

310 Select Specialty Hospital - Madison
801 Braxton Pl
Madison, WI 53715
608-260-2701

Fiscal Year: 01/01 to 12/31
Type: Long-Term Acute Care
Control: Corporation

County: Dane
Analysis Area: Southern (1)
Volume Group: N/A

Selected Utilization Statistics		All LTAC Hospitals		FY 2019 vs.2018	
	FY 2019	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	65.8%	72.8%	0.90	63.6%	1.03
Total Hospital	65.8%	71.5%	0.92	63.6%	1.03
Average Census (Patients)					
Acute Long-Term Care	38.2	28.4	1.34	36.9	1.03
Total Hospital	38.2	28.6	1.33	36.9	1.03
Average Length of Stay (Days)					
Acute Long-Term Care	31.6	34.4	0.92	34.9	0.90
Total Hospital	31.6	34.4	0.92	34.9	0.90
Full-Time Equivalents (FTEs)					
Administrators	1.0	3.8	0.27	1.0	1.00
Nurses, Licensed	50.3	30.3	1.66	30.7	1.64
Ancillary Nursing Personnel	25.6	19.8	1.29	23.3	1.10
All Other Personnel	69.6	55.6	1.25	78.0	0.89
Total FTEs	146.5	109.5	1.34	133.0	1.10
FTEs per 100 Patient Census (Adjusted)					
Administrators	2.6	13.1	0.20	2.7	0.97
Nurses, Licensed	131.7	105.9	1.24	83.1	1.59
Ancillary Nursing Personnel	67.1	69.2	0.97	63.2	1.06
All Other Personnel	182.4	194.1	0.94	211.3	0.86
Total FTEs	383.9	382.3	1.00	360.3	1.07

Total Hospital:

Beds Set Up & Staffed 58
Discharges 441
Inpatient Days 13,929

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	58	441	13,929	65.8%	38.2	31.6
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	2	1	2.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	12	2	12.6
Registered Nurses	46	9	50.3	Occupational Therapists	3	1	3.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.1
Licensed Practical Nurses	0	0	0.0	Physical Therapists	2	1	2.2
Ancillary Nursing Personnel	18	9	25.6	Physical Therapy Assistants/Aides	1	1	1.2
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.4
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	16	2	17.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	16	3	17.6
Pharmacy Personnel	6	6	8.3				
Clinical Laboratory Personnel	0	0	0.0				
				Total	127	37	146.5

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Madison, WI 53715			All LTAC Hospitals		FY 2019 vs. 2018		
Selected Financial Statistics			FY 2019	Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue							
Medicare	\$40,089,993	53.9%	51.9%	1.04	58.8%	0.92	
Medical Assistance	\$14,922,081	20.1%	25.2%	0.80	16.2%	1.24	
Commercial	\$19,328,989	26.0%	22.9%	1.13	24.9%	1.04	
All Other	\$0	0.0%	0.0%	N/A	0.1%	N/A	
Deductions as % of Total Gross Patient Revenue							
Medicare	\$27,795,559	37.4%	37.9%	0.99	39.4%	0.95	
Medical Assistance	\$10,392,399	14.0%	18.7%	N/A	10.0%	1.40	
Commercial	\$10,160,825	13.7%	10.7%	1.28	12.3%	1.11	
Bad Debt	\$146,443	0.2%	0.6%	0.33	0.5%	0.43	
Charity Care	\$0	0.0%	0.0%	N/A	0.1%	N/A	
All Other	\$0	0.0%	0.0%	N/A	0.0%	N/A	
Total Deductions	\$48,495,225	65.2%	67.9%	0.96	62.2%	1.05	
Other Revenue & Net Gains or Losses							
Other Revenue as % of Total Revenue		0.4%	1.6%	0.25	0.3%	1.16	
Net Gains/Losses as % of Net Income		3.0%	N/A	N/A	N/A	N/A	
Expenses as % of Total Expenses							
Salary/Fringe Benefits	\$12,216,329	44.3%	44.2%	1.00	44.0%	1.01	
Supplies & Services	\$13,061,325	47.4%	46.6%	1.02	45.8%	1.04	
Capital Component	\$2,291,127	8.3%	9.2%	0.91	10.2%	0.81	
Fiscal Statistics							
Operating Margin (%)		-6.2%	-2.4%	2.60	-6.1%	1.02	
Total Hospital Net Income (%)		-6.4%	-2.0%	3.19	-5.0%	1.30	
Return on Equity (%)		-15.8%	-3.0%	5.24	-15.2%	1.03	
Current Ratio		1.7	3.7	0.45	2.7	0.64	
Days in Net Patient Accounts Receivable		83.0	86.6	0.96	82.3	1.01	
Average Payment Period		48.4	50.3	0.96	30.6	1.58	
Equity Financing (%)		0.0%	9.0%	N/A	0.0%	0.85	
Long-Term Debt to Equity Ratio		-0.1	0.8	N/A	0.0	N/A	
Times Interest Earned		0.0	-98.8	N/A	-2.2	N/A	
Total Asset Turnover		2.4	1.5	1.65	3.0	0.81	
Average Age of Plant (Years)		7.6	9.6	0.80	7.7	0.99	
Increase (Decrease) Total Net Patient Revenue		10.1%	9.4%	1.07	2.8%	3.55	
Outpatient Gross Revenue (% of Total GPR)		N/A	0.1%	N/A	N/A	N/A	
Net Revenue Statistics							
Inpatient Net Revenue per Discharge	\$58,939		\$61,235	0.96	\$63,321	0.93	
Inpatient Net Revenue per Day	\$1,866		\$1,780	1.05	\$1,814	1.03	
Outpatient Net Revenue per Visit	\$0		\$41	N/A	\$0	N/A	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$74,341,064	Cash & Cash Equivalents	\$0	Current Liabilities	\$3,580,586
Less Deductions	\$48,495,225	Net Patient Receivables	\$5,877,412	Long-Term Debt	\$1,018,390
Net Patient Revenue	\$25,845,839	Other Receivables	\$449	Other Liabilities	\$23,438,807
Plus Other Revenue	\$102,209			Subtotal	\$28,037,783
Total Revenue	\$25,948,048	Land, Buildings & Equipment (Net)	\$2,216,503	Unrestricted Fund Balance	-\$17,437,584
Less Expenses	\$27,568,781	Other Assets	\$2,505,835	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$49,686			Total Liabilities & Fund Balance	\$10,600,199
Net Income	-\$1,670,419	Total Assets	\$10,600,199		