

**022 Prairie Ridge Health**  
 1515 Park Avenue  
 Columbus, WI 53925  
 920-623-2200

Fiscal Year: 10/01 to 09/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Columbia  
 Analysis Area: Southern (1)  
 Volume Group: 2

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 1		Volume Group 2		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	32.9%	55.2%	0.60	59.0%	0.56	18.2%	1.81	32.3%	1.02
Obstetrics	12.1%	38.0%	0.32	44.3%	0.01	14.5%	0.83	11.4%	1.05
Pediatrics	0.0%	51.3%	N/A	46.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	26.5%	57.4%	0.46	61.2%	0.43	22.2%	1.19	26.6%	0.99
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	4.6	26.0	0.18	24.6	0.19	2.8	1.64	4.5	1.02
Obstetrics	0.5	4.9	0.10	4.8	0.10	0.6	0.78	0.5	1.05
Pediatrics	0.0	1.3	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.6	49.0	0.14	52.3	0.13	4.1	1.60	6.7	0.99
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.8	4.1	0.94	4.0	0.95	3.1	1.21	3.7	1.03
Obstetrics	2.0	2.6	0.78	2.7	0.74	2.2	0.92	2.1	0.93
Pediatrics	0.0	3.3	N/A	3.5	N/A	1.0	N/A	0.0	N/A
Total Hospital	2.9	4.5	0.64	4.4	0.65	2.9	0.99	2.7	1.06
<b>Surgical Operations</b>									
Inpatient	351	1,426	0.25	2,131	0.16	305	1.15	331	1.06
Outpatient	704	4,581	0.15	7,954	0.09	1,106	0.64	703	1.00
Inpatient as % of All Surgeries	33.3%	23.7%	1.40	21.1%	1.57	21.6%	1.54	32.0%	1.04
<b>Outpatient Visits</b>									
Non-Emergency Visits	55,551	144,376	0.38	179,501	0.31	28,429	1.95	43,923	1.26
Emergency Visits	4,001	17,768	0.23	17,324	0.23	4,284	0.93	4,006	1.00
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	7.0	23.0	0.30	23.4	0.30	5.9	1.20	6.0	1.17
Nurses, Licensed	53.9	251.3	0.21	255.4	0.21	43.5	1.24	52.0	1.04
Ancillary Nursing Personnel	6.1	39.7	0.15	45.5	0.13	6.3	0.96	6.0	1.02
All Other Personnel	161.2	509.3	0.32	652.5	0.25	106.9	1.51	158.9	1.01
Total FTEs	228.2	823.3	0.28	976.8	0.23	162.6	1.40	222.9	1.02
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	24.9	17.0	1.47	17.6	1.42	33.7	0.74	21.9	1.14
Nurses, Licensed	191.9	185.7	1.03	191.8	1.00	250.2	0.77	190.1	1.01
Ancillary Nursing Personnel	21.8	29.3	0.74	34.1	0.64	36.4	0.60	21.9	0.99
All Other Personnel	574.0	376.3	1.53	490.1	1.17	615.3	0.93	580.7	0.99
Total FTEs	812.7	608.3	1.34	733.6	1.11	935.7	0.87	814.6	1.00

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	4
Discharges	836	Preferred Provider Organization (PPO)	Yes	Discharges	8	Total Births	84
Inpatient Days	2,418			Inpatient Days	39	Newborn Days	161

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	14	441	1,681	32.9%	4.6	3.8
Orthopedic	1	3	182	233	21.3%	0.6	1.3
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	4	88	176	12.1%	0.5	2.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	125	328	22.5%	0.9	2.6
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	0	7.0	Surgical Personnel	3	0	3.0
Physicians & Dentists	5	5	7.3	Radiological Services Personnel	4	7	6.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	1	0.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	6	2.0
Registered Nurses	18	45	43.8	Occupational Therapists	0	2	1.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.6
Licensed Practical Nurses	3	7	6.6	Physical Therapists	3	7	5.3
Ancillary Nursing Personnel	3	11	6.1	Physical Therapy Assistants/Aides	0	4	0.2
Medical Assistants	2	1	2.8	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	3	4	5.3
Nurse Practitioners	3	1	3.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	1	2.6	All Other Personnel	65	51	109.1
Pharmacy Personnel	3	6	4.4				
Clinical Laboratory Personnel	6	4	7.9				
				<b>Total</b>	<b>131</b>	<b>165</b>	<b>228.2</b>

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value <sup>1</sup>	Ratio	Value <sup>2</sup>	Ratio	FY 2018	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$53,597,075	49.1%	46.3%	1.06	42.2%	1.16	47.3%	1.04	46.4%	1.06
Medical Assistance	\$8,575,737	7.9%	13.6%	0.58	11.5%	0.68	10.4%	0.76	8.2%	0.96
Commercial	\$44,023,548	40.3%	35.3%	1.14	38.6%	1.05	38.9%	1.04	42.3%	0.95
All Other	\$2,988,830	2.7%	4.8%	0.57	7.8%	0.35	3.4%	0.79	3.1%	0.89
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$33,572,026	30.7%	34.9%	0.88	31.6%	0.97	28.0%	1.10	28.4%	1.08
Medical Assistance	\$5,848,585	5.4%	10.4%	0.52	8.7%	0.61	7.2%	0.74	6.0%	0.90
Commercial	\$17,186,720	15.7%	14.7%	1.07	18.2%	0.86	13.6%	1.16	15.5%	1.02
Charity Care	\$939,736	0.9%	1.0%	0.89	0.8%	1.10	0.7%	1.21	0.6%	1.39
Bad Debt	\$1,636,766	1.5%	1.1%	1.41	1.1%	1.37	1.3%	1.17	1.6%	0.92
All Other	\$2,111,022	1.9%	2.2%	0.89	3.5%	0.56	2.1%	0.92	1.7%	1.11
Total Deductions	\$61,294,856	56.1%	64.2%	0.87	63.9%	0.88	52.9%	1.06	53.9%	1.04
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.9%	5.5%	0.52	6.4%	0.45	4.8%	0.60	2.6%	1.11
Net Gains/Losses as % of Net Income		29.8%	13.2%	2.26	39.0%	0.76	10.4%	2.87	21.5%	1.38
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$24,052,421	51.8%	44.0%	1.18	47.0%	1.10	46.3%	1.12	52.9%	0.98
Supplies & Services	\$17,607,127	37.9%	49.2%	0.77	45.7%	0.83	46.3%	0.82	36.1%	1.05
Capital Component	\$4,745,581	10.2%	6.8%	1.50	7.3%	1.41	7.4%	1.38	11.1%	0.92
<b>Fiscal Statistics</b>										
Operating Margin (%)		5.9%	9.1%	0.65	6.3%	0.93	12.2%	0.48	6.6%	0.89
Total Hospital Net Income (%)		8.2%	10.3%	0.79	10.0%	0.82	13.5%	0.61	8.3%	0.99
Return on Equity (%)		4.7%	6.0%	0.78	7.5%	0.63	12.4%	0.38	5.4%	0.86
Current Ratio		2.4	4.7	0.51	2.4	1.02	3.1	0.79	2.7	0.90
Days in Net Patient Accounts Receivable		74.4	64.0	1.16	50.8	1.46	56.0	1.33	53.6	1.39
Average Payment Period		69.4	56.5	1.23	52.7	1.32	54.4	1.28	57.3	1.21
Equity Financing (%)		59.8%	69.2%	0.86	59.1%	1.01	61.0%	0.98	65.8%	0.91
Long-Term Debt to Equity Ratio		0.5	0.3	2.02	0.3	1.61	0.4	1.42	0.4	1.34
Times Interest Earned		6.3	13.4	0.47	9.5	0.67	16.6	0.38	5.8	1.09
Total Asset Turnover		0.6	0.6	0.98	0.7	0.78	0.9	0.62	0.6	0.87
Average Age of Plant (Years)		11.3	12.6	0.90	10.8	1.04	9.2	1.22	10.5	1.08
Increase (Decrease) Total Net Patient Revenue		4.8%	7.3%	0.66	5.8%	0.82	3.3%	1.44	4.3%	1.11
Outpatient Gross Revenue (% of Total GPR)		76.5%	63.3%	1.21	60.4%	1.27	76.2%	1.00	75.7%	1.01
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$17,222		\$16,906	1.02	\$18,736	0.92	\$15,352	1.12	\$15,715	1.10
Inpatient Net Revenue per Day	\$5,900		\$3,675	1.61	\$4,176	1.41	\$4,244	1.39	\$5,438	1.08
Outpatient Net Revenue per Visit	\$586		\$703	0.83	\$623	0.94	\$803	0.73	\$687	0.85

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$109,185,190	Cash & Cash Equivalents	\$8,050,751	Current Liabilities	\$8,191,114
Less Deductions	\$61,294,856	Net Patient Receivables	\$9,755,945	Long-Term Debt	\$27,149,516
Net Patient Revenue	\$47,890,334	Other Receivables	\$755,322	Other Liabilities	\$0
Plus Other Revenue	\$1,408,815			Subtotal	\$35,340,630
Total Revenue	\$49,299,149	Land, Buildings & Equipment (Net)	\$32,884,213	Unrestricted Fund Balance	\$52,557,518
Less Expenses	\$46,405,129	Other Assets	\$36,451,917	Restricted Fund Balance	\$1,171,031
Non-Operating Gains/Losses	\$1,227,984			Total Liabilities & Fund Balance	\$87,898,148
Net Income	\$4,122,004	Total Assets	\$87,898,148		