

147 Milwaukee County Behavioral Health Complex
 9455 W Watertown Plank Rd
 Milwaukee, WI 53226
 414-257-6995

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics		All PSYCH Hospitals		FY 2019 vs. 2018	
	FY 2019	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)					
Psychiatric	91.3%	74.2%	1.23	112.1%	0.81
Alcoholism/Chemical Dependency	0.0%	46.9%	N/A	0.0%	N/A
Total Hospital	91.3%	73.4%	1.24	112.1%	0.81
Average Census (Patients)					
Psychiatric	49.3	33.7	1.46	49.3	1.00
Alcoholism/Chemical Dependency	0.0	1.4	N/A	0.0	N/A
Total Hospital	49.3	36.5	1.35	49.3	1.00
Average Length of Stay (Days)					
Psychiatric	13.4	6.6	2.03	12.6	1.06
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	13.4	6.7	1.98	12.5	1.07
Outpatient Visits					
Non-Emergency Visits	273	50,351	0.01	376	0.73
Emergency Visits	7,491	1,378	5.44	7,375	1.02
Full-Time Equivalents (FTEs)					
Administrators	45.7	10.4	4.40	41.9	1.09
Nurses, Licensed	105.1	47.8	2.20	100.1	1.05
Psychologists	38.8	12.6	3.08	26.7	1.45
Social Workers	57.5	26.8	2.15	57.9	0.99
All Other Personnel	276.2	167.6	1.65	262.0	1.05
Total FTEs	523.3	265.2	1.97	488.5	1.07
FTEs per 100 Patient Census (Adjusted)					
Administrators	28.3	15.5	1.83	20.2	1.40
Nurses, Licensed	65.1	71.2	0.91	48.2	1.35
Psychologists	24.0	18.7	1.28	12.8	1.87
Social Workers	35.6	39.9	0.89	27.9	1.28
All Other Personnel	170.9	249.6	0.68	126.2	1.35
Total FTEs	323.9	394.8	0.82	235.3	1.38

Total Hospital:

Beds Set Up & Staffed 54
 Discharges 1,347
 Inpatient Days 18,000

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	54	1,347	18,000	91.3%	49.3	13.4
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	44	1	45.7	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	11	5.8	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	77	14	91.9	Occupational Therapists	9	2	9.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	47	18	75.4	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	12	4	13.3	Psychologists	34	11	38.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	53	5	57.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	12	3	14.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	167	4	170.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	457	73	523.3

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			All PSYCH Hospitals		FY 2019 vs. 2018	
Selected Financial Statistics			Value	Ratio	FY 2018	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$12,930,331	8.3%	11.3%	0.73	5.8%	1.42
Medical Assistance	\$110,629,777	70.9%	43.1%	1.65	65.2%	1.09
Commercial	\$2,182,944	1.4%	39.4%	0.04	8.9%	0.16
All Other	\$30,284,045	19.4%	6.2%	3.13	20.1%	0.97
Deductions as % of Total Gross Patient Revenue						
Medicare	\$3,947,461	2.5%	7.0%	0.36	2.9%	0.88
Medical Assistance	\$22,486,529	14.4%	20.8%	0.69	18.7%	0.77
Commercial	\$693,882	0.4%	15.8%	0.03	4.3%	0.10
Charity Care	\$10,142,176	6.5%	2.6%	2.54	7.8%	0.83
Bad Debt	\$44,873	0.0%	1.4%	0.02	0.2%	0.13
All Other	\$9,784,260	6.3%	1.7%	3.58	2.8%	2.23
Total Deductions	\$47,099,181	30.2%	49.4%	0.61	36.7%	0.82
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		48.2%	22.6%	2.13	51.2%	0.94
Net Gains/Losses as % of Net Income		0.0%	19.6%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$67,124,224	31.9%	50.9%	0.63	30.6%	1.04
Supplies & Services	\$141,577,994	67.4%	45.5%	1.48	68.6%	0.98
Capital Component	\$1,403,253	0.7%	3.6%	0.18	0.8%	0.85
Fiscal Statistics						
Operating Margin (%)		0.0%	3.5%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	4.4%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	4.7%	N/A	0.0%	N/A
Current Ratio		4.59	2.3	1.99	4.61	0.99
Days in Net Patient Accounts Receivable		89.41	52.0	1.72	86.00	1.04
Average Payment Period		28.22	46.8	0.60	28.75	0.98
Equity Financing (%)		36.3%	22.0%	1.65	39.6%	0.92
Long-Term Debt to Equity Ratio		0.06	0.9	0.07	0.06	0.95
Times Interest Earned		1.00	8.3	0.12	1.00	1.00
Total Asset Turnover		2.55	1.1	2.36	2.46	1.04
Average Age of Plant (Years)		32.22	10.7	3.01	26.57	1.21
Increase (Decrease) Total Net Patient Revenue		8.7%	8.6%	1.00	4.7%	1.86
Outpatient Gross Revenue (% of Total GPR)		69.8%	48.3%	1.44	72.9%	0.96
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$19,203		\$7,547	2.54	\$16,408	1.17
Inpatient Net Revenue per Day	\$1,452		\$1,179	1.23	\$1,145	1.27
Outpatient Net Revenue per Visit	\$10,704		\$624	17.15	\$9,940	1.08

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$156,027,096	Cash & Cash Equivalents	-\$1,358,986	Current Liabilities	\$16,159,977
Less Deductions	\$47,099,181	Net Patient Receivables	\$26,681,978	Long-Term Debt	\$1,755,650
Net Patient Revenue	\$108,927,915	Other Receivables	-\$16,460,712	Other Liabilities	\$34,524,221
Plus Other Revenue	\$101,177,556			Subtotal	\$52,439,848
Total Revenue	\$210,105,471	Land, Buildings & Equipment (Net)	\$4,200,342	Unrestricted Fund Balance	\$29,932,874
Less Expenses	\$210,105,471	Other Assets	\$69,310,100	Restricted Fund Balance	\$5,553
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$82,372,722
Net Income	\$0	Total Assets	\$82,372,722		