<b>152 Gundersen Tri-County Hospi</b> 18601 Lincoln Street Whitehall, WI 54773 715-538-4361	tal and Clinic	cs	Fiscal Type: Contr	GN Cr	/01 to 12/31 MS itical Access Ho her Not-For-Pro		County: Analysis A Volume G	Area: Sou	mpealeau ithwestern (5B)		
			All GMS Ho	ospitals	1			Volume Group 1		FY 2019 vs. 2018	
Selected Utilization Statistics	elected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Occupancy Rate (%)											
Adult Medical-Surgical		13.2%	55.2%	0.24	45.6%	0.29	11.3%	1.16	10.9%	1.21	
Obstetrics		0.0%	38.0%	N/A	53.1%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics		0.0%	51.3%	N/A	31.9%	N/A	44.2%	N/A	0.0%	N/A	
Total Hospital		15.4%	57.4%	0.27	50.4%	0.31	16.5%	0.93	13.0%	1.19	
Average Census (Patients)											
Adult Medical-Surgical		2.0	26.0	0.08	16.7	0.12	1.8	1.12	1.6	1.21	
Obstetrics		0.0	4.9	N/A	3.6	N/A	0.0	N/A	0.0	N/A	
Pediatrics		0.0	1.3	N/A	0.6	N/A	0.2	N/A	0.0	N/A	
Total Hospital		2.3	49.0	0.05	27.5	0.08	2.7	0.86	1.9	1.19	
Average Length of Stay (Days)											
Adult Medical-Surgical		3.1	4.1	0.76	4.0	0.76	2.9	1.06	2.8	1.12	
Obstetrics		0.0	2.6	N/A	2.5	N/A	0.0	N/A	0.0	N/A	
Pediatrics		0.0	3.3	N/A	2.8	N/A	3.0	N/A	0.0	N/A	
Total Hospital		3.6	4.5	0.80	4.7	0.77	4.2	0.86	3.3	1.09	
Surgical Operations											
Inpatient		4	1,426	0.00	857	0.00	127	0.03	15	0.27	
Outpatient		284	4,581	0.06	2,753	0.10	1,225	0.23	237	1.20	
Inpatient as % of All Surgeries	;	1.4%	23.7%	0.06	23.7%	0.06	9.4%	0.15	6.0%	0.23	
Outpatient Visits											
Non-Emergency Visits		28,930	144,376	0.20	121,727	0.24	22,925	1.26	30,096	0.96	
Emergency Visits		3,675	17,768	0.21	13,192	0.28	2,741	1.34	3,593	1.02	
Full-Time Equivalents (FTEs)											
Administrators		0.0	23.0	N/A	14.1	N/A	3.1	N/A	0.0	N/A	
Nurses, Licensed		26.2	251.3	0.10	157.2	0.17	36.6	0.71	29.2	0.90	
Ancillary Nursing Personnel		9.2	39.7	0.23	21.0	0.44	7.5	1.23	9.9	0.93	
All Other Personnel		118.2	509.3	0.23	425.8	0.28	77.2	1.53	119.8	0.99	
Total FTEs		153.6	823.3	0.19	618.1	0.25	124.4	1.24	158.8	0.97	
FTEs per 100 Patient Census (A	(djusted)										
Administrators		0.0	17.0	N/A	12.2	N/A	23.8	N/A	0.0	N/A	
Nurses, Licensed		229.6	185.7	1.24	135.8	1.69	281.2	0.82	336.5	0.68	
Ancillary Nursing Personnel		80.9	29.3	2.76	18.1	4.46	57.4	1.41	114.1	0.71	
All Other Personnel		1,037.3	376.3	2.76	367.9	2.82	592.9	1.75	1,381.8	0.75	
Total FTEs		1,347.8	608.3	2.22	533.9	2.52	955.3	1.41	1,832.3	0.74	
Total Hospital:		Contract with:		Medicare-certified Swing Beds			Newborn		•		
Beds Set Up & Staffed	15	Health Maintenance	Vaa		Average Beds Used Discharges		4		Bassinets Total Births		
Discharges	234	Organization (HMO)	Yes				78				
Inpatient Days	842	Preferred Provider		Inpatient Days			1,513	Newborn Days		0	
		Organization (PPO)	Yes								

## 152 Gundersen Tri-County Hospital and Clinics

Whitehall, WI 54773

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2019	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	15	234	721	13.2%	2.0	3.1	
Orthopedic	4	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0	
Hospice	4	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0	
Obstetrics	5	0	0	0	0.0%	0.0	0.0	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	1	0	14	121	0.0%	0.3	8.6	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. \*\* Transfers, which may be estimated, refer only to those between units. \* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel		1	2	1.3
Physicians & Dentists	2	0	2.0	Radiological Services Personnel		3	3	4.8
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		1	0	1.0
Registered Nurses	17	11	22.2	Occupational Therapists		1	1	1.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	1	0.8
Licensed Practical Nurses	2	0	2.0	Physical Therapists		2	2	3.6
Ancillary Nursing Personnel	7	8	9.2	Physical Therapy Assistants/Aides		1	1	1.9
Medical Assistants	5	1	5.8	Recreational Therapists		0	1	0.8
Physician Assistants	3	4	4.6	Dietitians & Nutritionists		1	0	1.0
Nurse Practitioners	2	0	2.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		2	7	3.2
Health Info Mgmt-Administrators/Technicians	3	1	3.9	All Other Personnel		54	40	71.0
Pharmacy Personnel	2	1	2.1		Total	112	92	153.6
Clinical Laboratory Personnel	1	8	6.6			_		

## 152 Gundersen Tri-County Hospital and Clinics

Whitemall, WI 54773         All GMS Hospitals         Analysis Average         Volume Group         FY 2019 vs. 2018           Selected Financial Statistics         FY 2019 Value         Ratio         Value         Ratio         FY 2018         Ratio           Gross Revenue as % of Total Gross Patient Revenue         51.44%         46.3%         1.11         45.45%         1.09         11.2%         0.90         1.2%         0.90         1.2%         0.90         1.2%         0.90         1.2%         0.90         1.2%         0.90         1.2%         0.90         1.2%         0.90         1.2%<	152 Gundersen Tri-County Hos	pital and Clinics										
Selected Financial Statistics         FY 2019         Value         Ratio         Value         Ratio         Value         Ratio         Value         Ratio         FX 2018         Ratio           Medicare Michael Assistance         \$13,684,897,229         51,44%         46,3%         1,11         45,9%         1,21         52,44%         0.98           All Other         \$3,072,722         28,9%         33,3%         0.44         37,9%         0.63         23,7%         0.88         22,4%         0.99           All Other         \$3,072,720         8,8%         1.44%         0.48         7,7%         0.63         23,7%         0.88         22,4%         0.99         2,7%         0.99         7,7%         0.93         7,7%         0.93         7,7%         0.93         7,7%         0.93         7,7%         0.93         7,7%         0.93         7,7%         0.93         1.04%         0.89         7,7%         0.93         1.04%         0.84         1.7%         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64         1.64 </td <td colspan="2">Whitehall, WI 54773</td> <td colspan="2">All GMS Hospitals</td> <td colspan="2">-</td> <td colspan="2">Volume Group</td> <td colspan="2">FY 2019 vs. 2018</td>	Whitehall, WI 54773		All GMS Hospitals		-		Volume Group		FY 2019 vs. 2018			
Gross Revenue as % of Total Gross Patient Revenue Medical Assistance         518.277.265         51.4%         46.3%         1.11         45.4%         1.13         45.9%         1.12         52.2%         0.99           Commercial All Other         \$3.694.899         10.4%         13.6%         0.76         9.5%         1.09         11.5%         0.90         11.2%         0.99           All Other         \$3.072.720         5.6%         4.8%         1.81         7.2%         1.20         3.3%         2.87%         0.99           Deductions as % of Total Gross Patient Revenue Medicare Assistance         \$2.51.496         7.1%         10.4%         0.66         7.4%         0.95         7.7%         0.82         2.4%         0.99           Charmerical         \$2.2.83.464         8.4%         14.7%         0.57         1.5%         0.88         1.4%         0.4%         1.46         0.4%         1.46         0.4%         1.5%         0.82         1.04%         0.80         7.9%         0.7%         0.82         7.9%         0.7%         0.82         7.5%         0.82         1.4%         0.4%         1.1%         1.6%         1.4%         0.80         7.9%         0.7%         0.82         1.4%         0.80         7.9%	Selected Financial Statistics		FY 2019	Value	Ratio		Ratio	Value	Ratio	FY 2018	Ratio	
Medicare         \$18,297,256         61.4%         46.3%         1.11         46.9%         1.12         52.4%         0.99           Medical Assistance         \$3,664.896         10.4%         13.6%         0.76         39.4%         0.75         29.7%         0.99           All Other         \$3,07,222         29.6%         48.9%         1.81         7.2%         1.20         3.3%         0.75         29.7%         0.99           All Other         \$3,08,041         20.7%         34.9%         0.56         7.4%         0.95         7.7%         0.92         7.5%         0.92           Medical Assistance         \$2,284,046         6.4%         14.7%         0.57         15.7%         0.53         10.4%         0.80         7.7%         0.92         7.5%         0.92           Commercial         \$2,98,046         12.2%         1.0%         1.75         1.5%         0.53         10.4%         0.80         1.44         0.80         1.54         1.5%         0.44         1.5%         0.66         2.7%         0.52         1.4%         0.20         2.4%         1.06           Commercial         \$54.915.503         41.9%         6.27         0.65         6.27%         0.67	Gross Revenue as % of Total	Gross Patient Revenue										
Medical Assistance         \$3,684,896         10.4%         13.6%         0.76         9.5%         10.9         11.5%         0.00         11.2%         0.39           All Other         \$3,072,720         8.6%         4.8%         1.81         7.2%         1.20         3.3%         2.65         6.7%         1.29           Medical Assistance         \$7,380,894         20.7%         34.9%         0.59         32.9%         0.63         23.7%         0.88         2.24%         0.99           Medical Assistance         \$2,514,696         7.1%         10.4%         0.68         7.4%         0.95         7.7%         0.92         7.5%         0.94           Commercial         \$2,983,464         8.4%         14.7%         0.57         15.7%         0.92         7.5%         0.44         0.84         1.4%         0.84         1.4%         0.84         1.4%         0.84         1.4%         0.84         1.4%         0.84         1.4%         0.84         1.4%         0.05         1.4%         0.65         1.4%         0.60         7.7%         0.92         7.43.7%         0.92         2.4%         1.19           Total Daductions         \$3.061,41.0%         0.62         0.65         2.7% </td <td></td> <td></td> <td>51.4%</td> <td>46.3%</td> <td>1.11</td> <td>45.4%</td> <td>1.13</td> <td>45.9%</td> <td>1.12</td> <td>52.4%</td> <td>0.98</td>			51.4%	46.3%	1.11	45.4%	1.13	45.9%	1.12	52.4%	0.98	
Commercial         \$10.522,722         29.6%         35.3%         0.84         37.9%         0.78         39.4%         0.76         29.7%         0.99           Deductions as % of Total Gross Patient Revenue Medical Assistance         \$7.368,094         20.7%         34.9%         0.50         32.9%         0.63         23.7%         0.88         22.4%         0.92           Medical Assistance         \$2.214,6906         7.1%         10.4%         0.66         7.7%         0.83         23.7%         0.88         22.4%         0.92           Commercial         \$2.283,644         8.4%         14.7%         0.55         10.4%         0.80         7.7%         0.92         7.5%         0.94           Bad Debt         \$8009,100         1.7%         1.1%         1.61         1.0%         1.26         0.5%         1.4%         2.02         2.4%         1.60           Other Revenue as % of Total Grossen         \$14.99,103         4.19%         0.46         2.01%         0.77         3.1%         0.80         3.7%         0.92         2.4%         0.40         2.1%         0.07         3.1%         0.80         3.7%         0.92         2.4%         0.40         3.5%         0.41         0.5%         0.41	Medical Assistance				0.76		1.09		0.90			
All Other         S3.072.720;         8.6%         4.8%         1.81         7.2%         1.20         3.3%         2.65         6.7%         1.29           Medicare s% of Total Gross Pationt Revenue         \$2,315,4695         7.1%         104%         0.66         7.4%         0.95         7.2%         0.95         7.7%         0.96         7.7%         0.92         7.5%         0.94           Commercial         \$2,283,464         8.4%         14.7%         0.57         15.7%         0.53         10.4%         0.80         7.9%         1.06           Charity Care         \$44,1175         1.2%         1.0%         1.29         0.8%         1.54         1.5%         0.84         1.17         1.7%         0.92         2.4%         1.04         0.80         1.17         1.7%         0.92         2.4%         1.9%         0.84         1.64         0.80         2.4%         0.80         5.6%         0.65         6.2.7%         0.67         45.5%         0.92         2.4%         0.21         7.8%         0.53         2.1.7%         0.21         2.1.7%         0.21         2.1.7%         0.21         2.1.7%         0.21         2.1.7%         0.21         2.1.7%         0.21         2.1.7%	Commercial											
Deductions as % of Total Gross Patient Revenue Medical Assistance         \$7,38,89,94; \$2,514,696;         20,7%; 10,4%         34,9%         0.59         32,9%         0.63         23,7%         0.88         22,4%         0.92           Medical Assistance         \$2,6314,696;         7,1%         10,4%         0.68         7,7%         0.92         7,5%         0.94           Commercial         \$2,933,464;         8,4%         1,47%         0.57         15,7%         0.53         104%         0.80         7,9%         0.94           Commercial         \$441,175;         1,2%         1,0%         1.29         0.8%         1.46         0.8%         1.54         1.5%         0.44           Bad Debt         \$609,3190;         1,7%         1.1%         1.0         0.65         62.7%         0.67         4.5%         0.99         4.19%         0.45         5.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.92         2.1%         0.99         4.4%         0.92         2.1%         0.99         4.4%         0.92         2.1%         0.99         4.4%         0.92         2.1%         0.99         4.4%         0.92         2.1%         0.11         1.4%         0.93												
Medical Assistance         \$7,368,994;         20,7%         34,9%         0.50         32,2%         0.83         22,4%         0.92           Medical Assistance         \$2,914,696;         7,1%         1.04%         0.68         7,4%         0.95         7,7%         0.92         7,5%         0.94           Commercial         \$2,933,464;         8,4%         14,7%         0.57         15,7%         0.53         10,4%         0.80         7,9%         1.06           Charity Care         \$44,1175;         1.2%         1.0%         1.29         0.8%         1.54         1.5%         0.84           All Other         \$500,803;         1.7%         1.1%         1.61         1.0%         1.7%         0.22         2.4%         1.19           Other Revenue & % of Total Revenue         3.4%         5.5%         0.61         2.01%         0.17         3.1%         1.06         3.7%         0.92           Capital Component         \$7.76.619;         4.0%         1.25         56.2%         0.98         51.0%         1.44         %         0.53         3.7%         0.92           Capital Component         \$77.6.619;         4.0%         4.23%         0.83         9.8%         0.61												
Medical Assistance         52,514,6861         7,1%         10,4%         0.68         7,7%         0.92         7,5%         0.94           Commercial         52,93,4641         8,4%         1,47%         0.57         15,7%         0.53         10,4%         0.68         7,5%         0.92         7,5%         0.94           Commercial         5441,175         1,2%         1,0%         1,29         0.58         1,04%         0.68         1,4%         0.67         1,5%         1,14         1,7%         0.99           All Other         \$509,3841         2,8%         2,2%         1,30         0.65         62,7%         0.67         45,5%         0.92         43,5%         0.99           Other Revenue as % of Nat Income         3,4%         5,5%         64,2%         0.65         62,7%         0.98         51,0%         0.99         44,4%         0.92         21,7%         0.21         7%         0.99         44,4%         0.92         21,7%         0.21         7%         0.99         44,4%         0.92         21,7%         0.21         7%         0.99         44,4%         0.92         21,7%         0.21         7%         0.99         44,4%         0.92         21,7%         0.11<			20.7%	34.9%	0.59	32.9%	0.63	23.7%	0.88	22.4%	0.92	
Commercial         \$2,983,464:         8,4%         14,7%         0.57         15,7%         0.53         10.4%         0.80         7,8%         0.64           Bad Debt         \$608,190:         1,7%         1,1%         1.61         1,0%         1,75         1,5%         1,17         1,7%         0,8%         0,88         1,4%         0,20         2,4%         1,19           All Other         \$99,9341:         2,8%         2,2%         1,30         4,4%         0,65         62,7%         0,67         45,5%         0,92         4,35%         0,96           Other Revenue 8% of Total Revenue         3,4%         5,5%         0,61         20,1%         0,17         3,1%         1,08         3,7%         0,22           Net Gains/Losses as % of Total Expanses         51,0%         44,0%         1,25         56,2%         0,98         51,0%         1,08         51,9%         0,41         51,9%         0,41         5,99         1,06         51,9%         0,41         5,99         1,07         3,7%         0,53         3,7%         0,02           Statistics         Statistics         Statistics         0,9%         0,58         0,59         1,44%         9,5%         0,41         3,8	Medical Assistance								0.92			
Chartiy Care         \$441,175;         1.2%         1.0%         1.29         0.8%         1.46         0.8%         1.46         1.7%         0.99           All Other         \$999,384;         2.8%         2.2%         1.30         4.8%         0.58         1.4%         2.02         2.4%         1.99           Total Deductions         \$144,915,903;         41.9%         64.2%         0.65         62.7%         0.67         45.5%         0.92         2.4%         1.99           Other Revenue & Not Gains or Losse         Soft Net Income         4.6%         1.32%         0.17         3.1%         1.08         3.7%         0.92           Other Revenue & Not Total Revenue         3.4%         5.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.21           Exponses as % of Total Exponses         \$7.993,101         41.0%         42.2%         0.83         8.8%         1.05         41.5%         0.98         51.0%         1.08         51.9%         1.06           Salary/Finge Benefits         \$10,713,824'         55.0%         44.0%         1.25         56.2%         0.98         51.0%         1.06         3.7%         0.23         3.7%         1.07         51.2%<												
Bad Debt         \$608.100         1.7%         1.1%         1.6%         1.7%         1.5%         1.17         1.7%         0.99           All Other         \$\$999.364         2.8%         2.2%         1.30         4.4%         0.65         1.4%         0.58         1.4%         0.24%         1.19           Total Deductions         \$\$14,915,903         41.9%         64.2%         0.65         62.7%         0.67         45.5%         0.92         43.5%         0.96           Other Revenue & % of Total Exponses         \$\$10,713,824         55.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.92           Supples & Services         \$\$7,993,101         41.0%         42.9%         0.35         47.1%         0.10         1.4%         3.25         21.7%         0.21           Supples & Services         \$\$7,993,101         41.0%         6.8%         0.59         4.0%         1.08         51.9%         1.06         34.5%         0.94         3.1%         2.28           Capital Component         \$\$776.619         4.0%         0.28         0.89%         1.07         1.46         9.5%         0.94         3.1%         2.23         Return on Equity (%)         58	-											
All Other         \$999.384;         2.8%         2.2%         1.30         4.8%         0.68         1.4%         2.02         2.4%         1.9           Other Revenue 3: % of Total Revenue         3.4%         5.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.92         43.5%         0.92           Other Revenue 3: % of Total Revenue         3.4%         5.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.92         2.1.7%         0.16         3.7%         0.94         3.7%         0.94												
Total Deductions         \$14,915,903         41.9%         64.2%         0.65         62.7%         0.67         45.5%         0.92         43.5%         0.96           Other Revenue & Net Gains/Losses         3.4%         5.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.92           Net Gains/Losses as % of Not Income         4.8%         13.2%         0.35         47.1%         0.10         1.4%         3.25         21.7%         0.21           Expenses as % of Total Expenses         \$10,713,824         55.0%         44.0%         1.25         56.2%         0.98         51.0%         1.06         51.9%         1.06           Supples A Services         \$7,796.619         4.0%         6.8%         0.59         4.9%         0.81         7.5%         0.53         3.7%         1.07           Fiscal Statistics         0         9.3%         0.1%         0.90         10.9%         0.85         9.7%         0.96         4.0%         2.23         Return on Equity (%)         15.8%         6.0%         2.64         8.9%         1.77         13.7%         1.16         7.1%         2.24           Current Ratio         2.9         4.7         0.65         0.97												
Other Revenue as % of Total Revenue         3.4%         5.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.92           Expenses as % of Total Expenses         Siany/Finge Benefits         \$10,713,824         55.0%         44.0%         12.5         56.2%         0.98         51.0%         1.08         51.9%         0.21           Expenses as % of Total Expenses         \$7,993,101         41.0%         49.2%         0.83         38.9%         1.05         41.5%         0.99         44.4%         0.92           Capital Component         \$7,76,619         4.0%         6.8%         0.59         4.9%         0.81         7,5%         0.53         3.7%         1.07           Fiscal Statistics         0.9         9.3%         10.3%         0.90         1.46         9.5%         0.94         3.1%         2.83           Current Ratio         2.9         4.7         0.62         2.59         1.13         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         55.6												
Other Revenue as % of Total Revenue         3.4%         5.5%         0.61         20.1%         0.17         3.1%         1.08         3.7%         0.92           Net Gains/Losses as % of Total Expenses         \$10,713,824         55.0%         44.0%         1.25         56.2%         0.98         51.0%         1.4%         3.25         21.7%         0.21           Supplies & Services         \$7.993,101         41.0%         49.2%         0.83         38.9%         1.05         41.5%         0.99         44.4%         0.92           Capital Component         \$776,619         4.0%         6.8%         0.59         4.9%         0.81         7.5%         0.53         3.7%         1.07           Fiscal Statistics         0         9.3%         10.3%         0.90         1.61%         1.66         9.5%         0.94         3.1%         2.23           Return on Equity (%)         15.8%         6.0%         2.64         8.9%         1.77         13.7%         1.16         7.1%         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period			11.0 //	01.270		02.17		10.070		10.070	0.00	
Net Gains/Losses as % of Net Income         4.6%         13.2%         0.35         47.1%         0.10         1.4%         3.25         21.7%         0.21           Expenses as % of Total Expenses         \$10,713,824         55.0%         44.0%         1.25         56.2%         0.98         51.0%         1.08         51.9%         1.06           Supplies & Services         \$7,933,101         41.0%         49.2%         0.83         38.9%         1.05         41.5%         0.99         44.4%         0.92           Captal Component         \$77,619         40.9%         6.8%         0.99         4.9%         0.81         7.5%         0.53         3.7%         1.07           Fiscal Statistics         0.9%         9.1%         0.98         6.1%         1.46         9.5%         0.94         3.1%         2.23           Current Ratio         2.9         4.7         0.62         25.9         0.11         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         56.2%         0.93         0.12			3.4%	5 5%	0.61	20.1%	0 17	3.1%	1.08	3.7%	0 92	
Expenses as % of Total Expenses           Salary/Fringe Benefits         \$10,713,824         55.0%         44.0%         1.25         56.2%         0.98         51.0%         1.08         51.9%         1.06           Supplies & Services         \$7,993,101         41.0%         49.2%         0.83         38.9%         1.05         41.5%         0.99         44.4%         0.92           Capital Component         \$776,619         4.0%         6.8%         0.59         4.9%         0.81         7.5%         0.53         3.7%         1.07           Priscal Statistics         Operating Margin (%)         8.9%         9.1%         0.98         6.1%         1.46         9.5%         0.94         3.1%         2.83           Total Hospital Net Income (%)         9.3%         10.3%         0.90         10.9%         0.85         9.7%         0.96         4.0%         2.24           Current Ratio         2.9         4.7         0.62         25.9         0.11         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         56.6         64.0         0.93         63.0         9.55         7.1.07         54.4         1.10           Average Payment Period         53.4												
Salary/Fringe Benefits         \$10,713,824         55.0%         44.0%         1.25         56.2%         0.98         51.0%         1.08         51.9%         0.06           Capital Component         \$77,963,101         41.0%         49.2%         0.83         38.9%         1.05         41.5%         0.99         44.4%         0.92           Coperating Margin (%)         \$77,66,619         4.0%         6.8%         0.59         4.9%         0.81         7.5%         0.53         3.7%         1.07           Operating Margin (%)         8.9%         9.1%         0.98         6.1%         1.46         9.5%         0.94         3.1%         2.83           Total Hospital Net Income (%)         9.3%         10.3%         0.90         10.9%         0.85         9.7%         0.96         4.0%         2.33           Return on Equity (%)         15.8%         6.0%         2.64         8.9%         1.77         13.7%         1.16         7.44         1.10           Average Payment Period         53.4         56.5         0.95         13.4         3.98         35.7         1.50         59.7         0.89           Long-Term Debt to Equity Ratio         0.2         0.3         0.63         0.1			1.070	10.270								
Supplies & Services         \$7,993,101         41,0%         49,2%         0.83         38,9%         1.05         41,5%         0.99         44.4%         0.92           Fiscal Statistics         0         6,8%         0.59         4.9%         0.81         7.5%         0.53         3.7%         1.07           Fiscal Statistics         0         9,3%         10.3%         0.98         6.1%         1.46         9,5%         0.94         3.1%         2.83           Total Hospital Net Income (%)         9,3%         10.3%         0.90         10.9%         0.85         9,7%         0.96         4.0%         2.83           Current Ratio         2.9         4.7         0.62         25.9         0.11         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         56.5         0.95         13.4         3.98         35.7         1.50         59.7         0.3         6.57           Times Interest Earned         27.5         13.4         2.05         31.0         0.89         10.9			55.0%	44 0%	1 25	56.2%	0.98	51.0%	1 08	51 9%	1.06	
Capital Component         \$776,619         4.0%         6.8%         0.59         4.9%         0.81         7.5%         0.53         3.7%         1.07           Fiscal Statistics         Operating Margin (%)         8.9%         9.1%         0.98         6.1%         1.46         9.5%         0.94         3.1%         2.83           Total Hospital Net Income (%)         9.3%         10.3%         0.90         10.9%         0.85         9.7%         0.96         4.0%         2.33           Return on Equity (%)         15.8%         6.0%         2.64         8.9%         1.77         13.7%         1.16         7.1%         2.24           Current Ratio         2.9         4.7         0.62         25.9         0.11         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         56.5         0.93         0.1         2.70         0.6         0.27         0.3         0.57         1.88           Long-Term Debt to Equity Ratio         0.2         0.3         0.63         0.1         2.70	, ,											
Fiscal Statistics         8.9%         9.1%         0.98         6.1%         1.46         9.5%         0.94         3.1%         2.83           Total Hospital Net Income (%)         9.3%         10.3%         0.90         10.9%         0.85         9.7%         0.96         4.0%         2.33           Return on Equity (%)         15.8%         6.0%         2.64         8.9%         1.77         13.7%         1.16         7.1%         2.24           Current Ratio         2.9         4.7         0.62         25.9         0.11         3.6         0.80         2.0         1.44           Average Payment Period         53.4         56.5         0.95         13.4         3.98         35.7         1.07         54.4         1.0           Average Payment Period         65.1%         69.2%         0.94         87.1%         0.75         50.2%         1.30         55.1%         1.18           Long-Term Debt to Equity Ratio         0.2         0.3         0.63         0.1         2.70         0.6         0.27         0.3         0.57           Times Interest Earned         27.5         13.4         2.05         31.0         0.89         10.9         2.52         9.5         2.90												
Operating Margin (%)         8.9%         9.1%         0.98         6.1%         1.46         9.5%         0.94         3.1%         2.83           Total Hospital Net Income (%)         9.3%         10.3%         0.90         10.9%         0.85         9.7%         0.96         4.0%         2.33           Return on Equity (%)         15.8%         6.0%         2.64         8.9%         9.1%         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         56.5         0.95         13.4         3.98         35.7         1.50         59.7         0.89           Long-Term Det to Equity Ratio         0.2         0.3         0.63         0.1         2.70         0.6         0.27         0.3         0.57         1.34         2.05         31.0         0.89         10.9         2.52         9.5         2.90           Total Asset Turnover         1.7         0.6         2.96         0.8         2.19         1.4         1.20         1.8         0.97         0.44         3.5%         3.02 <td></td> <td><i>\\\</i>10,0131</td> <td><b></b></td> <td>0.070</td> <td>0.03</td> <td>4.570</td> <td>0.01</td> <td>1.570</td> <td></td> <td></td> <td>1.07</td>		<i>\\\</i> 10,0131	<b></b>	0.070	0.03	4.570	0.01	1.570			1.07	
Total Hoopital Net Income (%)         9.3%         10.3%         0.90         10.9%         0.85         9.7%         0.96         4.0%         2.33           Return on Equity (%)         15.8%         6.0%         2.64         8.9%         1.77         13.7%         1.16         7.1%         2.20         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         66.5         0.95         13.4         3.98         35.7         1.50         59.7         0.89           Equity Financing (%)         65.1%         69.2%         0.94         87.1%         0.75         50.2%         1.30         5.17         1.18           Long-Term Debt to Equity Ratio         0.2         0.3         0.63         0.1         2.70         0.6         0.27         0.3         0.57           Times Interest Earned         27.5         13.4         2.05         31.0         0.89         10.9         2.22         9.5         2.90           Average Age of Plant (Years)         19.0         12.6         1.51         9.2         2.07         9.3         <			8.0%	0.1%	0 08	61%	1 4 6	9.5%	0.04	3 1%	2.83	
Return on Equity (%)         15.8%         6.0%         2.64         8.9%         1.77         13.7%         1.16         7.1%         2.24           Current Ratio         2.9         4.7         0.62         25.9         0.11         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         56.5         0.95         13.4         3.98         35.7         1.50         59.7         0.89           Equity Financing (%)         65.1%         69.2%         0.94         87.1%         0.75         50.2%         1.30         55.1%         1.18           Long-Term Debt to Equity Ratio         0.2         0.3         0.57         13.4         2.05         31.0         0.89         10.9         2.52         9.5         2.90           Total Asset Turnover         1.7         0.6         2.96         0.8         2.19         1.4         1.20         1.8         0.97           Average Age of Plant (Years)         19.0         12.6         1.51         9.2         2.07         9.3 <td< td=""><td colspan="2"></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>												
Current Ratio         2.9         4.7         0.62         25.9         0.11         3.6         0.80         2.0         1.44           Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         56.5         0.95         13.4         3.98         35.7         1.50         59.7         0.89           Equity Financing (%)         65.1%         69.2%         0.94         87.1%         0.75         50.2%         1.30         55.1%         1.18           Long-Term Debt to Equity Ratio         0.2         0.3         0.63         0.1         2.70         0.6         0.27         0.3         0.57           Times Interest Earned         27.5         13.4         2.06         31.0         0.89         10.9         2.52         9.9         2.90           Average Age of Plant (Years)         19.0         12.6         1.51         9.2         2.07         9.3         2.04         21.4         0.89           Outpatient Revenue (% of Total GPR)         82.7%         63.3%         1.31         79.1%         1.04         79.1%         1.05         8												
Days in Net Patient Accounts Receivable         59.6         64.0         0.93         63.0         0.95         55.7         1.07         54.4         1.10           Average Payment Period         53.4         56.5         0.95         13.4         3.98         35.7         1.50         59.7         0.89           Equity Financing (%)         65.1%         69.2%         0.94         87.1%         0.75         50.2%         1.30         55.1%         1.01           Long-Term Debt to Equity Ratio         0.2         0.3         0.63         0.1         2.70         0.6         0.27         0.3         0.57           Times Interest Earned         27.5         13.4         2.05         31.0         0.89         10.9         2.52         9.5         2.90           Total Asset Turnover         1.7         0.6         2.96         0.8         2.19         1.4         1.20         1.8         0.97           Average Age of Plant (Years)         19.0         12.6         1.51         9.2         2.07         9.3         2.04         2.04         2.04         0.8         3.6%         3.02           Outpatient Gross Revenue (Gross Revenue (Gross Revenue (Gross Revenue (Gross Revenue Pr Discharge         \$14,224         \$												
Average Payment Period       53.4       56.5       0.95       13.4       3.98       35.7       1.50       59.7       0.89         Equity Financing (%)       65.1%       69.2%       0.94       87.1%       0.75       50.2%       1.30       55.1%       1.18         Long-Term Debt to Equity Ratio       0.2       0.3       0.63       0.1       2.70       0.6       0.27       9.3       0.57         Times Interest Earned       27.5       13.4       2.05       31.0       0.89       10.9       2.52       9.5       2.90         Total Asset Turnover       1.7       0.6       2.96       0.8       2.19       1.4       1.20       1.8       0.97         Average Age of Plant (Years)       19.0       12.6       1.51       9.2       2.07       9.3       2.04       21.4       0.89         Outpatient Gross Revenue (% of Total GPR)       82.7%       63.3%       1.31       79.1%       1.04       79.1%       1.05       81.2%       1.02         Inpatient Net Revenue per Discharge       \$2.166       \$3.675       0.59       \$3.493       0.63       \$3.042       0.72       \$2.048       1.07         Outpatient Net Revenue GPR)       \$35.577.600												
Equity Financing (%)         65.1%         69.2%         0.94         87.1%         0.75         50.2%         1.30         55.1%         1.18           Long-Term Debt to Equity Ratio         0.2         0.3         0.63         0.1         2.70         0.6         0.27         0.3         0.57           Times Interest Earned         27.5         13.4         2.05         31.0         0.89         10.9         2.52         9.5         2.90           Total Asset Turnover         1.7         0.6         2.96         0.8         2.19         1.4         1.20         1.8         0.97           Average Age of Plant (Years)         19.0         12.6         1.51         9.2         2.07         9.3         2.04         21.4         0.89           Increase (Decrease) Total Net Patient Revenue         10.7%         7.3%         1.47         3.8%         2.80         1.0%         10.98         3.5%         3.02           Outpatient Gross Revenue (% of Total GPR)         82.7%         63.3%         1.31         79.1%         1.04         79.1%         1.05         81.2%         1.02           Inpatient Net Revenue per Discharge         \$14.224         \$16,906         0.84         \$15,344         0.93         \$2												
Long-Term Debt to Équity Ratio         0.2         0.3         0.63         0.1         2.70         0.6         0.27         0.3         0.57           Times Interest Earned         27.5         13.4         2.05         31.0         0.89         10.9         2.52         9.5         2.90           Total Asset Turnover         1.7         0.6         2.96         0.8         2.19         1.4         1.20         1.8         0.97           Average Age of Plant (Years)         19.0         12.6         1.51         9.2         2.07         9.3         2.04         21.4         0.89           Increase (Decrease) Total Net Patient Revenue         10.7%         7.3%         1.47         3.8%         2.80         1.0%         10.98         3.5%         3.02           Outpatient Gross Revenue (% of Total GPR)         82.7%         63.3%         1.31         79.1%         1.04         79.1%         1.05         81.2%         1.02           Net Revenue Statistics         ************************************												
Times Interest Earned       27.5       13.4       2.05       31.0       0.89       10.9       2.52       9.5       2.90         Total Asset Turnover       1.7       0.6       2.96       0.8       2.19       1.4       1.20       1.8       0.97         Average Age of Plant (Years)       19.0       12.6       1.51       9.2       2.07       9.3       2.04       21.4       0.89         Increase (Decrease) Total Net Patient Revenue       10.7%       7.3%       1.47       3.8%       2.80       1.0%       10.9       3.5%       3.02         Outpatient Gross Revenue (% of Total GPR)       82.7%       63.3%       1.31       79.1%       1.04       79.1%       1.05       81.2%       1.02         Net Revenue Statistics       Inpatient Net Revenue per Discharge       \$14,224       \$16,906       0.84       \$15,344       0.93       \$20,479       0.69       \$14,919       0.95       1.07         Outpatient Net Revenue per Discharge       \$14,224       \$16,906       0.84       \$15,344       0.93       \$20,479       0.69       \$14,919       0.95       1.07       \$20,448       1.07       \$20,488       1.07       \$20,483       1.07       \$20,651,67       \$20,661,697       \$35,577,600 <td></td> <td>atio</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		atio										
Total Asset Turnover       1.7       0.6       2.96       0.8       2.19       1.4       1.20       1.8       0.97         Average Age of Plant (Years)       19.0       12.6       1.51       9.2       2.07       9.3       2.04       21.4       0.89         Increase (Decrease) Total Net Patient Revenue       10.7%       7.3%       1.47       3.8%       2.80       1.0%       10.98       3.5%       3.02         Outpatient Gross Revenue (% of Total GPR)       82.7%       63.3%       1.31       79.1%       1.04       79.1%       1.05       81.2%       1.02         Net Revenue Statistics		410										
Average Age of Plant (Years)       19.0       12.6       1.51       9.2       2.07       9.3       2.04       21.4       0.89         Increase (Decrease) Total Net Patient Revenue       10.7%       7.3%       1.47       3.8%       2.80       1.0%       10.98       3.5%       3.02         Outpatient Gross Revenue (% of Total GPR)       82.7%       63.3%       1.31       79.1%       1.04       79.1%       1.05       81.2%       1.02         Net Revenue Statistics       Inpatient Net Revenue per Discharge       \$14,224       \$16,906       0.84       \$15,344       0.93       \$20,479       0.69       \$14,919       0.95         Inpatient Net Revenue per Discharge       \$14,224       \$16,906       0.84       \$15,344       0.93       \$20,479       0.69       \$14,919       0.95         Inpatient Net Revenue per Discharge       \$2,186       \$3,675       0.59       \$3,493       0.63       \$3,042       0.72       \$2,048       1.07         Outpatient Net Revenue per Visit       \$513       \$703       0.73       \$855       0.60       \$730       0.70       \$435       1.18         Income Statement       Cash & Cash Equivalents       \$3,375,933       Long-Term Debt       \$1,331,814       \$1,4919												
Increase (Decrease) Total Net Patient Revenue         10.7%         7.3%         1.47         3.8%         2.80         1.0%         10.98         3.5%         3.02           Outpatient Gross Revenue (% of Total GPR)         82.7%         63.3%         1.31         79.1%         1.04         79.1%         1.05         81.2%         1.02           Net Revenue Statistics         Inpatient Net Revenue per Discharge         \$14,224         \$16,906         0.84         \$15,344         0.93         \$20,479         0.69         \$14,919         0.95           Inpatient Net Revenue per Day         \$21,226         \$3,675         0.59         \$3,493         0.63         \$3,042         0.72         \$2,048         1.07           Outpatient Net Revenue per Visit         \$513         \$703         0.73         \$855         0.60         \$730         0.70         \$435         1.18           Income Statement         Cash & Cash Equivalents         \$3,375,933         Long-Term Debt         \$1,331,814           Net Patient Revenue         \$20,661,697         Other Receivables         \$178,566         Other Liabilities         \$308,482           Plus Other Revenue         \$728,377         Total Revenue         \$21,390,074         Land, Buildings & Equipment (Net)         \$4,608,333      <		)										
Outpatient Gross Revenue (% of Total GPR)         82.7%         63.3%         1.31         79.1%         1.04         79.1%         1.05         81.2%         1.02           Net Revenue Statistics         Inpatient Net Revenue per Discharge         \$14,224         \$16,906         0.84         \$15,344         0.93         \$20,479         0.69         \$14,919         0.95           Inpatient Net Revenue per Day         \$2,186         \$3,675         0.59         \$3,493         0.63         \$3,042         0.72         \$2,048         1.07           Outpatient Net Revenue per Visit         \$513         \$703         0.73         \$855         0.60         \$730         0.70         \$435         1.18           Income Statement          Assets          Current Liabilities         \$2,765,167           Less Deductions         \$14,915,903         Net Patient Receivables         \$3,375,933         Long-Term Debt         \$1,331,814           Net Patient Revenue         \$20,661,697         Other Receivables         \$178,666         Other Liabilities         \$308,482           Plus Other Revenue         \$21,390,074         Land, Buildings & Equipment (Net)         \$4,608,333         Subtotal         \$4,405,463           Less Expenses         \$19,483,544         Othe												
Net Revenue Statistics         \$14,224         \$16,906         0.84         \$15,344         0.93         \$20,479         0.69         \$14,919         0.95           Inpatient Net Revenue per Day         \$2,186         \$3,675         0.59         \$3,493         0.63         \$3,042         0.72         \$2,048         1.07           Outpatient Net Revenue per Visit         \$513         \$703         0.73         \$855         0.60         \$730         0.70         \$435         1.18           Income Statement         Cash & Cash & Cash Equivalents         \$3,711,036         Current Liabilities         \$2,765,167           Less Deductions         \$14,915,903         Net Patient Receivables         \$3,375,933         Long-Term Debt         \$1,331,814           Net Patient Revenue         \$20,661,697         Other Receivables         \$178,566         Other Liabilities         \$308,482           Plus Other Revenue         \$728,377         Other Assets         \$178,566         Other Liabilities         \$308,482           Less Expenses         \$19,483,544         Other Assets         \$739,171         Unrestricted Fund Balance         \$8,207,576           Non-Operating Gains/Losses         \$91,220         \$91,220         \$91,220         \$91,220         \$91,220         \$91,220 <td colspan="2"></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>												
Inpatient Net Revenue per Discharge         \$14,224         \$16,906         0.84         \$15,344         0.93         \$20,479         0.69         \$14,919         0.95           Inpatient Net Revenue per Day         \$2,186         \$3,675         0.59         \$3,493         0.63         \$3,042         0.72         \$2,048         1.07           Outpatient Net Revenue per Visit         \$513         \$703         0.73         \$855         0.60         \$730         0.70         \$435         1.18           Income Statement         S3,577,600         Cash & Cash & Equivalents         \$3,711,036         Current Liabilities         \$2,765,167           Less Deductions         \$14,915,903         Net Patient Receivables         \$3,375,933         Long-Term Debt         \$1,331,814           Net Patient Revenue         \$20,661,697         Other Receivables         \$178,566         Other Liabilities         \$308,482           Plus Other Revenue         \$728,377         Other Assets         \$178,566         Other Liabilities         \$308,482           Less Expenses         \$19,483,544         Other Assets         \$739,171         Unrestricted Fund Balance         \$8,207,576           Non-Operating Gains/Losses         \$91,220         \$91,220         \$91,220         \$91,220         \$91,220			02.7 /0	03.3%		79.170	1.04	79.170	1.05	01.270	1.02	
Inpatient Net Revenue per Day Outpatient Net Revenue per Visit         \$2,186         \$3,675         0.59         \$3,493         0.63         \$3,042         0.72         \$2,048         1.07           Outpatient Net Revenue per Visit         \$513         \$703         0.73         \$855         0.60         \$730         0.70         \$435         1.18           Income Statement         \$513         \$703         0.73         \$855         0.60         \$730         0.70         \$435         1.18           Gross Patient Revenue (GPR)         \$35,577,600         Cash & Cash Equivalents         \$3,711,036         Current Liabilities         \$2,765,167           Less Deductions         \$14,915,903         Net Patient Receivables         \$3,375,933         Long-Term Debt         \$1,331,814           Net Patient Revenue         \$20,661,697         Other Receivables         \$178,566         Other Liabilities         \$308,482           Plus Other Revenue         \$728,377         Land, Buildings & Equipment (Net)         \$4,608,333         State         \$300,423         \$4,405,463           Less Expenses         \$19,483,544         Other Assets         \$739,171         Unrestricted Fund Balance         \$8,207,576           Non-Operating Gains/Losses         \$91,220         Subt cal         \$8,207,576		Nischarge	¢1/ 22/	\$16,006	0.84	¢15 3//	0.03	\$20 <b>/</b> 70	0.60	¢1/ 010	0.05	
Outpatient Net Revenue per Visit         \$513         \$703         0.73         \$855         0.60         \$730         0.70         \$435         1.18           Income Statement         Assets         Liabilities & Fund Balances           Gross Patient Revenue (GPR)         \$35,577,600         Cash & Cash Equivalents         \$33,711,036         Current Liabilities         \$2,765,167           Less Deductions         \$14,915,903         Net Patient Receivables         \$3,375,933         Long-Term Debt         \$1,331,814           Net Patient Revenue         \$20,661,697         Other Receivables         \$178,566         Other Liabilities         \$308,482           Plus Other Revenue         \$728,377         Land, Buildings & Equipment (Net)         \$4,608,333         Unrestricted Fund Balance         \$8,207,576           Less Expenses         \$19,483,544         Other Assets         \$739,171         Unrestricted Fund Balance         \$8,207,576           Non-Operating Gains/Losses         \$91,220         \$91,220         \$91,220         \$91,220         \$91,220												
Income StatementAssetsLiabilities & Fund BalancesGross Patient Revenue (GPR)\$35,577,600Cash & Cash & Cash Equivalents\$3,711,036Current Liabilities\$2,765,167Less Deductions\$14,915,903Net Patient Receivables\$3,375,933Long-Term Debt\$1,331,814Net Patient Revenue\$20,661,697Other Receivables\$178,566Other Liabilities\$308,482Plus Other Revenue\$728,377Other Receivables\$4,608,333Subtotal\$4,405,463Total Revenue\$21,390,074Land, Buildings & Equipment (Net)\$4,608,333\$4,608,333\$4,405,463Less Expenses\$19,483,544Other Assets\$739,171Unrestricted Fund Balance\$8,207,576Non-Operating Gains/Losses\$91,220\$4,024\$4,024\$4,024\$4,024	• •											
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Net income\$1,997,750Iotal Assets\$12,613,039Iotal Liabilities & Fund Balance\$12,613,039			·							*		
	Net income	\$1,997,750	Iotal Asset	S		\$12,613,039	Iotal	Liadilities & Fun	la Balance	\$12	,013,039	