

019 Ascension Calumet Hospital
 614 Memorial Drive
 Chilton, WI 53014
 920-849-2386

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Calumet
 Analysis Area: Lake Winnebago (3)
 Volume Group: 2

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 3		Volume Group 2		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	9.1%	55.2%	0.17	46.6%	0.20	18.2%	0.50	11.3%	0.81
Obstetrics	0.0%	38.0%	N/A	30.9%	N/A	14.5%	N/A	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	14.5%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	9.1%	57.4%	0.16	47.3%	0.19	22.2%	0.41	11.3%	0.81
Average Census (Patients)									
Adult Medical-Surgical	1.4	26.0	0.05	22.2	0.06	2.8	0.49	1.7	0.81
Obstetrics	0.0	4.9	N/A	4.4	N/A	0.6	N/A	0.0	N/A
Pediatrics	0.0	1.3	N/A	0.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.4	49.0	0.03	36.8	0.04	4.1	0.33	1.7	0.81
Average Length of Stay (Days)									
Adult Medical-Surgical	2.3	4.1	0.55	3.5	0.64	3.1	0.72	2.2	1.03
Obstetrics	0.0	2.6	N/A	2.4	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.3	N/A	2.8	N/A	1.0	N/A	0.0	N/A
Total Hospital	2.3	4.5	0.51	4.2	0.55	2.9	0.78	1.9	1.21
Surgical Operations									
Inpatient	95	1,426	0.07	1,211	0.08	305	0.31	111	0.86
Outpatient	1,491	4,581	0.33	6,106	0.24	1,106	1.35	430	3.47
Inpatient as % of All Surgeries	6.0%	23.7%	0.25	16.6%	0.36	21.6%	0.28	20.5%	0.29
Outpatient Visits									
Non-Emergency Visits	58,451	144,376	0.40	97,819	0.60	28,429	2.06	52,296	1.12
Emergency Visits	4,615	17,768	0.26	15,674	0.29	4,284	1.08	5,746	0.80
Full-Time Equivalents (FTEs)									
Administrators	5.0	23.0	0.22	19.5	0.26	5.9	0.85	2.7	1.86
Nurses, Licensed	32.1	251.3	0.13	188.9	0.17	43.5	0.74	25.2	1.28
Ancillary Nursing Personnel	2.1	39.7	0.05	19.4	0.11	6.3	0.32	7.7	0.27
All Other Personnel	62.8	509.3	0.12	317.9	0.20	106.9	0.59	59.9	1.05
Total FTEs	101.9	823.3	0.12	545.6	0.19	162.6	0.63	95.5	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	38.4	17.0	2.26	16.9	2.27	33.7	1.14	19.2	2.00
Nurses, Licensed	246.5	185.7	1.33	164.2	1.50	250.2	0.99	180.3	1.37
Ancillary Nursing Personnel	15.8	29.3	0.54	16.8	0.94	36.4	0.43	55.5	0.28
All Other Personnel	482.7	376.3	1.28	276.3	1.75	615.3	0.78	429.7	1.12
Total FTEs	783.5	608.3	1.29	474.3	1.65	935.7	0.84	684.7	1.14

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	15	Health Maintenance Organization (HMO)	Yes	Average Beds Used	10	Bassinets	0
Discharges	220	Preferred Provider Organization (PPO)	Yes	Discharges	46	Total Births	0
Inpatient Days	499			Inpatient Days	591	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	15	221	499	9.1%	1.4	2.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	1	5	3.1
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	4	6	6.2
Medical & Dental Residents	0	0	0.0	Sonographers	1	1	1.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	1.0
Registered Nurses	16	25	29.1	Occupational Therapists	1	1	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.5
Licensed Practical Nurses	3	1	3.0	Physical Therapists	3	0	3.0
Ancillary Nursing Personnel	0	5	2.1	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	14	1	14.6	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	7	10	7.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	10	2	10.6
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	9	3	10.3				
				Total	78	62	101.9

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$35,129,902	56.3%	46.3%	1.22	47.7%	1.18	47.3%	1.19	55.2%	1.02
Medical Assistance	\$4,623,801	7.4%	13.6%	0.54	10.5%	0.71	10.4%	0.71	7.1%	1.05
Commercial	\$20,870,298	33.4%	35.3%	0.95	39.1%	0.86	38.9%	0.86	34.5%	0.97
All Other	\$1,821,459	2.9%	4.8%	0.61	2.7%	1.08	3.4%	0.85	3.3%	0.88
Deductions as % of Total Gross Patient Revenue										
Medicare	\$18,944,607	30.3%	34.9%	0.87	33.3%	0.91	28.0%	1.09	26.1%	1.16
Medical Assistance	\$3,433,946	5.5%	10.4%	0.53	7.8%	0.71	7.2%	0.76	4.8%	1.14
Commercial	\$3,516,574	5.6%	14.7%	0.38	13.9%	0.40	13.6%	0.42	5.8%	0.96
Charity Care	\$421,522	0.7%	1.0%	0.70	0.6%	1.07	0.7%	0.95	0.6%	1.19
Bad Debt	\$1,237,616	2.0%	1.1%	1.87	1.4%	1.37	1.3%	1.55	3.0%	0.65
All Other	\$2,009,073	3.2%	2.2%	1.49	2.0%	1.62	2.1%	1.53	1.6%	2.03
Total Deductions	\$29,563,338	47.3%	64.2%	0.74	59.1%	0.80	52.9%	0.90	41.9%	1.13
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.5%	5.5%	0.09		1.9%	0.25	4.8%	0.10	0.7%	0.71
Net Gains/Losses as % of Net Income	0.8%	13.2%	0.06		11.5%	0.07	10.4%	0.08	0.6%	1.48
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$8,757,198	31.0%	44.0%	0.70	41.9%	0.74	46.3%	0.67	30.6%	1.01
Supplies & Services	\$17,694,118	62.6%	49.2%	1.27	50.8%	1.23	46.3%	1.35	63.2%	0.99
Capital Component	\$1,822,508	6.4%	6.8%	0.95	7.3%	0.88	7.4%	0.87	6.1%	1.05
Fiscal Statistics										
Operating Margin (%)	14.4%	9.1%	1.59		16.8%	0.86	12.2%	1.18	8.1%	1.78
Total Hospital Net Income (%)	14.5%	10.3%	1.41		18.6%	0.78	13.5%	1.08	8.1%	1.79
Return on Equity (%)	17.8%	6.0%	2.96		15.9%	1.12	12.4%	1.44	8.6%	2.06
Current Ratio	6.3	4.7	1.35		7.1	0.89	3.1	2.07	7.0	0.90
Days in Net Patient Accounts Receivable	64.8	64.0	1.01		58.8	1.10	56.0	1.16	66.6	0.97
Average Payment Period	23.3	56.5	0.41		30.8	0.76	54.4	0.43	20.2	1.15
Equity Financing (%)	83.6%	69.2%	1.21		86.8%	0.96	61.0%	1.37	84.3%	0.99
Long-Term Debt to Equity Ratio	0.0	0.3	N/A		0.1	N/A	0.4	N/A	0.0	N/A
Times Interest Earned	0.0	13.4	N/A		37.1	N/A	16.6	N/A	0.0	N/A
Total Asset Turnover	1.2	0.6	2.13		0.8	1.46	0.9	1.35	1.1	1.15
Average Age of Plant (Years)	4.5	12.6	0.36		8.9	0.51	9.2	0.49	3.7	1.23
Increase (Decrease) Total Net Patient Revenue	11.3%	7.3%	1.55		0.5%	21.30	3.3%	3.41	0.9%	12.66
Outpatient Gross Revenue (% of Total GPR)	90.1%	63.3%	1.42		67.6%	1.33	76.2%	1.18	87.8%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,355	\$16,906	0.73		\$13,409	0.92	\$15,352	0.80	\$11,751	1.05
Inpatient Net Revenue per Day	\$2,907	\$3,675	0.79		\$3,142	0.93	\$4,244	0.69	\$3,852	0.75
Outpatient Net Revenue per Visit	\$487	\$703	0.69		\$724	0.67	\$803	0.61	\$459	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$62,445,460	Cash & Cash Equivalents	\$4,310,795	Current Liabilities	\$1,702,046
Less Deductions	\$29,563,338	Net Patient Receivables	\$5,835,386	Long-Term Debt	\$0
Net Patient Revenue	\$32,882,122	Other Receivables	\$0	Other Liabilities	\$2,724,827
Plus Other Revenue	\$160,328			Subtotal	\$4,426,873
Total Revenue	\$33,042,450	Land, Buildings & Equipment (Net)	\$16,271,615		
Less Expenses	\$28,273,824	Other Assets	\$656,760	Unrestricted Fund Balance	\$22,647,683
Non-Operating Gains/Losses	\$40,730			Restricted Fund Balance	\$0
Net Income	\$4,809,356	Total Assets	\$27,074,556	Total Liabilities & Fund Balance	\$27,074,556