

038 Burnett Medical Center
 257 W St George Avenue
 Grantsburg, WI 54840
 715-463-5353

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Burnett
 Analysis Area: Western Lake Superior (7)
 Volume Group: 1

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 7		Volume Group 1		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	6.6%	55.2%	0.12	22.3%	0.30	11.3%	0.59	9.8%	0.68
Obstetrics	0.0%	38.0%	N/A	25.3%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	0.0%	N/A	44.2%	N/A	0.0%	N/A
Total Hospital	6.6%	57.4%	0.12	24.4%	0.27	16.5%	0.40	9.8%	0.68
Average Census (Patients)									
Adult Medical-Surgical	1.1	26.0	0.04	4.2	0.27	1.8	0.64	1.7	0.68
Obstetrics	0.0	4.9	N/A	1.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.3	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.1	49.0	0.02	5.7	0.20	2.7	0.42	1.7	0.68
Average Length of Stay (Days)									
Adult Medical-Surgical	2.6	4.1	0.63	2.7	0.94	2.9	0.87	2.7	0.94
Obstetrics	0.0	2.6	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.3	N/A	0.0	N/A	3.0	N/A	0.0	N/A
Total Hospital	2.6	4.5	0.57	3.2	0.81	4.2	0.61	2.7	0.94
Surgical Operations									
Inpatient	12	1,426	0.01	137	0.09	127	0.09	8	1.50
Outpatient	338	4,581	0.07	759	0.45	1,225	0.28	361	0.94
Inpatient as % of All Surgeries	3.4%	23.7%	0.14	15.3%	0.22	9.4%	0.37	2.2%	1.58
Outpatient Visits									
Non-Emergency Visits	26,279	144,376	0.18	20,365	1.29	22,925	1.15	25,423	1.03
Emergency Visits	3,630	17,768	0.20	6,830	0.53	2,741	1.32	4,095	0.89
Full-Time Equivalents (FTEs)									
Administrators	7.0	23.0	0.30	3.7	1.88	3.1	2.26	6.0	1.17
Nurses, Licensed	34.1	251.3	0.14	69.4	0.49	36.6	0.93	42.0	0.81
Ancillary Nursing Personnel	0.0	39.7	N/A	8.5	N/A	7.5	N/A	0.0	N/A
All Other Personnel	91.0	509.3	0.18	147.1	0.62	77.2	1.18	97.0	0.94
Total FTEs	132.0	823.3	0.16	228.6	0.58	124.4	1.06	145.0	0.91
FTEs per 100 Patient Census (Adjusted)									
Administrators	53.3	17.0	3.14	10.1	5.30	23.8	2.24	40.7	1.31
Nurses, Licensed	259.7	185.7	1.40	187.9	1.38	281.2	0.92	285.3	0.91
Ancillary Nursing Personnel	0.0	29.3	N/A	22.9	N/A	57.4	N/A	0.0	N/A
All Other Personnel	693.1	376.3	1.84	398.4	1.74	592.9	1.17	658.4	1.05
Total FTEs	1,006.2	608.3	1.65	619.3	1.62	955.3	1.05	984.4	1.02

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	17	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	0
Discharges	161	Preferred Provider Organization (PPO)	Yes	Discharges	31	Total Births	0
Inpatient Days	411			Inpatient Days	209	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	17	161	411	6.6%	1.1	2.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	0	7.0	Surgical Personnel	0	2	1.6
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	3	1	3.8
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	17	14	23.8	Occupational Therapists	0	1	0.5
Certified Nurse Midwives	0	1	0.6	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	3	4.7	Physical Therapists	2	1	2.5
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	1	2	2.3
Medical Assistants	3	2	3.8	Recreational Therapists	0	0	0.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	5	0	5.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	2	1.3
Health Info Mgmt-Administrators/Technicians	9	2	10.7	All Other Personnel	37	28	49.4
Pharmacy Personnel	4	3	4.6				
Clinical Laboratory Personnel	4	2	4.8				
				Total	100	65	132.0

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$15,743,492	51.4%	46.3%	1.11	49.8%	1.03	45.9%	1.12	50.8%	1.01
Medical Assistance	\$5,369,457	17.5%	13.6%	1.29	17.6%	1.00	11.5%	1.53	15.7%	1.12
Commercial	\$7,393,956	24.2%	35.3%	0.68	27.8%	0.87	39.4%	0.61	27.0%	0.90
All Other	\$2,105,761	6.9%	4.8%	1.44	4.7%	1.45	3.3%	2.11	6.5%	1.06
Deductions as % of Total Gross Patient Revenue										
Medicare	\$6,809,970	22.2%	34.9%	0.64	26.0%	0.86	23.7%	0.94	23.4%	0.95
Medical Assistance	\$2,560,356	8.4%	10.4%	0.81	11.5%	0.73	7.7%	1.08	8.6%	0.98
Commercial	\$1,853,507	6.1%	14.7%	0.41	5.1%	1.19	10.4%	0.58	7.5%	0.81
Charity Care	\$77,353	0.3%	1.0%	0.26	1.1%	0.23	0.8%	0.31	0.1%	2.30
Bad Debt	\$1,183,326	3.9%	1.1%	3.64	2.1%	1.86	1.5%	2.64	3.2%	1.22
All Other	\$526,413	1.7%	2.2%	0.80	2.2%	0.79	1.4%	1.24	1.8%	0.94
Total Deductions	\$13,010,925	42.5%	64.2%	0.66	47.9%	0.89	45.5%	0.93	44.5%	0.95
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.3%	5.5%	0.24	1.7%	0.78	3.1%	0.42	0.6%	2.22	
Net Gains/Losses as % of Net Income	12.7%	13.2%	0.96	14.8%	0.86	1.4%	9.03	8.5%	1.49	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$10,118,197	58.7%	44.0%	1.33	52.4%	1.12	51.0%	1.15	58.0%	1.01
Supplies & Services	\$5,176,177	30.0%	49.2%	0.61	40.0%	0.75	41.5%	0.72	29.1%	1.03
Capital Component	\$1,936,565	11.2%	6.8%	1.65	7.5%	1.49	7.5%	1.50	12.9%	0.87
Fiscal Statistics										
Operating Margin (%)	3.4%	9.1%	0.37	8.1%	0.42	9.5%	0.36	2.1%	1.65	
Total Hospital Net Income (%)	3.9%	10.3%	0.37	9.4%	0.41	9.7%	0.40	2.2%	1.72	
Return on Equity (%)	3.9%	6.0%	0.65	6.6%	0.59	13.7%	0.28	2.1%	1.84	
Current Ratio	2.5	4.7	0.54	5.7	0.44	3.6	0.70	2.6	0.97	
Days in Net Patient Accounts Receivable	78.3	64.0	1.22	51.1	1.53	55.7	1.41	62.9	1.24	
Average Payment Period	59.7	56.5	1.06	44.6	1.34	35.7	1.67	52.9	1.13	
Equity Financing (%)	24.2%	69.2%	0.35	81.9%	0.29	50.2%	0.48	22.5%	1.07	
Long-Term Debt to Equity Ratio	2.4	0.3	9.39	0.1	20.94	0.6	3.98	2.8	0.87	
Times Interest Earned	2.3	13.4	0.17	17.2	0.13	10.9	0.21	1.6	1.37	
Total Asset Turnover	1.0	0.6	1.74	0.7	1.45	1.4	0.71	0.9	1.06	
Average Age of Plant (Years)	18.3	12.6	1.45	9.0	2.03	9.3	1.96	16.9	1.08	
Increase (Decrease) Total Net Patient Revenue	5.6%	7.3%	0.76	12.3%	0.45	1.0%	5.70	2.6%	2.18	
Outpatient Gross Revenue (% of Total GPR)	91.4%	63.3%	1.44	84.3%	1.08	79.1%	1.16	88.7%	1.03	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,690	\$16,906	0.57	\$12,554	0.77	\$20,479	0.47	\$8,649	1.12	
Inpatient Net Revenue per Day	\$2,998	\$3,675	0.82	\$3,387	0.89	\$3,042	0.99	\$2,411	1.24	
Outpatient Net Revenue per Visit	\$565	\$703	0.80	\$1,287	0.44	\$730	0.77	\$516	1.09	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$30,612,666	Cash & Cash Equivalents	\$2,119,093	Current Liabilities	\$2,646,917
Less Deductions	\$13,010,925	Net Patient Receivables	\$3,777,401	Long-Term Debt	\$10,378,559
Net Patient Revenue	\$17,601,741	Other Receivables	\$376,869	Other Liabilities	\$522,873
Plus Other Revenue	\$234,448			Subtotal	\$13,548,349
Total Revenue	\$17,836,189	Land, Buildings & Equipment (Net)	\$8,868,362	Unrestricted Fund Balance	\$4,313,809
Less Expenses	\$17,230,939	Other Assets	\$2,720,433	Restricted Fund Balance	\$14,298
Non-Operating Gains/Losses	\$88,012			Total Liabilities & Fund Balance	\$17,862,158
Net Income	\$693,262	Total Assets	\$17,862,158		