Selected Utilization Statistics FY 2020 Value Ratio Value Ratio Value Ratio Value Ratio FY 2019 R Occupancy Rate (%) Adult Medical-Surgical 12.7% 52.4% 0.24 40.8% 0.31 17.7% 0.72 15.0% 0.0 Obstetrics 0.0% 53.2% N/A 24.1% N/A 0.0% N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 0.0% <td< th=""><th colspan="3">024 Cumberland Healthcare 1110 Seventh Avenue Cumberland, WI 54829 715-822-2741</th><th>Fiscal Type: Contro</th><th>/01 to 06/30 //S itical Access Ho her Not-For-Pro</th><th colspan="4">County: Barron Analysis Area: West Central (5A) Volume Group: 2</th></td<>	024 Cumberland Healthcare 1110 Seventh Avenue Cumberland, WI 54829 715-822-2741			Fiscal Type: Contro	/01 to 06/30 //S itical Access Ho her Not-For-Pro	County: Barron Analysis Area: West Central (5A) Volume Group: 2					
Occupancy Rate (%) Aduit Medical-Surgical 12.7% 0.65 52.4% 0.62 0.24 40.8% 24.1% 0.11 17.7% 0.72 0.72 15.0% 4.9% 0.72 Pediatrics 0.0% 53.2% N/A 24.1% N/A 0.0% N/A 0.0 N/A 0.0 </th <th></th> <th></th> <th></th> <th colspan="2">All GMS Hospitals</th> <th colspan="2">-</th> <th colspan="2"></th> <th colspan="2">FY 2020 vs. 2019</th>				All GMS Hospitals		-				FY 2020 vs. 2019	
Adult Medical-Surgical 12.7% 52.4% 0.24 40.8% 0.31 17.7% 0.72 15.0% 0.0% Obstetrics 0.0% 53.2% N/A 24.1% N/A 10.7% 0.72 15.0% 0.0% Total Hospital 12.5% 53.9% 0.23 42.0% 0.30 19.6% 0.64 13.8% 0.0% Average Census (Patients) 2.5 25.5 0.10 10.7 0.24 2.7 0.94 3.3 0.0 Obstetrics 0.0 4.7 N/A 2.0 N/A 0.6 N/A 0.0 Pediatrics 0.0 1.1 N/A 0.0 N/A 0.0 N/A 0.0 0.0 Adult Medical-Surgical 3.9 4.3 0.92 3.9 1.02 3.3 1.20 4.0 1 Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0.0 Outpatient 3.7 4.7 0.80 4.1 0.91 3.0 1.25 3.7 1 <t< th=""><th>Selected Utilization Statistics</th><th></th><th>FY 2020</th><th>Value</th><th>Ratio</th><th>Value</th><th>Ratio</th><th>Value</th><th>Ratio</th><th>FY 2019</th><th>Ratio</th></t<>	Selected Utilization Statistics		FY 2020	Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Adult Medical-Surgical 12.7% 52.4% 0.24 40.8% 0.31 17.7% 0.72 15.0% C Obstetrics 0.0% 53.2% N/A 24.1% N/A 10.7% N/A 49.% 0 Total Hospital 12.5% 53.9% 0.23 42.0% 0.30 19.6% 0.64 13.8% 0 Adult Medical-Surgical 2.5 25.5 0.10 10.7 0.24 2.7 0.94 3.3 0 Obstetrics 0.0 1.1 N/A 0.0 N/A 0.6 N/A 0.0 1 Obstetrics 0.0 1.1 N/A 0.06 17.5 0.15 3.6 0.73 3.5 0 Adult Medical-Surgical 3.9 4.3 0.92 3.9 1.02 3.3 1.20 4.0 1 Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0 Obstetrics 1.7	Occupancy Rate (%)										
Pediatrics 0.0% 53.2% N/A 0.0% N/A 0.0% N/A Total Hospital 12.5% 53.9% 0.23 42.0% 0.30 19.6% 0.64 13.8% 0.0% Aduit Medical-Surgical 2.5 25.5 0.10 10.7 0.24 2.7 0.94 3.3 0.0 Obstetrics 0.0 4.7 N/A 0.0 0.0 3.3 1.20 4.0 1.25 3.7 1 1.0 1.0 1.0			12.7%	52.4%	0.24	40.8%	0.31	17.7%	0.72	15.0%	0.85
Total Hospital 12.5% 53.9% 0.23 42.0% 0.30 19.6% 0.64 13.8% 0 Average Consus (Patients) 2.5 25.5 0.10 10.7 0.24 2.7 0.94 3.3 0.0 Obstatics 0.0 4.7 N/A 2.0 N/A 0.6 N/A 0.0 N/A <t< td=""><td>Obstetrics</td><td></td><td>0.0%</td><td>36.2%</td><td>N/A</td><td>24.1%</td><td>N/A</td><td>19.7%</td><td>N/A</td><td>4.9%</td><td>0.00</td></t<>	Obstetrics		0.0%	36.2%	N/A	24.1%	N/A	19.7%	N/A	4.9%	0.00
Average Census (Patients) Adult Medical-Surgical Obstetrics 2.5 25.5 0.10 10.7 0.24 2.7 0.94 3.3 0 Adult Medical-Surgical Obstetrics 0.0 4.7 N/A 2.0 NA 0.6 NA 0.1 0.0 Pediatrics 0.0 4.7.4 0.06 17.5 0.15 3.6 0.73 3.5 0.0 Adult Medical-Surgical Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0.0 Adult Medical-Surgical Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0.0 Total Hospital 3.7 4.7 0.80 4.1 0.91 3.0 1.25 3.7 1 Surgical Operations Inpatient And Medical-Surgines 0.02 403 0.05 228 0.09 35 0 Outpatient Visits Non-Emergency Visits 9.428 127.898 0.07 76.192 0.12 29.970 0.31 9.724	Pediatrics		0.0%	53.2%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Adult Medical-Surgical 2.5 25.5 0.0 10.7 0.24 2.7 0.94 3.3 0 Obstetrics 0.0 1.1 N/A 2.0 N/A 0.0 2.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	Total Hospital		12.5%	53.9%	0.23	42.0%	0.30	19.6%	0.64	13.8%	0.90
Adult Medical-Surgical 2.5 25.5 0.0 10.7 0.24 2.7 0.94 3.3 0 Obstetrics 0.0 1.1 N/A 2.0 NA 0.6 NA 0.0 NA	Average Census (Patients)										
Pediatrics 0.0 1.1 N/A 0.0 N/A 0.0 N/A 0.0 Total Hospital 2.6 47.4 0.06 17.5 0.15 3.6 0.73 3.5 0 Average Length of Stay (Days) 3.9 4.3 0.92 3.9 1.02 3.3 1.20 4.0 1.6 Adult Medical-Surgical 0.0 3.5 N/A 0.02 0.9 2.1 0.84 2.0 0.0 Pediatrics 0.0 3.5 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 Total Hospital 3.7 4.7 0.80 4.1 0.91 3.0 1.25 3.7 1 Surgical Operations 1312 4.115 0.08 2.235 0.14 1.022 0.31 1.262 0.1 Inpatient as % of All Surgeries 6.0% 23.7% 0.25 15.3% 0.31 3.724 0 Cutpatient Visits 9.428 127.898 <											0.77
Total Hospital 2.6 47.4 0.06 17.5 0.15 3.6 0.73 3.5 0 Average Length of Stay (Days) 3.9 4.3 0.92 3.9 1.02 3.3 1.20 4.0 1.00 Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0 Pediatrics 0.0 3.5 N/A 0.0 0.0 N/A 0.0 0.0 N/A 0.0 0.0 0.0 0.0 0.0 0.0 0.0	Obstetrics										0.00
Average Length of Stay (Days) Adult Medical-Surgical 3.9 4.3 0.92 3.9 1.02 3.3 1.20 4.0 1.20 Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0.0 Pediatrics 0.0 3.5 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 1.25 3.7 1.0 3.0 1.25 3.7 1.0 3.0 1.25 3.7 1.0 3.0 1.25 3.7 1.0 3.0 1.25 3.7 1.0 3.0 1.25 3.7 1.0 3.0 1.25 3.7 1.0 1.00 1.25 3.7 1.0 2.0 1.280 0.002 403 0.05 1.28 0.09 35 0.002 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1.02 0.05	Pediatrics										N/A
Aduit Medical-Surgical 3.9 4.3 0.92 3.9 1.02 3.3 1.20 4.0 1.0 Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0 Total Hospital 3.7 4.7 0.80 4.1 0.91 3.0 1.25 3.7 1 Surgical Operations 1npatient 20 1.280 0.02 403 0.05 228 0.09 35 0.00 Outpatient thists 20 1.280 0.02 403 0.05 228 0.09 35 0.00 Non-Emergency Visits 9.428 127.898 0.07 76.192 0.12 29.970 0.31 9.724 0 Non-Emergency Visits 2.502 15.799 0.16 7.621 0.33 3.972 0.63 2.543 0 Full-Time Equivalents (FTEs) 4.0 4.67 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1 Administrators 1.0 20.3 0.51 2.21 0.06	Total Hospital		2.6	47.4	0.06	17.5	0.15	3.6	0.73	3.5	0.76
Obstetrics 1.7 2.4 0.72 2.2 0.79 2.1 0.84 2.0 0.0 Total Hospital 3.7 4.7 0.80 4.1 0.91 3.5 0.0 Surgical Operations 3.7 4.7 0.80 4.1 0.91 3.5 0.0 Inpatient 20 1.280 0.02 403 0.05 228 0.09 35 0.0 Outpatient Visits 312 4,115 0.08 2.235 0.14 1.022 0.31 262 1 Non-Emergency Visits 9.428 127.898 0.07 76.192 0.12 29.970 0.31 9.724 0 Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1 Administrators 1.0 20.3 0.05 12.1 0.08	Average Length of Stay (Days)										
Pediatrics 0.0 3.5 N/A 0.0 N/A 0.0 N/A 0.0 Total Hospital 3.7 4.7 0.80 4.1 0.91 3.0 1.25 3.7 1 Surgical Operations Inpatient 20 1,280 0.02 403 0.05 228 0.09 35 0 Outpatient 312 4,115 0.08 2,235 0.14 1,022 0.31 262 1 Non-Emergency Visits 9,428 127,898 0.07 76,192 0.12 29,970 0.31 9,724 0 Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 1.0 1.0 1.0 1.0 1.0 <td>Adult Medical-Surgical</td> <td></td> <td>3.9</td> <td>4.3</td> <td>0.92</td> <td></td> <td>1.02</td> <td>3.3</td> <td>1.20</td> <td>4.0</td> <td>1.00</td>	Adult Medical-Surgical		3.9	4.3	0.92		1.02	3.3	1.20	4.0	1.00
Total Hospital 3.7 4.7 0.80 4.1 0.91 3.0 1.25 3.7 1 Surgical Operations Inpatient Dutpatient 20 1.280 0.02 403 0.05 228 0.09 35 0 Outpatient 312 4.115 0.08 2.235 0.14 1.022 0.31 262 1 Outpatient is % of All Surgeries 6.0% 23.7% 0.25 15.3% 0.39 18.2% 0.31 11.8% 0.60 Outpatient Visits 9.428 127.898 0.07 76.192 0.12 29.970 0.31 9.724 0 Mon-Emergency Visits 9.428 127.898 0.07 76.192 0.12 29.970 0.31 9.724 0 Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.3 12.6 0 </td <td>Obstetrics</td> <td></td> <td>1.7</td> <td>2.4</td> <td>0.72</td> <td>2.2</td> <td>0.79</td> <td>2.1</td> <td>0.84</td> <td>2.0</td> <td>0.86</td>	Obstetrics		1.7	2.4	0.72	2.2	0.79	2.1	0.84	2.0	0.86
Surgical Operations Inpatient 20 1,280 0.02 403 0.05 228 0.09 35 0 Outpatient Inpatient as % of All Surgeries 6.0% 23.7% 0.25 15.3% 0.39 18.2% 0.31 262 1 Non-Emergency Visits 9.428 127.898 0.07 76.192 0.12 29.970 0.31 9.724 0 Non-Emergency Visits 2,502 15.799 0.16 7.621 0.33 3.972 0.63 2,543 0 Full-Time Equivalents (FTEs) 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1 Ancillary Nursing Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 0 Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 All Other Personnel 110.9 501.2 0.22 251.7 0.44 106.3 1.06 170.5	Pediatrics		0.0	3.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Surgical Operations Inpatient 20 1,280 0.02 403 0.05 228 0.09 35 0 Outpatient Inpatient as % of All Surgeries 6.0% 23.7% 0.25 15.3% 0.39 18.2% 0.33 11.8% 0 Outpatient Visits Non-Emergency Visits 9,428 127,898 0.07 76,192 0.12 29,970 0.31 9,724 0 Harding transformed processor 2,502 15.799 0.16 7,621 0.33 3,972 0.63 2,543 0 Full-Time Equivalents (FTEs) Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1 All Other Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 0 Total FTEs 170.4 819.2 0.21 411.5 0.41 160.3 1.06 170.5 1 Administrators 170.4 819.2 0.21 411.5 0.41 160.3 1.06 </td <td>Total Hospital</td> <td></td> <td>3.7</td> <td>4.7</td> <td>0.80</td> <td>4.1</td> <td>0.91</td> <td>3.0</td> <td>1.25</td> <td>3.7</td> <td>1.01</td>	Total Hospital		3.7	4.7	0.80	4.1	0.91	3.0	1.25	3.7	1.01
Inpatient 20 1,280 0.02 403 0.05 228 0.09 35 0 Outpatient 312 4,115 0.08 2,235 0.14 1,022 0.31 262 1 Inpatient as % of All Surgeries 6.0% 23.7% 0.25 15.3% 0.39 18.2% 0.31 18.2% 0.31 11.8% 0 Outpatient Visits 9.428 127,898 0.07 76,192 0.12 29,970 0.31 9,724 0 Full-Time Equivalents (FTEs) 4 2,502 15,799 0.16 7,621 0.33 3,972 0.63 2,543 0 Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1 160.3 1.06 170.5 1 15.7 0.33 18.7 0.27 30.2 0.17	Surgical Operations										
Inpatient as % of All Surgeries 6.0% 23.7% 0.25 15.3% 0.39 18.2% 0.33 11.8% 0 Outpatient Visits 9.428 127,898 0.07 76,192 0.12 29,970 0.31 9,724 0 Mon-Emergency Visits 2,502 15,799 0.16 7.621 0.33 3,972 0.63 2,543 0 Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1.0 Ancillary Nursing Personnel 110.9 501.2 0.22 251.7 0.44 106.2 1.05 119.1 0.61 FTEs per 100 Patient Census (Adjusted) 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1.0 Ancillary Nursing Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 <td></td> <td></td> <td>20</td> <td>1,280</td> <td>0.02</td> <td></td> <td></td> <td></td> <td>0.09</td> <td>35</td> <td>0.57</td>			20	1,280	0.02				0.09	35	0.57
Outpatient Visits 9.428 127.898 0.07 76.192 0.12 29.970 0.31 9.724 0 Emergency Visits 2,502 15.799 0.16 7.621 0.33 3.972 0.63 2,543 0 Full-Time Equivalents (FTEs) Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1.0 Ancillary Nursing Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 00 All Other Personnel 110.9 501.2 0.22 251.7 0.44 1062 1.05 119.1 00 Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 10.5 10 10.5 119.1 00 10.5 119.1 00 10.5 10 10.5 10	Outpatient		312	4,115	0.08	2,235		1,022	0.31	262	1.19
Non-Emergency Visits 9,428 127,898 0.07 76,192 0.12 29,970 0.31 9,724 0 Emergency Visits 2,502 15,799 0.16 7,621 0.33 3,972 0.63 2,543 0 Full-Time Equivalents (FTEs) 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1.0 Ancillary Nursing Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 0.6 All Other Personnel 110.9 501.2 0.22 251.7 0.44 106.2 1.05 119.1 0.6 Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 14.8 Audinistrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 14.6 0.97 180.5 </td <td>Inpatient as % of All Surgeries</td> <td>3</td> <td>6.0%</td> <td>23.7%</td> <td>0.25</td> <td>15.3%</td> <td>0.39</td> <td>18.2%</td> <td>0.33</td> <td>11.8%</td> <td>0.51</td>	Inpatient as % of All Surgeries	3	6.0%	23.7%	0.25	15.3%	0.39	18.2%	0.33	11.8%	0.51
Link Link Link	Outpatient Visits										
Full-Time Equivalents (FTEs) 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1.0 Ancillary Nursing Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 0.0 All Other Personnel 110.9 501.2 0.22 251.7 0.44 106.2 1.05 119.1 0.0 Total FTEs 170.4 819.2 0.21 411.5 0.41 160.3 1.06 170.5 170.5 FTEs per 100 Patient Census (Adjusted) Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 180.5 All Other Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 0.0 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0.2 0.2 All Other Personnel 565.1 387.2 </td <td>Non-Emergency Visits</td> <td></td> <td></td> <td></td> <td>0.07</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.97</td>	Non-Emergency Visits				0.07						0.97
Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1 Ancillary Nursing Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 0 All Other Personnel 110.9 501.2 0.22 251.7 0.44 106.2 1.06 170.5 119.1 0 Total FTEs 170.4 819.2 0.21 411.5 0.41 160.3 1.06 170.5 119.1 0 Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 Ancillary Nursing Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 All Other Personnel 565.1 387.2 1.46 387.8 <t< td=""><td>Emergency Visits</td><td></td><td>2,502</td><td>15,799</td><td>0.16</td><td>7,621</td><td>0.33</td><td>3,972</td><td>0.63</td><td>2,543</td><td>0.98</td></t<>	Emergency Visits		2,502	15,799	0.16	7,621	0.33	3,972	0.63	2,543	0.98
Administrators 1.0 20.3 0.05 12.1 0.08 5.2 0.19 1.0 1.0 Nurses, Licensed 46.7 255.1 0.18 128.5 0.36 42.2 1.11 37.8 1 Ancillary Nursing Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 0 All Other Personnel 110.9 501.2 0.22 251.7 0.44 106.2 1.06 170.5 119.1 0 Total FTEs 170.4 819.2 0.21 411.5 0.41 160.3 1.06 170.5 119.1 0 Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 Ancillary Nursing Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 All Other Personnel 565.1 387.2 1.46 387.8 <t< td=""><td>Full-Time Equivalents (FTEs)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Full-Time Equivalents (FTEs)										
Ancillary Nursing Personnel 11.8 42.6 0.28 19.1 0.61 6.8 1.73 12.6 0 All Other Personnel 110.9 501.2 0.22 251.7 0.44 106.2 1.05 119.1 0 Total FTEs 170.4 819.2 0.21 411.5 0.41 160.3 1.06 170.5 1 FTEs per 100 Patient Census (Adjusted) Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 Ancillary Nursing Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 0 0.93 813.6 1 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 0 0 0.93 813.6 1 Total FTEs 867.8 633.0 1.37 634.0 1.37 934.7 0.93 </td <td></td> <td></td> <td>1.0</td> <td>20.3</td> <td>0.05</td> <td></td> <td></td> <td></td> <td>0.19</td> <td>1.0</td> <td>1.00</td>			1.0	20.3	0.05				0.19	1.0	1.00
All Other Personnel 110.9 501.2 0.22 251.7 0.44 106.2 1.05 119.1 0 Total FTEs 170.4 819.2 0.21 411.5 0.41 160.3 1.06 170.5 1 FTEs per 100 Patient Census (Adjusted) Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 Ancillary Nursing Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 0 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 Total FTEs Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Newborn Nursery: Newborn Nursery: Newborn Days 12 10.21 10.21 10.21 12.21 12.22 12.22 12.23 12.23 22.23 23.3 39.6 1.51 60.2 0			46.7	255.1	0.18					37.8	1.23
Total FTEs 170.4 819.2 0.21 411.5 0.41 160.3 1.06 170.5 1 FTEs per 100 Patient Census (Adjusted) 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 Ancillary Nursing Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 0 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 Total FTEs 867.8 633.0 1.37 634.0 1.37 934.7 0.93 813.6 1 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Newborn Nursery: Newborn Days 12 Inpatient Days 633 Total Births 12 Inpatient Days 647 <td>Ancillary Nursing Personnel</td> <td></td> <td>11.8</td> <td>42.6</td> <td>0.28</td> <td></td> <td></td> <td></td> <td></td> <td>12.6</td> <td>0.93</td>	Ancillary Nursing Personnel		11.8	42.6	0.28					12.6	0.93
FTEs per 100 Patient Census (Adjusted) Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 160.2 0 Ancillary Nursing Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 0 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 Total FTEs 867.8 633.0 1.37 634.0 1.37 934.7 0.93 813.6 1 Beds Set Up & Staffed 21 Health Maintenance Average Beds Used 3 Bassinets 0 0 0 0 0 0 0 0 0 1 10 12 Inpatient Days 958 958 Preferred Provider Average Beds Used 3 Bassinets 0 0 12 Inpatient Days											0.93
Administrators 5.1 15.7 0.33 18.7 0.27 30.2 0.17 4.8 1 Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 Ancillary Nursing Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 0 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 Total FTEs 867.8 633.0 1.37 634.0 1.37 934.7 0.93 813.6 1 Beds Set Up & Staffed 21 Health Maintenance Average Beds Used 3 Bassinets 0 Discharges 257 Organization (HMO) No Discharges 63 Total Births 12 Inpatient Days 958 Preferred Provider Vac Inpatient Days 647 Newborn Days 17	Total FTEs		170.4	819.2	0.21	411.5	0.41	160.3	1.06	170.5	1.00
Nurses, Licensed 237.7 197.1 1.21 197.9 1.20 246.1 0.97 180.5 1 Ancillary Nursing Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 0 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 Total FTEs 867.8 633.0 1.37 634.0 1.37 934.7 0.93 813.6 0 Beds Set Up & Staffed 21 Health Maintenance Average Beds Used 3 Bassinets 0 Discharges 257 Organization (HMO) No Discharges 63 Total Births 12 Inpatient Days 958 Preferred Provider Inpatient Days 647 Newborn Days 17		Adjusted)									
Ancillary Nursing Personnel 59.9 33.0 1.82 29.5 2.03 39.6 1.51 60.2 0 All Other Personnel 565.1 387.2 1.46 387.8 1.46 618.8 0.91 568.1 0 Total FTEs 867.8 633.0 1.37 634.0 1.37 934.7 0.93 813.6 1 Beds Set Up & Staffed 21 Health Maintenance Average Beds Used 3 Bassinets 0 Discharges 257 Organization (HMO) No Discharges 633 Total Births 12 Inpatient Days 958 Preferred Provider Vac 647 Newborn Days 17											1.07
All Other Personnel Total FTEs565.1 867.8387.2 633.01.46 1.37387.8 634.01.46 1.37618.8 934.70.91 0.93568.1 813.60 0 813.6Total Hospital: Beds Set Up & StaffedContract with: Health Maintenance Discharges 1patient DaysContract with: 958Medicare-certified Swing Beds: Average Beds UsedNewborn Nursery: Beds UsedNewborn Nursery: 10 13712 10 137Inpatient Days958Preferred ProviderVacNoDischarges 10 10647Newborn Days17	-										1.32
Total FTEs867.8633.01.37634.01.37934.70.93813.61Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed21Health MaintenanceAverage Beds Used3Bassinets0Discharges257Organization (HMO)NoDischarges63Total Births12Inpatient Days958Preferred ProviderVac647Newborn Days17											0.99
Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed21Health MaintenanceAverage Beds Used3Bassinets0Discharges257Organization (HMO)NoDischarges63Total Births12Inpatient Days958Preferred ProviderVanNaNaNaNa											0.99
Beds Set Up & Staffed21Health MaintenanceAverage Beds Used3Bassinets0Discharges257Organization (HMO)NoDischarges63Total Births12Inpatient Days958Preferred ProviderVacAverage Beds Used647Newborn Days17				633.0				934.7	0.93	813.6	1.07
Discharges257Organization (HMO)NoDischarges63Total Births12Inpatient Days958Preferred ProviderInpatient Days647Newborn Days17										•	
Inpatient Days 958 Preferred Provider Yac	•			No							
			Organization (HMO)) Dia							
Vee	Inpatient Days	958	Preferred Provider		Inp	oatient Days		647	Newbo	orn Days	17
Organization (PPO)			Organization (PPO)	Yes							

024 Cumberland Healthcare

Cumberland, WI 54829

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	06/30/2020	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	2	20	235	928	12.7%	2.5	3.9	
Orthopedic	5	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0	
Hospice	4	1	3	11	3.0%	0.0	3.7	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	2	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	5	0	11	19	0.0%	0.1	1.7	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel		2	0	2.0
Physicians & Dentists	1	0	1.0	Radiological Services Personnel		6	1	6.6
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	1	0.9
Registered Nurses	27	20	41.6	Occupational Therapists		2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	2	0.9
Licensed Practical Nurses	0	0	0.0	Physical Therapists		7	1	7.9
Ancillary Nursing Personnel	10	3	11.8	Physical Therapy Assistants/Aides		1	1	1.6
Medical Assistants	7	0	7.0	Recreational Therapists		0	0	0.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists		1	0	1.0
Nurse Practitioners	4	0	4.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	2	1.1	Social Workers		1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		15	11	15.0
Health Info Mgmt-Administrators/Technicians	5	1	5.6	All Other Personnel		39	7	44.0
Pharmacy Personnel	3	3	4.5		Total	142	53	170.4
Clinical Laboratory Personnel	8	0	8.0					

024 Cumberland Healthcare											
Cumberland, WI 54829			All GMS Hospitals		Analysis Area		Volume G	FY 2020 vs. 2019			
Selected Financial Statistics		FY 2020	Value	Ratio	5A Value	Ratio	2 Value	Ratio	FY 2019	Ratio	
Gross Revenue as % of Total	Gross Patient Revenue										
Medicare	\$25,507,591	57.1%	46.6%	1.22	50.9%	1.12	47.7%	1.20	58.0%	0.98	
Medical Assistance	\$4,922,518	11.0%	13.8%	0.80	11.8%	0.93	11.0%	1.00	10.0%	1.10	
Commercial	\$12,903,988	28.9%	34.5%	0.84	33.0%	0.87	37.9%	0.76	27.0%	1.07	
All Other	\$1,342,505	3.0%	5.1%	0.59	4.3%	0.70	3.4%	0.88	5.0%	0.61	
Deductions as % of Total Gros											
Medicare	\$12,003,795	26.9%	35.0%	0.77	34.0%	0.79	26.3%	1.02	27.3%	0.98	
Medical Assistance	\$3,129,636	7.0%	10.4%	0.67	8.2%	0.86	7.6%	0.92	6.3%	1.12	
Commercial	\$3,674,820	8.2%	14.5%	0.57	9.2%	0.90	13.5%	0.61	6.8%	1.22	
Charity Care	\$111,568	0.2%	1.0%	0.26	0.9%	0.29	0.7%	0.38	0.3%	0.96	
Bad Debt	\$877,388	2.0%	1.2%	1.67	1.5%	1.33	1.3%	1.55	1.6%	1.26	
All Other	\$671,252	1.5%	2.6%	0.59	2.1%	0.71	2.2%	0.68	2.5%	0.61	
Total Deductions	\$20,468,459	45.8%	64.6%	0.71	55.8%	0.82	51.6%	0.89	44.6%	1.03	
Other Revenue & Net Gains o	r Losses										
Other Revenue as % of Tota		1.3%	8.4%	0.16	5.2%	0.25	8.0%	0.17	1.5%	0.86	
Net Gains/Losses as % of N	et Income	N/A	13.8%	N/A	29.1%	N/A	14.0%	N/A	N/A	N/A	
Expenses as % of Total Exper	ISes										
Salary/Fringe Benefits	\$13,742,844	40.6%	43.5%	0.93	52.0%	0.78	45.5%	0.89	58.3%	0.70	
Supplies & Services	\$18,708,073	55.3%	49.9%	1.11	42.8%	1.29	47.2%	1.17	35.6%	1.55	
Capital Component	\$1,404,272	4.1%	6.6%	0.63	5.2%	0.80	7.3%	0.57	6.1%	0.68	
Fiscal Statistics											
Operating Margin (%)		-38.0%	7.5%	N/A	1.9%	N/A	10.9%	N/A	-2.2%	17.56	
Total Hospital Net Income (%	6)	-36.0%	8.6%	N/A	2.7%	N/A	12.4%	N/A	-1.7%	21.26	
Return on Equity (%)	,	-31.5%	4.1%	N/A	0.4%	N/A	1.2%	N/A	-2.0%	15.39	
Current Ratio		0.6	3.9	0.16	2.4	0.27	2.4	0.26	2.4	0.27	
Days in Net Patient Account	s Receivable	53.0	71.5	0.74	254.1	0.21	397.6	0.13	53.0	1.00	
Average Payment Period		95.7	90.1	1.06	354.1	0.27	577.7	0.17	43.2	2.21	
Equity Financing (%)		0.0%	63.6%	N/A	48.0%	N/A	46.0%	N/A	0.0%	N/A	
Long-Term Debt to Equity Ra	atio	0.0	0.3	N/A	0.7	N/A	0.8	N/A	0.0	N/A	
Times Interest Earned		-65.4	12.2	N/A	10.3	N/A	17.3	N/A	-1.7	38.96	
Total Asset Turnover		0.9	0.5	1.83	0.1	6.24	0.1	9.15	1.2	0.72	
Average Age of Plant (Years	;)	16.3	14.1	1.16	51.2	0.32	60.0	0.27	15.1	1.08	
Increase (Decrease) Total N		-0.1%	-2.2%	0.06	-1.1%	0.13	-3.0%	0.05	-7.3%	0.02	
Outpatient Gross Revenue (87.2%	63.0%	1.38	73.1%	1.19	79.2%	1.10	82.7%	1.05	
Net Revenue Statistics	· · · · · · · · · · · · · · · · · · ·										
Inpatient Net Revenue per D	Discharge	\$10,220	\$17,652	0.58	\$15,718	0.65	\$16,342	0.63	\$11,369	0.90	
Inpatient Net Revenue per D		\$2,082	\$3,704	0.56	\$3,586	0.58	\$4,448	0.47	\$2,263	0.92	
Outpatient Net Revenue per	-	\$1,828	\$780	2.34	\$840	2.17	\$767	2.38	\$1,637	1.12	
Income State				sets	·				d Balances		
Gross Patient Revenue (GPR)	\$44,676,602	Cash & Ca	sh Equivalents		\$1,035,232	Curre	nt Liabilities			3,555,583	
Less Deductions \$20,468,459			Net Patient Receivables				Term Debt	\$4,117,1			
			Other Receivables					Other Liabilities		\$15,752,205	
Plus Other Revenue	\$326,203				ΨΖΖ,00Ζ		ototal			3,424,901	
Total Revenue	\$24,534,346	I and Build	lings & Equipmer	nt (Net)	\$7,563,901				ψΖι	, 12 1,001	
		Other Asse		\$16,295,956	Unrestricted Fund Balance				\$0		
Non-Operating Gains/Losses \$359,663			φτο,200,000			Restricted Fund Balance				\$0	
Net Income	-\$8,961,180		S		\$28,424,901		Liabilities & Fur		\$28	3,424,901	
	-40,001,100	10101710301			ΨΞ0,ΤΖΤ,001	iotai		a Dalarioc	ψΖι	, 12 1,001	