	369.0	0.34	249.4	0.50	350.8	0.35	175.6	0.71
Total FTEs	342.4	598.3	0.57	442.6	0.77	574.1	0.60	393.5	0.87

Total Hospital:

Beds Set Up & Staffed 48
Discharges 5,230
Inpatient Days 19,558

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 2
Total Births 522
Newborn Days 1,021

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	39	3,230	11,116	78.1%	30.5	3.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	2	560	1,235	169.2%	3.4	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	7	252	2,530	99.0%	6.9	10.0
Step-Down (Special Care)	1	0	1,190	4,556	0.0%	12.5	3.8
Neonatal Intensive/Intermediate Care	1	0	48	121	0.0%	0.3	2.5
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	15	1	15.9
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	13	4	13.0
Registered Nurses	146	91	171.5	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	19	34	25.9	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	43	13	45.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	15	11	18.4
Pharmacy Personnel	19	5	20.5				
Clinical Laboratory Personnel	0	0	0.0				
				Total	272	159	312.8

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Weston, WI 54476			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$155,373,631	60.5%	45.7%	1.32	50.9%	1.19	49.2%	1.23	62.5%	0.97	
Medical Assistance	\$27,544,729	10.7%	14.0%	0.77	13.8%	0.78	11.3%	0.95	10.2%	1.05	
Commercial	\$61,805,469	24.1%	35.8%	0.67	31.0%	0.78	36.3%	0.66	24.0%	1.00	
All Other	\$12,041,640	4.7%	4.5%	1.04	4.2%	1.11	3.2%	1.48	3.4%	1.39	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$110,064,026	42.9%	34.1%	1.26	35.1%	1.22	35.5%	1.21	41.4%	1.04	
Medical Assistance	\$12,853,437	5.0%	10.6%	0.47	10.3%	0.48	8.4%	0.60	5.4%	0.92	
Commercial	\$11,135,530	4.3%	14.7%	0.30	7.8%	0.56	13.1%	0.33	4.8%	0.90	
Charity Care	\$2,567,481	1.0%	1.0%	1.03	1.3%	0.78	1.3%	0.79	1.1%	0.88	
Bad Debt	\$5,084,736	2.0%	1.1%	1.85	1.0%	2.00	1.4%	1.43	1.0%	2.04	
All Other	\$6,156,623	2.4%	2.0%	1.22	1.9%	1.30	1.1%	2.27	1.8%	1.31	
Total Deductions	\$147,861,833	57.6%	63.3%	0.91	57.3%	1.00	60.7%	0.95	55.6%	1.04	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		-1.5%	5.5%	N/A	3.4%	N/A	3.5%	N/A	2.1%	N/A	
Net Gains/Losses as % of Net Income		0.0%	2.6%	N/A	22.1%	N/A	18.6%	N/A	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$36,855,315	25.1%	44.1%	0.57	41.2%	0.61	44.5%	0.56	37.2%	0.68	
Supplies & Services	\$102,980,029	70.3%	49.0%	1.43	52.5%	1.34	46.9%	1.50	52.8%	1.33	
Capital Component	\$6,751,742	4.6%	6.9%	0.67	6.3%	0.73	8.5%	0.54	10.0%	0.46	
Fiscal Statistics											
Operating Margin (%)		-36.7%	8.4%	N/A	5.1%	N/A	4.8%	N/A	5.5%	N/A	
Total Hospital Net Income (%)		-36.7%	8.6%	N/A	6.4%	N/A	5.8%	N/A	5.5%	N/A	
Return on Equity (%)		-29.1%	6.3%	N/A	5.1%	N/A	3.7%	N/A	5.0%	N/A	
Current Ratio		1.3	5.9	0.22	4.2	0.31	5.5	0.24	1.7	0.76	
Days in Net Patient Accounts Receivable		57.1	51.6	1.11	62.5	0.91	49.4	1.16	53.5	1.07	
Average Payment Period		49.4	38.5	1.28	37.9	1.30	40.4	1.22	65.6	0.75	
Equity Financing (%)		74.0%	75.1%	0.99	51.9%	1.43	75.7%	0.98	0.0%	N/A	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.7	N/A	0.2	N/A	-2.7	N/A	
Times Interest Earned		0.0	13.4	N/A	14.9	N/A	6.3	N/A	2.3	N/A	
Total Asset Turnover		0.8	0.7	1.08	0.8	1.02	0.6	1.26	0.9	0.87	
Average Age of Plant (Years)		4.9	9.9	0.50	7.8	0.63	9.1	0.54	5.8	0.86	
Increase (Decrease) Total Net Patient Revenue		-2.7%	5.4%	N/A	4.2%	N/A	7.2%	N/A	-0.6%	4.66	
Outpatient Gross Revenue (% of Total GPR)		41.4%	61.9%	0.67	59.8%	0.69	72.7%	0.57	33.1%	1.25	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$12,879		\$15,830	0.81	\$14,144	0.91	\$11,444	1.13	\$13,546	0.95	
Inpatient Net Revenue per Day	\$3,446		\$3,538	0.97	\$3,385	1.02	\$3,344	1.03	\$3,652	0.94	
Outpatient Net Revenue per Visit	\$1,950		\$686	2.84	\$932	2.09	\$740	2.63	\$1,859	1.05	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$256,765,469	Cash & Cash Equivalents	\$1,901	Current Liabilities	\$19,010,310
Less Deductions	\$147,861,833	Net Patient Receivables	\$17,024,985	Long-Term Debt	\$0
Net Patient Revenue	\$108,903,636	Other Receivables	\$1,898,808	Other Liabilities	\$16,109,540
Plus Other Revenue	-\$1,647,107			Subtotal	\$35,119,850
Total Revenue	\$107,256,529	Land, Buildings & Equipment (Net)	\$100,411,383	Unrestricted Fund Balance	\$100,022,654
Less Expenses	\$146,587,086	Other Assets	\$15,805,427	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$135,142,504
Net Income	-\$39,330,557	Total Assets	\$135,142,504		