

**170 Libertas Center**  
 1701 Dousman St  
 Green Bay, WI 54303  
 920-498-8600

Fiscal Year: 07/01 to 06/30  
 Type: Alcoholism & Other Drug Abuse  
 Control: Religious Organization

County: Brown  
 Analysis Area: Northeastern (4)  
 Volume Group: N/A

		FY 2019 vs. 2018		
Selected Utilization Statistics	FY 2019	FY 2018	Ratio	
<b>Occupancy Rate (%)</b>				
Psychiatric	0.0%	0.0%	N/A	
Alcoholism/Chemical Dependency	17.9%	21.3%	0.84	
Total Hospital	17.9%	21.3%	0.84	
<b>Average Census (Patients)</b>				
Psychiatric	0.0	0.0	N/A	
Alcoholism/Chemical Dependency	3.9	4.7	0.84	
Total Hospital	3.9	4.7	0.84	
<b>Average Length of Stay (Days)</b>				
Psychiatric	0.0	0.0	N/A	
Alcoholism/Chemical Dependency	14.9	14.0	1.07	
Total Hospital	14.9	14.0	1.07	
<b>Outpatient Visits</b>				
Non-Emergency Visits	6,506	6,299	1.03	
Emergency Visits	0	0	N/A	
<b>Full-Time Equivalents (FTEs)</b>				
Administrators	1.0	1.0	1.00	
Nurses, Licensed	7.2	6.4	1.12	
Psychologists	0.0	0.0	N/A	
Social Workers	8.8	9.3	0.95	
All Other Personnel	3.0	4.0	0.75	
Total FTEs	20.1	20.7	0.97	
<b>FTEs per 100 Patient Census (Adjusted)</b>				
Administrators	16.2	14.6	1.11	
Nurses, Licensed	117.0	93.8	1.25	
Psychologists	0.0	0.0	N/A	
Social Workers	142.9	135.4	1.06	
All Other Personnel	48.6	58.4	0.83	
Total FTEs	324.8	302.2	1.07	

**Total Hospital:**

Beds Set Up & Staffed 22  
 Discharges 96  
 Inpatient Days 1,434

**Contract with:**

Health Maintenance  
 Organization (HMO) Yes  
 Preferred Provider  
 Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	1	22	96	1,434	17.9%	3.9	14.9
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	5	4	7.2	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	1	0	1.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	7	3	8.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	2	0	2.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>16</b>	<b>7</b>	<b>20.1</b>

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Green Bay, WI 54303			FY 2019 vs. 2018		
Selected Financial Statistics		FY 2019	FY2018	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>					
Medicare	\$0	0.0%	0.0%	N/A	
Medical Assistance	\$2,777,175	66.7%	60.0%	1.11	
Commercial	\$1,252,681	30.1%	35.9%	0.84	
All Other	\$134,882	3.2%	4.1%	0.79	
<b>Deductions as % of Total Gross Patient Revenue</b>					
Medicare	\$0	0.0%	0.0%	N/A	
Medical Assistance	\$1,842,526	44.2%	39.4%	1.12	
Commercial	\$513,368	12.3%	10.8%	1.15	
Bad Debt	\$105,960	2.5%	0.0%	N/A	
Charity Care	\$383,928	9.2%	4.2%	2.20	
All Other	\$79,563	1.9%	2.7%	0.72	
Total Deductions	\$2,925,345	70.2%	57.0%	1.23	
<b>Other Revenue &amp; Net Gains or Losses</b>					
Other Revenue as % of Total Revenue		0.0%	0.0%	1.59	
Net Gains/Losses as % of Net Income		0.0%	0.0%	N/A	
<b>Expenses as % of Total Expenses</b>					
Salary/Fringe Benefits	\$1,657,151	70.4%	69.9%	1.01	
Supplies & Services	\$442,817	18.8%	21.0%	0.90	
Capital Component	\$252,742	10.7%	9.1%	1.18	
<b>Fiscal Statistics</b>					
Operating Margin (%)		-89.8%	-20.6%	4.35	
Total Hospital Net Income (%)		-89.8%	-20.6%	4.35	
Return on Equity (%)		-75.8%	-20.2%	3.76	
Current Ratio		0.0	0.0	N/A	
Days in Net Patient Accounts Receivable		219.7	237.6	0.92	
Average Payment Period		0.0	0.0	N/A	
Equity Financing (%)		100.0%	100.0%	1.00	
Long-Term Debt to Equity Ratio		0.0	0.0	N/A	
Times Interest Earned		0.0	0.0	N/A	
Total Asset Turnover		0.8	1.0	0.86	
Average Age of Plant (Years)		1.8	1.5	1.17	
Increase (Decrease) Total Net Patient Revenue		-37.1%	-15.8%	2.35	
Outpatient Gross Revenue (% of Total GPR)		36.7%	33.1%	1.11	
<b>Net Revenue Statistics</b>					
Inpatient Net Revenue per Discharge		\$7,783	\$9,833	0.79	
Inpatient Net Revenue per Day		\$524	\$717	0.73	
Outpatient Net Revenue per Visit		\$92	\$122	0.75	
<b>Income Statement</b>			<b>Assets</b>		<b>Liabilities &amp; Fund Balances</b>
Gross Patient Revenue (GPR)	\$4,164,739	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$2,925,345	Net Patient Receivables	\$745,852	Long-Term Debt	\$0
Net Patient Revenue	\$1,239,394	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$52			Subtotal	\$0
Total Revenue	\$1,239,446	Land, Buildings & Equipment (Net)	\$722,109	Unrestricted Fund Balance	\$1,467,961
Less Expenses	\$2,352,709	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$1,467,961
Net Income	-\$1,113,263	Total Assets	\$1,467,961		