

018 Aurora Medical Center Burlington
 252 McHenry Street
 Burlington, WI 53105
 262-767-6000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Racine
 Analysis Area: Southeastern (2A)
 Volume Group: 4

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	56.3%	55.2%	1.02	58.8%	0.96	40.9%	1.38	35.9%	1.57
Obstetrics	0.0%	38.0%	N/A	30.5%	N/A	25.8%	N/A	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	6.9%	N/A	1.1%	N/A	0.0%	N/A
Total Hospital	54.7%	57.4%	0.95	54.8%	1.00	41.6%	1.31	39.5%	1.39
Average Census (Patients)									
Adult Medical-Surgical	15.2	26.0	0.58	31.7	0.48	10.2	1.49	15.8	0.96
Obstetrics	0.0	4.9	N/A	5.2	N/A	1.8	N/A	0.0	N/A
Pediatrics	0.0	1.3	N/A	0.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	20.8	49.0	0.42	61.6	0.34	17.6	1.18	21.7	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.1	0.82	3.7	0.89	3.1	1.08	3.0	1.12
Obstetrics	0.0	2.6	N/A	2.3	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.3	N/A	2.7	N/A	2.2	N/A	0.0	N/A
Total Hospital	3.7	4.5	0.82	4.0	0.92	3.3	1.10	3.7	0.99
Surgical Operations									
Inpatient	583	1,426	0.41	1,468	0.40	479	1.22	515	1.13
Outpatient	3,587	4,581	0.78	4,147	0.87	1,923	1.87	3,556	1.01
Inpatient as % of All Surgeries	14.0%	23.7%	0.59	26.1%	0.53	19.9%	0.70	12.7%	1.11
Outpatient Visits									
Non-Emergency Visits	85,851	144,376	0.59	165,725	0.52	67,442	1.27	79,970	1.07
Emergency Visits	14,710	17,768	0.83	24,778	0.59	12,660	1.16	14,837	0.99
Full-Time Equivalents (FTEs)									
Administrators	10.0	23.0	0.43	24.0	0.42	12.7	0.79	10.0	1.00
Nurses, Licensed	157.5	251.3	0.63	290.2	0.54	102.4	1.54	161.3	0.98
Ancillary Nursing Personnel	28.9	39.7	0.73	45.9	0.63	17.0	1.70	29.7	0.97
All Other Personnel	341.8	509.3	0.67	567.1	0.60	220.5	1.55	323.9	1.06
Total FTEs	538.1	823.3	0.65	927.1	0.58	352.5	1.53	524.9	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.0	17.0	0.59	13.1	0.76	19.4	0.52	9.9	1.00
Nurses, Licensed	157.3	185.7	0.85	158.4	0.99	155.7	1.01	160.4	0.98
Ancillary Nursing Personnel	28.8	29.3	0.98	25.0	1.15	25.8	1.12	29.6	0.98
All Other Personnel	341.4	376.3	0.91	309.5	1.10	335.3	1.02	322.2	1.06
Total FTEs	537.5	608.3	0.88	506.1	1.06	536.2	1.00	522.1	1.03

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	38	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	2,062	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	7,588			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	27	1,672	5,545	56.3%	15.2	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	1	69	175	47.9%	0.5	2.5
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	345	1,868	51.2%	5.1	5.4
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	0	10.0	Surgical Personnel	7	3	9.9
Physicians & Dentists	12	22	15.4	Radiological Services Personnel	20	23	32.2
Medical & Dental Residents	0	0	0.0	Sonographers	6	5	9.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	5	5.5
Registered Nurses	103	64	145.5	Occupational Therapists	1	5	4.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	1	2.7	Physical Therapists	9	4	11.6
Ancillary Nursing Personnel	14	25	28.9	Physical Therapy Assistants/Aides	3	3	5.0
Medical Assistants	0	1	0.6	Recreational Therapists	0	0	0.0
Physician Assistants	2	1	2.7	Dietitians & Nutritionists	0	2	1.6
Nurse Practitioners	3	1	3.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	1	4.6	Social Workers	0	2	1.3
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	52	66	75.4
Health Info Mgmt-Administrators/Technicians	7	1	7.6	All Other Personnel	84	75	125.3
Pharmacy Personnel	6	8	9.6				
Clinical Laboratory Personnel	15	15	24.2				
				Total	365	333	538.1

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$195,122,120	54.7%	46.3%	1.18	50.9%	1.07	49.1%	1.11	52.9%	1.03
Medical Assistance	\$32,720,743	9.2%	13.6%	0.67	10.1%	0.91	10.9%	0.84	9.6%	0.95
Commercial	\$117,945,827	33.1%	35.3%	0.94	36.0%	0.92	36.4%	0.91	34.6%	0.96
All Other	\$11,012,379	3.1%	4.8%	0.65	3.0%	1.04	3.5%	0.87	2.9%	1.07
Deductions as % of Total Gross Patient Revenue										
Medicare	\$161,129,169	45.2%	34.9%	1.29	40.8%	1.11	35.9%	1.26	43.8%	1.03
Medical Assistance	\$28,287,213	7.9%	10.4%	0.77	8.0%	0.99	8.3%	0.96	8.4%	0.94
Commercial	\$51,311,227	14.4%	14.7%	0.98	15.9%	0.91	14.2%	1.01	14.9%	0.96
Charity Care	\$5,229,389	1.5%	1.0%	1.52	1.1%	1.35	1.3%	1.11	1.5%	1.00
Bad Debt	\$3,707,996	1.0%	1.1%	0.98	1.1%	0.97	1.2%	0.85	1.2%	0.89
All Other	\$3,709,698	1.0%	2.2%	0.48	1.4%	0.75	1.3%	0.78	1.0%	1.09
Total Deductions	\$253,374,692	71.0%	64.2%	1.11	68.2%	1.04	62.3%	1.14	70.7%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.8%	5.5%	0.32	4.9%	0.36	3.2%	0.55	2.0%	0.91	
Net Gains/Losses as % of Net Income	N/A	13.2%	N/A	N/A	N/A	29.1%	N/A	0.1%	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$34,063,389	41.4%	44.0%	0.94	39.6%	1.05	44.1%	0.94	40.8%	1.01
Supplies & Services	\$38,116,082	46.3%	49.2%	0.94	51.8%	0.90	47.4%	0.98	48.3%	0.96
Capital Component	\$10,064,846	12.2%	6.8%	1.80	8.7%	1.41	8.5%	1.44	10.9%	1.12
Fiscal Statistics										
Operating Margin (%)	21.9%	9.1%	2.41	14.3%	1.53	5.4%	4.08	18.0%	1.21	
Total Hospital Net Income (%)	21.9%	10.3%	2.12	12.8%	1.71	7.4%	2.95	18.0%	1.21	
Return on Equity (%)	8.2%	6.0%	1.37	8.8%	0.94	4.7%	1.73	6.8%	1.20	
Current Ratio	26.3	4.7	5.58	9.4	2.79	4.8	5.51	21.7	1.21	
Days in Net Patient Accounts Receivable	49.3	64.0	0.77	48.9	1.01	49.3	1.00	49.1	1.00	
Average Payment Period	32.9	56.5	0.58	33.2	0.99	48.1	0.68	34.0	0.97	
Equity Financing (%)	97.6%	69.2%	1.41	82.0%	1.19	74.4%	1.31	97.4%	1.00	
Long-Term Debt to Equity Ratio	0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned	19.5	13.4	1.45	13.0	1.50	7.5	2.62	0.0	N/A	
Total Asset Turnover	0.4	0.6	0.65	0.7	0.54	0.6	0.60	0.4	0.99	
Average Age of Plant (Years)	5.6	12.6	0.44	9.5	0.58	10.2	0.55	4.7	1.19	
Increase (Decrease) Total Net Patient Revenue	8.2%	7.3%	1.13	4.1%	2.01	4.2%	1.95	4.1%	2.03	
Outpatient Gross Revenue (% of Total GPR)	77.6%	63.3%	1.23	64.9%	1.20	72.8%	1.07	76.9%	1.01	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,600	\$16,906	0.69	\$13,299	0.87	\$11,314	1.03	\$10,662	1.09	
Inpatient Net Revenue per Day	\$2,928	\$3,675	0.80	\$3,202	0.91	\$3,281	0.89	\$2,684	1.09	
Outpatient Net Revenue per Visit	\$828	\$703	1.18	\$685	1.21	\$705	1.17	\$808	1.02	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$356,801,069	Cash & Cash Equivalents	\$158,300,460	Current Liabilities	\$6,642,335
Less Deductions	\$253,374,692	Net Patient Receivables	\$13,969,782	Long-Term Debt	\$0
Net Patient Revenue	\$103,426,377	Other Receivables	\$128,003	Other Liabilities	\$141,285
Plus Other Revenue	\$1,868,247			Subtotal	\$6,783,620
Total Revenue	\$105,294,624	Land, Buildings & Equipment (Net)	\$103,513,359	Unrestricted Fund Balance	\$274,015,963
Less Expenses	\$82,244,317	Other Assets	\$4,887,982	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$50,844	Total Assets	\$280,799,586	Total Liabilities & Fund Balance	\$280,799,583
Net Income	\$22,999,463				