

068 Norwood Health Center
 1600 N Chestnut Ave
 Marshfield, WI 54449
 715-384-2188

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Wood
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics		All PSYCH Hospitals		FY 2019 vs. 2018	
	FY 2019	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	56.3%	74.2%	0.76	57.1%	0.99
Alcoholism/Chemical Dependency	0.0%	46.9%	N/A	0.0%	N/A
Total Hospital	56.3%	73.4%	0.77	57.1%	0.99
Average Census (Patients)					
Psychiatric	9.0	33.7	0.27	9.1	0.99
Alcoholism/Chemical Dependency	0.0	1.4	N/A	0.0	N/A
Total Hospital	9.0	36.5	0.25	9.1	0.99
Average Length of Stay (Days)					
Psychiatric	8.2	6.6	1.24	7.8	1.05
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	8.2	6.7	1.21	7.8	1.05
Outpatient Visits					
Non-Emergency Visits	0	50,351	N/A	0	N/A
Emergency Visits	0	1,378	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	4.2	10.4	0.40	1.1	3.88
Nurses, Licensed	7.3	47.8	0.15	6.0	1.23
Psychologists	1.0	12.6	0.08	1.0	1.00
Social Workers	2.0	26.8	0.07	3.0	0.67
All Other Personnel	18.9	167.6	0.11	18.4	1.03
Total FTEs	33.4	265.2	0.13	29.5	1.13
FTEs per 100 Patient Census (Adjusted)					
Administrators	46.4	15.5	3.00	11.8	3.94
Nurses, Licensed	81.1	71.2	1.14	65.1	1.24
Psychologists	11.1	18.7	0.59	10.9	1.01
Social Workers	22.2	39.9	0.56	32.8	0.68
All Other Personnel	210.1	249.6	0.84	201.7	1.04
Total FTEs	370.9	394.8	0.94	322.4	1.15

Total Hospital:

Beds Set Up & Staffed 16
 Discharges 402
 Inpatient Days 3,287

Contract with:

Health Maintenance
 Organization (HMO) No
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	16	402	3,287	56.3%	9.0	8.2
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	9	4.2	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	5	4	7.3	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.2
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	5	10	8.2	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	1	0.3	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	0	1.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	0	19	7.3
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	16	44	33.4

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			All PSYCH Hospitals		FY 2019 vs. 2018	
Selected Financial Statistics			Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$2,062,991	35.3%	11.3%	3.11	27.8%	1.27
Medical Assistance	\$2,272,083	38.9%	43.1%	0.90	16.3%	2.39
Commercial	\$1,099,366	18.8%	39.4%	0.48	46.2%	0.41
All Other	\$408,678	7.0%	6.2%	1.13	9.7%	0.72
Deductions as % of Total Gross Patient Revenue						
Medicare	\$837,736	14.3%	7.0%	2.04	12.9%	1.11
Medical Assistance	\$769,678	13.2%	20.8%	0.63	10.5%	1.25
Commercial	\$372,611	6.4%	15.8%	0.40	17.2%	0.37
Charity Care	\$9,951	0.2%	2.6%	0.07	1.6%	0.11
Bad Debt	\$300,352	5.1%	1.4%	3.62	4.4%	1.17
All Other	\$33,120	0.6%	1.7%	0.32	1.3%	0.44
Total Deductions	\$2,323,448	39.8%	49.4%	0.81	47.9%	0.83
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		30.1%	22.6%	1.33	19.9%	1.51
Net Gains/Losses as % of Net Income		0.0%	19.6%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$3,433,321	67.1%	50.9%	1.32	70.3%	0.95
Supplies & Services	\$1,676,631	32.8%	45.5%	0.72	29.6%	1.11
Capital Component	\$2,961	0.1%	3.6%	0.02	0.1%	1.00
Fiscal Statistics						
Operating Margin (%)		-1.5%	3.5%	N/A	-18.8%	0.08
Total Hospital Net Income (%)		-1.5%	4.4%	N/A	-18.8%	0.08
Return on Equity (%)		0.0%	4.7%	N/A	0.0%	N/A
Current Ratio		0.00	2.3	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	52.0	N/A	0.00	N/A
Average Payment Period		0.00	46.8	N/A	0.00	N/A
Equity Financing (%)		0.0%	22.0%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.9	N/A	0.00	N/A
Times Interest Earned		0.00	8.3	N/A	0.00	N/A
Total Asset Turnover		0.00	1.1	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	10.7	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		22.4%	8.6%	2.59	10.0%	2.24
Outpatient Gross Revenue (% of Total GPR)		N/A	48.3%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$9,503		\$7,547	1.26	\$7,288	1.30
Inpatient Net Revenue per Day	\$1,162		\$1,179	0.99	\$936	1.24
Outpatient Net Revenue per Visit	\$0		\$624	N/A	\$0	N/A
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,843,118		Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$2,323,448		Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$3,519,670		Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$1,516,856				Subtotal	\$0
Total Revenue	\$5,036,526		Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$5,112,913		Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$0
Net Income	-\$76,387		Total Assets	\$0		