## 136 Ascension Sacred Heart Hospital

401 West Mohawk Drive

Fiscal Year: Type:

Control:

07/01 to 06/30 GMS

Critical Access Hospital

Religious Organization

County: Analysis Area: Volume Group: Lincoln

North Central (6)

| Iomahawk, WI 54487 |  |
|--------------------|--|
| 715-453-7700       |  |
|                    |  |
|                    |  |

|  |                    | All GMS Hospitals |             | Analysis Area<br>6 |       | Volume Group |                   | FY 2019 vs. 2018 |             |
|--|--------------------|-------------------|-------------|--------------------|-------|--------------|-------------------|------------------|-------------|
| Selected Utilization Statistics        | FY 2019            | Value             | Ratio       | Value              | Ratio | Value        | Ratio             | FY 2018          | Ratio       |
| Occupancy Rate (%)                     | 1 1 2010           | Value             | ratio       | value              | rado  | Value        | ratio             | 1 1 2010         | ratio       |
| Adult Medical-Surgical                 | 23.4%              | 55.2%             | 0.42        | 59.6%              | 0.39  | 11.3%        | 2.07              | 25.1%            | 0.93        |
| Obstetrics                             | 0.0%               | 38.0%             | 0.42<br>N/A | 37.4%              | N/A   | 0.0%         | 2.07<br>N/A       | 0.0%             | 0.93<br>N/A |
| Pediatrics                             | 0.0%               | 51.3%             | N/A         | 109.4%             | N/A   | 44.2%        | N/A               | 0.0%             | N/A         |
| Total Hospital                         | 23.4%              | 57.4%             | 0.41        | 63.9%              | 0.37  | 16.5%        | 1.42              | 25.1%            | 0.93        |
| Average Census (Patients)              | 25.470             |                   |             | 00.970             |       | 10.570       | 1. <del>4</del> 4 |                  | 0.33        |
| Adult Medical-Surgical                 | 1.9                | 26.0              | 0.07        | 21.4               | 0.09  | 1.8          | 1.06              | 2.0              | 0.93        |
| Obstetrics                             | 0.0                | 4.9               | N/A         | 3.6                | N/A   | 0.0          | N/A               | 0.0              | N/A         |
| Pediatrics                             | 0.0                | 1.3               | N/A         | 0.8                | N/A   | 0.2          | N/A               | 0.0              | N/A         |
| Total Hospital                         | 1.9                | 49.0              | 0.04        | 39.1               | 0.05  | 2.7          | 0.70              | 2.0              | 0.93        |
| Average Length of Stay (Days)          |                    |                   |             |                    |       |              |                   |                  |             |
| Adult Medical-Surgical                 | 2.9                | 4.1               | 0.72        | 3.8                | 0.76  | 2.9          | 1.00              | 3.0              | 0.98        |
| Obstetrics                             | 0.0                | 2.6               | N/A         | 2.6                | N/A   | 0.0          | N/A               | 0.0              | N/A         |
| Pediatrics                             | 0.0                | 3.3               | N/A         | 2.9                | N/A   | 3.0          | N/A               | 0.0              | N/A         |
| Total Hospital                         | 2.9                | 4.5               | 0.65        | 4.2                | 0.70  | 4.2          | 0.70              | 3.1              | 0.95        |
| Surgical Operations                    | 2.3                | <del></del>       | 0.05        |                    |       |              | 0.70              |                  | 0.55        |
| Inpatient                              | 0                  | 1,426             | N/A         | 1,304              | N/A   | 127          | N/A               | 0                | N/A         |
| Outpatient                             | 0                  | 4,581             | N/A         | 3,131              | N/A   | 1,225        | N/A               | 0                | N/A         |
| Inpatient as % of All Surgeries        | 0.0%               | 23.7%             | N/A         | 29.4%              | N/A   | 9.4%         | N/A               | 0.0%             | N/A         |
| Outpatient Visits                      | 0.070              | 29.1./0           | !N/\tau     |                    |       |              |                   |                  | !!!/\!\     |
| Non-Emergency Visits                   | 20,529             | 144,376           | 0.14        | 109,429            | 0.19  | 22,925       | 0.90              | 17,946           | 1.14        |
| Emergency Visits                       | 4,213              | 17,768            | 0.24        | 12,684             | 0.33  | 2,741        | 1.54              | 4,434            | 0.95        |
| Full-Time Equivalents (FTEs)           | : <del>'T</del> :T |                   |             |                    |       |              |                   |                  |             |
| Administrators                         | 1.0                | 23.0              | 0.04        | 33.8               | 0.03  | 3.1          | 0.32              | 1.0              | 1.00        |
| Nurses, Licensed                       | 13.5               | 251.3             | 0.05        | 182.8              | 0.07  | 36.6         | 0.37              | 14.9             | 0.90        |
| Ancillary Nursing Personnel            | 0.0                | 39.7              | N/A         | 28.6               | N/A   | 7.5          | N/A               | 4.7              | 0.00        |
| All Other Personnel                    | 28.3               | 509.3             | 0.06        | 375.9              | 0.08  | 77.2         | 0.37              | 27.2             | 1.04        |
| Total FTEs                             | 42.8               | 823.3             | 0.05        | 621.2              | 0.07  | 124.4        | 0.34              | 47.9             | 0.89        |
| FTEs per 100 Patient Census (Adjusted) | <del></del>        |                   | 9.99        |                    |       |              |                   |                  | 9.99        |
| Administrators                         | 5.7                | 17.0              | 0.33        | 29.6               | 0.19  | 23.8         | 0.24              | 5.3              | 1.07        |
| Nurses, Licensed                       | 76.3               | 185.7             | 0.41        | 160.0              | 0.48  | 281.2        | 0.27              | 79.3             | 0.96        |
| Ancillary Nursing Personnel            | 0.0                | 29.3              | N/A         | 25.1               | N/A   | 57.4         | N/A               | 25.1             | 0.00        |
| All Other Personnel                    | 160.6              | 376.3             | 0.43        | 329.2              | 0.49  | 592.9        | 0.27              | 144.7            | 1.11        |
| Total FTEs                             | 242.6              | 608.3             | 0.40        | 543.8              | 0.45  | 955.3        | 0.25              | 254.5            | 0.95        |
| Total Hospital:                        | Contract with:     |                   |             | care-certified S   |       |              |                   | Nursery:         |             |
| D   0     0       0                    |                    |                   |             | 5 5 5 5            |       | •            |                   |                  | •           |

| Total Hospital: Contract with: |     |                                       | Medicare-certified Swing Beds: | Newborn Nursery:  |    |              |   |
|--------------------------------|-----|---------------------------------------|--------------------------------|-------------------|----|--------------|---|
| Beds Set Up & Staffed          | 8   | Health Maintenance                    |                                | Average Beds Used | 0  | Bassinets    | 0 |
| Discharges                     | 234 | Organization (HMO)                    | Yes                            | Discharges        | 4  | Total Births | 0 |
| Inpatient Days                 | 684 | Preferred Provider Organization (PPO) | Yes                            | Inpatient Days    | 14 | Newborn Days | 0 |

## 136 Ascension Sacred Heart Hospital

Tomahawk, WI 54487

| ismanami, m o mo                     | Level of | Beds Set Up<br>& Staffed | Discharges & | Patient Days | Occupancy | Average<br>Census | Average<br>Length of Stay |
|--------------------------------------|----------|--------------------------|--------------|--------------|-----------|-------------------|---------------------------|
| Inpatient Service Area               | Service* | 06/30/2019               | Transfers**  | of Care      | Rate (%)  | (Patients)        | (Days)                    |
| General Medical-Surgical             |          |                          |              |              |           |                   |                           |
| Adult Medical-Surgical, Acute        | 1        | 8                        | 234          | 684          | 23.4%     | 1.9               | 2.9                       |
| Orthopedic                           | 2        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Rehabilitation & Physical Medicine   | 5        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Hospice                              | 2        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Acute Long-Term Care                 | 5        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Other Acute                          | 5        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Pediatric, acute                     | 2        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Obstetrics                           | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Psychiatric                          | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Alcoholism/chemical dependency       | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| ICU/CCU                              |          |                          |              |              |           |                   |                           |
| Medical-Surgical Intensive Care      | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Cardiac Intensive Unit               | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Pediatric Intensive Care             | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Burn Care                            | 5        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Mixed Intensive Care                 | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Step-Down (Special Care)             | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Neonatal Intensive/Intermediate Care | 3        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Other Intensive Care                 | 5        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Subacute care                        | 5        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |
| Other inpatient                      | 5        | 0                        | 0            | 0            | 0.0%      | 0.0               | 0.0                       |

<sup>\* 1 =</sup> Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

|   | Number    | Number    | Number |                                       |       | Number    | Number    | Number |
|---|-----------|-----------|--------|---------------------------------------|-------|-----------|-----------|--------|
| Occupation                                  | Full-Time | Part-Time | FTE    | Occupation                            |       | Full-Time | Part-Time | FTE    |
| Administrators/Assistant Administrators     | 1         | 0         | 1.0    | Surgical Personnel                    |       | 0         | 0         | 0.0    |
| Physicians & Dentists                       | 0         | 0         | 0.0    | Radiological Services Personnel       |       | 4         | 1         | 4.6    |
| Medical & Dental Residents                  | 0         | 0         | 0.0    | Sonographers                          |       | 0         | 0         | 0.0    |
| Dental Hygienists                           | 0         | 0         | 0.0    | Respiratory Therapists                |       | 0         | 0         | 0.0    |
| Registered Nurses                           | 10        | 7         | 13.5   | Occupational Therapists               |       | 3         | 0         | 3.0    |
| Certified Nurse Midwives                    | 0         | 0         | 0.0    | Occupational Therapy Assistants/Aides |       | 0         | 0         | 0.0    |
| Licensed Practical Nurses                   | 0         | 0         | 0.0    | Physical Therapists                   |       | 1         | 0         | 1.0    |
| Ancillary Nursing Personnel                 | 0         | 0         | 0.0    | Physical Therapy Assistants/Aides     |       | 1         | 0         | 1.0    |
| Medical Assistants                          | 0         | 0         | 0.0    | Recreational Therapists               |       | 0         | 0         | 0.0    |
| Physician Assistants                        | 0         | 0         | 0.0    | Dietitians & Nutritionists            |       | 0         | 0         | 0.0    |
| Nurse Practitioners                         | 0         | 0         | 0.0    | Psychologists                         |       | 0         | 0         | 0.0    |
| Certified Registered Nurse Anesthetists     | 0         | 0         | 0.0    | Social Workers                        |       | 0         | 0         | 0.0    |
| Clinical Nurse Specialists                  | 0         | 0         | 0.0    | All Other Health Professionals        |       | 9         | 11        | 12.2   |
| Health Info Mgmt-Administrators/Technicians | 0         | 0         | 0.0    | All Other Personnel                   |       | 0         | 0         | 0.0    |
| Pharmacy Personnel                          | 0         | 0         | 0.0    |                                       | Total | 34        | 21        | 42.8   |
| Clinical Laboratory Personnel               | 5         | 2         | 6.5    |                                       |       |           |           |        |

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

## 136 Ascension Sacred Heart Hospital

| Tomahawk, WI 54487                          |   |             | All GMS Hos                   | spitals   | Analysis Are      | ea    | Volume Gr         | oup        | FY 2019 vs | s. 2018           |
|---|---|-------------|-------------------------------|-----------|-------------------|-------|-------------------|------------|------------|-------------------|
| Selected Financial Statistics               |   | FY 2019     | Value                         | Ratio     | 6<br>Value        | Ratio | 1<br>Value        | Ratio      | FY 2018    | Ratio             |
| Gross Revenue as % of Total                 |   |             |                               |           |                   |       |                   |            |            |                   |
| Medicare                                    | \$14,893,259  | 52.7%       | 46.3%                         | 1.14      | 50.7%             | 1.04  | 45.9%             | 1.15       | 54.3%      | 0.97              |
| Medical Assistance                          | \$3,482,647   | 12.3%       | 13.6%                         | 0.90      | 13.1%             | 0.94  | 11.5%             | 1.07       | 11.1%      | 1.11              |
| Commercial                                  | \$7,689,593   | 27.2%       | 35.3%                         | 0.77      | 32.1%             | 0.85  | 39.4%             | 0.69       | 28.0%      | 0.97              |
| All Other                                   | \$2,220,598   | 7.9%        | 4.8%                          | 1.64      | 4.1%              | 1.91  | 3.3%              | 2.40       | 6.6%       | 1.19              |
| Deductions as % of Total Gro                | ss Patient Revenue  |             |                               |           |                   |       |                   |            |            |                   |
| Medicare                                    | \$7,057,072   | 24.9%       | 34.9%                         | 0.71      | 36.8%             | 0.68  | 23.7%             | 1.05       | 23.6%      | 1.06              |
| Medical Assistance                          | \$2,450,383   | 8.7%        | 10.4%                         | 0.84      | 10.1%             | 0.86  | 7.7%              | 1.12       | 8.1%       | 1.07              |
| Commercial                                  | \$1,545,392   | 5.5%        | 14.7%                         | 0.37      | 8.8%              | 0.62  | 10.4%             | 0.52       | 5.3%       | 1.04              |
| Charity Care                                | \$466,533   | 1.6%        | 1.0%                          | 1.71      | 0.8%              | 2.15  | 0.8%              | 2.05       | 2.1%       | 0.79              |
| Bad Debt                                    | \$695,792   | 2.5%        | 1.1%                          | 2.32      | 1.0%              | 2.58  | 1.5%              | 1.68       | 2.5%       | 0.98              |
| All Other                                   | \$1,143,989   | 4.0%        | 2.2%                          | 1.87      | 2.0%              | 1.99  | 1.4%              | 2.90       | 3.3%       | 1.24              |
| Total Deductions                            | \$13,359,161  | 47.2%       | 64.2%                         | 0.74      | 59.3%             | 0.80  | 45.5%             | 1.04       | 44.8%      | 1.05              |
| Other Revenue & Net Gains of                |   |             |                               |           |                   |       |                   |            |            |                   |
| Other Revenue as % of Tota                  |   | 5.3%        | 5.5%                          | 0.95      | 3.1%              | 1.68  | 3.1%              | 1.68       | 4.4%       | 1.21              |
| Net Gains/Losses as % of N                  | let Income  | N/A         | 13.2%                         | N/A       | 18.4%             | N/A   | 1.4%              | N/A        | N/A        | N/A               |
| Expenses as % of Total Expe                 |   |             |                               |           |                   |       |                   |            |            |                   |
| Salary/Fringe Benefits                      | \$4,407,796   | 36.6%       | 44.0%                         | 0.83      | 42.1%             | 0.87  | 51.0%             | 0.72       | 53.8%      | 0.68              |
| Supplies & Services                         | \$7,034,541   | 58.4%       | 49.2%                         | 1.19      | 52.0%             | 1.12  | 41.5%             | 1.41       | 42.3%      | 1.38              |
| Capital Component                           | \$603,379   | 5.0%        | 6.8%                          | 0.74      | 5.9%              | 0.84  | 7.5%              | 0.67       | 3.9%       | 1.30              |
| Fiscal Statistics                           | ,   |             |                               |           |                   |       |                   |            |            |                   |
| Operating Margin (%)                        |   | 23.6%       | 9.1%                          | 2.60      | 5.2%              | 4.53  | 9.5%              | 2.47       | 16.5%      | 1.43              |
| Total Hospital Net Income (9                | %)  | 23.6%       | 10.3%                         | 2.28      | 6.3%              | 3.74  | 9.7%              | 2.44       | 16.2%      | 1.45              |
| Return on Equity (%)                        |   | 41.2%       | 6.0%                          | 6.87      | 3.2%              | 12.96 | 13.7%             | 3.02       | 29.1%      | 1.42              |
| Current Ratio                               |   | 4.7         | 4.7                           | 1.00      | 2.6               | 1.78  | 3.6               | 1.31       | 6.3        | 0.75              |
| Days in Net Patient Account                 | s Receivable  | 61.6        | 64.0                          | 0.96      | 77.6              | 0.79  | 55.7              | 1.10       | 60.8       | 1.01              |
| Average Payment Period                      |   | 27.2        | 56.5                          | 0.48      | 74.6              | 0.37  | 35.7              | 0.76       | 18.2       | 1.50              |
| Equity Financing (%)                        |   | 77.5%       | 69.2%                         | 1.12      | 55.8%             | 1.39  | 50.2%             | 1.54       | 80.0%      | 0.97              |
| Long-Term Debt to Equity R                  | atio  | 0.0         | 0.3                           | N/A       | 0.5               | N/A   | 0.6               | N/A        | 0.0        | N/A               |
| Times Interest Earned                       |   | 0.0         | 13.4                          | N/A       | 15.9              | N/A   | 10.9              | N/A        | 0.0        | N/A               |
| Total Asset Turnover                        |   | 1.7         | 0.6                           | 3.05      | 0.5               | 3.51  | 1.4               | 1.24       | 1.8        | 0.97              |
| Average Age of Plant (Years                 | s)  | 5.7         | 12.6                          | 0.45      | 13.7              | 0.41  | 9.3               | 0.61       | 4.8        | 1.18              |
| Increase (Decrease) Total N                 |   | 2.9%        | 7.3%                          | 0.40      | 25.3%             | 0.12  | 1.0%              | 2.99       | -4.7%      | N/A               |
| Outpatient Gross Revenue (                  |   | 89.4%       | 63.3%                         | 1.41      | 65.8%             | 1.36  | 79.1%             | 1.13       | 90.3%      | 0.99              |
| Net Revenue Statistics                      | (10.01.10101.01.11)   |             |                               |           |                   |       |                   |            |            | 9.99.             |
| Inpatient Net Revenue per [                 | Discharge   | \$9,264     | \$16,906                      | 0.55      | \$14,935          | 0.62  | \$20,479          | 0.45       | \$7,462    | 1.24              |
| Inpatient Net Revenue per D                 |   | \$3,154     | \$3,675                       | 0.86      | \$3,551           | 0.89  | \$3,042           | 1.04       | \$2,494    | 1.26              |
| Outpatient Net Revenue per                  |   | \$542       | \$703                         | 0.77      | \$810             | 0.67  | \$730             | 0.74       | \$709      | 0.77              |
|   |   | ;           |                               |           | φοιο              | ;     | •                 |            |            | 0.77              |
|   | Income Statement : tient Revenue (GPR) \$28,286,099 Cash & Cash E |             |                               | sets      | \$850             | Curro | ent Liabilities   | lies & run | d Balances | ቀዕ <u>ፍ</u> ድ ዕኅኅ |
| Gross Patient Revenue (GPR) Less Deductions | \$13,359,161  |             | sh Equivalents<br>Receivables |           | \$2,517,885       |       |                   |            |            | \$856,822         |
|   |   |             |                               |           | \$180,293         | , .   | -Term Debt        |            | Φ.         | \$0<br>1 172 044  |
| Net Patient Revenue Plus Other Revenue      | \$14,926,938  | Utilet Rece | Other Receivables             |           |                   |       | r Liabilities     |            |            | 1,173,944         |
| Total Revenue                               | \$832,965   | lond Dull-  | lingo 9 Equipmen              | ot (Nlot) | ¢4 060 E50        | Sul   | ototal            |            | \$4        | 2,030,766         |
|   | \$15,759,903  |             | lings & Equipmer              | ıı (ivei) | \$4,969,553       | Llone | atriated Fund Da  | lanaa      | <b>ሰ</b> ላ | 005 000           |
| Less Expenses                               | \$12,045,717  | Other Asse  | :15                           |           | \$1,347,451       |       | stricted Fund Ba  |            | \$6        | 5,985,266         |
| Non-Operating Gains/Losses                  | -\$1,000  | Tatal Asset | _                             |           | <b>#0.040.000</b> |       | icted Fund Balaı  |            | _ <b>^</b> | \$0               |
| Net Income                                  | \$3,713,186   | Total Asset | S                             |           | \$9,016,032       | iotal | Liabilities & Fun | a Balance  | \$9        | 9,016,032         |