

314 Aurora Medical Center in Summit
 36500 Aurora Drive
 Summit, WI 53066
 262-560-6151

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 5

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	60.9%	55.2%	1.10	58.8%	1.03	43.3%	1.41	57.9%	1.05
Obstetrics	28.2%	38.0%	0.74	30.5%	0.11	23.8%	1.18	28.1%	1.00
Pediatrics	0.0%	51.3%	N/A	6.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	52.5%	57.4%	0.91	54.8%	0.96	44.0%	1.19	48.6%	1.08
Average Census (Patients)									
Adult Medical-Surgical	30.4	26.0	1.17	31.7	0.96	15.3	1.99	28.9	1.05
Obstetrics	3.4	4.9	0.68	5.2	0.65	2.1	1.60	3.4	1.00
Pediatrics	0.0	1.3	N/A	0.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	47.8	49.0	0.98	61.6	0.78	27.3	1.75	44.2	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	4.1	0.79	3.7	0.87	3.4	0.94	3.3	0.99
Obstetrics	2.3	2.6	0.91	2.3	1.00	2.3	1.00	2.3	1.03
Pediatrics	0.0	3.3	N/A	2.7	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.7	4.5	0.82	4.0	0.92	3.7	1.00	3.6	1.02
Surgical Operations									
Inpatient	1,423	1,426	1.00	1,468	0.97	657	2.17	1,382	1.03
Outpatient	4,410	4,581	0.96	4,147	1.06	2,872	1.54	4,321	1.02
Inpatient as % of All Surgeries	24.4%	23.7%	1.03	26.1%	0.93	18.6%	1.31	24.2%	1.01
Outpatient Visits									
Non-Emergency Visits	95,723	144,376	0.66	165,725	0.58	115,084	0.83	90,085	1.06
Emergency Visits	15,951	17,768	0.90	24,778	0.64	13,821	1.15	15,077	1.06
Full-Time Equivalents (FTEs)									
Administrators	14.0	23.0	0.61	24.0	0.58	18.2	0.77	13.0	1.08
Nurses, Licensed	292.9	251.3	1.17	290.2	1.01	150.6	1.95	267.0	1.10
Ancillary Nursing Personnel	43.4	39.7	1.09	45.9	0.95	19.7	2.20	44.6	0.97
All Other Personnel	729.7	509.3	1.43	567.1	1.29	320.3	2.28	654.8	1.11
Total FTEs	1,080.0	823.3	1.31	927.1	1.16	508.8	2.12	979.4	1.10
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.1	17.0	0.60	13.1	0.77	18.2	0.56	10.2	0.99
Nurses, Licensed	211.6	185.7	1.14	158.4	1.34	151.1	1.40	209.5	1.01
Ancillary Nursing Personnel	31.4	29.3	1.07	25.0	1.25	19.8	1.58	35.0	0.90
All Other Personnel	527.2	376.3	1.40	309.5	1.70	321.5	1.64	513.9	1.03
Total FTEs	780.3	608.3	1.28	506.1	1.54	510.6	1.53	768.6	1.02

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	91	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	4,734	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	440
Inpatient Days	17,438			Inpatient Days	0	Newborn Days	897

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	50	3,438	11,111	60.9%	30.4	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	8	120	1,137	38.9%	3.1	9.5
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	533	1,235	28.2%	3.4	2.3
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	387	2,888	56.5%	7.9	7.5
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	77	1,067	41.8%	2.9	13.9
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	0	14.0	Surgical Personnel	7	7	9.8
Physicians & Dentists	73	32	85.1	Radiological Services Personnel	34	28	51.7
Medical & Dental Residents	0	0	0.0	Sonographers	7	6	11.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	8	13.2
Registered Nurses	177	126	253.5	Occupational Therapists	7	5	9.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	15	10	21.4	Physical Therapists	17	16	24.6
Ancillary Nursing Personnel	20	51	43.4	Physical Therapy Assistants/Aides	1	1	1.7
Medical Assistants	38	13	46.3	Recreational Therapists	0	0	0.0
Physician Assistants	11	3	12.9	Dietitians & Nutritionists	3	0	3.0
Nurse Practitioners	14	5	16.0	Psychologists	5	0	5.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	2	5.9
Clinical Nurse Specialists	2	0	2.0	All Other Health Professionals	93	49	122.6
Health Info Mgmt-Administrators/Technicians	34	9	40.9	All Other Personnel	193	73	235.5
Pharmacy Personnel	18	6	20.9				
Clinical Laboratory Personnel	22	11	29.9				
				Total	819	461	1,080.0

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$217,804,096	47.5%	46.3%	1.03	50.9%	0.93	51.1%	0.93	44.4%	1.07
Medical Assistance	\$32,313,997	7.0%	13.6%	0.52	10.1%	0.70	11.3%	0.62	7.8%	0.90
Commercial	\$192,906,909	42.0%	35.3%	1.19	36.0%	1.17	33.7%	1.25	44.9%	0.94
All Other	\$15,761,202	3.4%	4.8%	0.72	3.0%	1.16	3.9%	0.89	2.9%	1.17
Deductions as % of Total Gross Patient Revenue										
Medicare	\$172,742,502	37.7%	34.9%	1.08	40.8%	0.92	36.8%	1.02	34.7%	1.08
Medical Assistance	\$25,871,636	5.6%	10.4%	0.54	8.0%	0.71	8.5%	0.66	6.1%	0.92
Commercial	\$79,469,566	17.3%	14.7%	1.18	15.9%	1.09	12.8%	1.36	18.3%	0.94
Charity Care	\$4,095,691	0.9%	1.0%	0.93	1.1%	0.82	0.9%	1.00	0.7%	1.21
Bad Debt	\$4,311,264	0.9%	1.1%	0.88	1.1%	0.88	1.4%	0.69	1.1%	0.83
All Other	\$8,210,963	1.8%	2.2%	0.83	1.4%	1.29	2.1%	0.85	1.6%	1.09
Total Deductions	\$294,701,621	64.2%	64.2%	1.00	68.2%	0.94	62.4%	1.03	62.7%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.6%	5.5%	0.11		4.9%	0.13	3.4%	0.18	0.6%	0.95
Net Gains/Losses as % of Net Income	N/A	13.2%	N/A		N/A	N/A	4.5%	N/A	1.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$52,150,220	41.2%	44.0%	0.94	39.6%	1.04	46.0%	0.90	40.5%	1.02
Supplies & Services	\$57,796,182	45.6%	49.2%	0.93	51.8%	0.88	46.6%	0.98	47.1%	0.97
Capital Component	\$16,768,591	13.2%	6.8%	1.94	8.7%	1.52	7.4%	1.78	12.4%	1.07
Fiscal Statistics										
Operating Margin (%)	23.2%	9.1%	2.56		14.3%	1.63	8.2%	2.83	19.0%	1.23
Total Hospital Net Income (%)	23.2%	10.3%	2.25		12.8%	1.82	8.6%	2.71	19.1%	1.21
Return on Equity (%)	9.5%	6.0%	1.59		8.8%	1.09	5.8%	1.65	7.8%	1.21
Current Ratio	10.1	4.7	2.15		9.4	1.08	4.4	2.31	6.5	1.57
Days in Net Patient Accounts Receivable	54.4	64.0	0.85		48.9	1.11	49.0	1.11	55.9	0.97
Average Payment Period	31.2	56.5	0.55		33.2	0.94	41.1	0.76	25.9	1.20
Equity Financing (%)	97.6%	69.2%	1.41		82.0%	1.19	81.8%	1.19	97.9%	1.00
Long-Term Debt to Equity Ratio	0.0	0.3	N/A		0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned	20.8	13.4	1.55		13.0	1.61	14.1	1.48	0.0	N/A
Total Asset Turnover	0.4	0.6	0.71		0.7	0.59	0.7	0.61	0.4	1.00
Average Age of Plant (Years)	7.3	12.6	0.58		9.5	0.77	9.6	0.76	6.3	1.15
Increase (Decrease) Total Net Patient Revenue	11.3%	7.3%	1.55		4.1%	2.76	2.8%	4.08	5.2%	2.15
Outpatient Gross Revenue (% of Total GPR)	64.0%	63.3%	1.01		64.9%	0.99	71.9%	0.89	63.6%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,781	\$16,906	0.82		\$13,299	1.04	\$12,065	1.14	\$13,293	1.04
Inpatient Net Revenue per Day	\$3,584	\$3,675	0.98		\$3,202	1.12	\$3,161	1.13	\$3,498	1.02
Outpatient Net Revenue per Visit	\$924	\$703	1.31		\$685	1.35	\$614	1.50	\$882	1.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$458,786,204	Cash & Cash Equivalents	\$67,441,091	Current Liabilities	\$9,600,673
Less Deductions	\$294,701,621	Net Patient Receivables	\$24,453,621	Long-Term Debt	\$0
Net Patient Revenue	\$164,084,583	Other Receivables	\$451,578	Other Liabilities	\$5,146
Plus Other Revenue	\$1,011,659			Subtotal	\$9,605,819
Total Revenue	\$165,096,242	Land, Buildings & Equipment (Net)	\$304,528,923	Unrestricted Fund Balance	\$393,257,950
Less Expenses	\$126,714,993	Other Assets	\$5,988,554	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$40,005	Total Assets	\$402,863,767	Total Liabilities & Fund Balance	\$402,863,769
Net Income	\$38,341,244				