135 Tomah Health 321 Butts Avenue Tomah, WI 54660			Fiscal Type:	G	/01 to 09/30 //S itical Access Ho	ospital	County: Analysis A Volume G		nroe ithwestern (58	3)
608-372-2181			Contro		her Not-For-Pro	•		p. o		
			All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2020 vs. 2019	
Selected Utilization Statistics		FY 2020	Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		40.3%	52.4%	0.77	37.7%	1.07	32.9%	1.23	39.2%	1.03
Obstetrics		32.3%	36.2%	0.89	46.9%	0.03	19.7%	1.64	31.2%	1.04
Pediatrics		0.0%	53.2%	N/A	29.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital		38.3%	53.9%	0.71	42.5%	0.90	33.0%	1.16	37.2%	1.03
Average Census (Patients)										
Adult Medical-Surgical		6.0	25.5	0.24	16.4	0.37	6.4	0.94	5.9	1.03
Obstetrics		1.6	4.7	0.34	4.3	0.38	0.9	1.79	1.6	1.04
Pediatrics		0.0	1.1	N/A	0.7	N/A	0.0	N/A	0.0	N/A
Total Hospital		7.7	47.4	0.16	27.5	0.28	8.6	0.89	7.4	1.03
Average Length of Stay (Days)										
Adult Medical-Surgical		3.1	4.3	0.73	4.0	0.78	3.0	1.06	3.2	0.99
Obstetrics		2.3	2.4	0.94	3.2	0.71	2.0	1.15	2.3	0.99
Pediatrics		0.0	3.5	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital		2.9	4.7	0.62	4.9	0.59	3.2	0.91	2.9	0.99
Surgical Operations										
Inpatient		254	1,280	0.20	733	0.35	247	1.03	146	1.74
Outpatient		776	4,115	0.19	2,362	0.33	1,277	0.61	1,015	0.76
Inpatient as % of All Surgeries	8	24.7%	23.7%	1.04	23.7%	1.04	16.2%	1.52	12.6%	1.96
Outpatient Visits										
Non-Emergency Visits		24,603	127,898	0.19	116,152	0.21	57,441	0.43	24,787	0.99
Emergency Visits		17,358	15,799	1.10	11,771	1.47	8,355	2.08	17,799	0.98
Full-Time Equivalents (FTEs)										
Administrators		0.0	20.3	N/A	15.2	N/A	11.6	N/A	0.0	N/A
Nurses, Licensed		150.4	255.1	0.59	154.7	0.97	84.6	1.78	124.8	1.21
Ancillary Nursing Personnel		35.4	42.6	0.83	21.1	1.68	14.7	2.42	21.8	1.63
All Other Personnel		257.9	501.2	0.51	402.4	0.64	194.6	1.32	254.4	1.01
Total FTEs		443.8	819.2	0.54	593.5	0.75	305.5	1.45	401.1	1.11
FTEs per 100 Patient Census (A	Adjusted)									
Administrators		0.0	15.7	N/A	13.5	N/A	28.7	N/A	0.0	N/A
Nurses, Licensed		381.2	197.1	1.93	138.1	2.76	210.0	1.81	322.8	1.18
Ancillary Nursing Personnel		89.8	33.0	2.73	18.9	4.76	36.4	2.47	56.4	1.59
All Other Personnel		653.3	387.2	1.69	359.4	1.82	483.0	1.35	658.0	0.99
Total FTEs		1,124.3	633.0	1.78	529.9	2.12	758.1	1.48	1,037.2	1.08
Total Hospital:		Contract with:		Medicare-certified Swing Beds					Nursery:	
Beds Set Up & Staffed	20	Health Maintenance	Voc		Average Beds Used		5	Bassin		5
Discharges	970	Organization (HMO)	Yes	Discharges			24 206	Total Births		260 467
Inpatient Days	2,804	Preferred Provider		Inp	Inpatient Days			Newbo	Newborn Days	
		Organization (PPO)	Yes							

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	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	09/30/2020	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	2	15	708	2,212	40.3%	6.0	3.1	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	1	5	262	592	32.3%	1.6	2.3	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel		5	3	8.6
Physicians & Dentists	2	0	2.0	Radiological Services Personnel		3	12	18.1
Medical & Dental Residents	0	0	0.0	Sonographers		0	3	4.2
Dental Hygienists	0	0	0.0	Respiratory Therapists		7	0	7.0
Registered Nurses	48	58	124.2	Occupational Therapists		2	1	3.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		1	0	1.0
Licensed Practical Nurses	4	4	8.9	Physical Therapists		8	3	12.9
Ancillary Nursing Personnel	10	28	35.4	Physical Therapy Assistants/Aides		1	1	2.3
Medical Assistants	0	3	3.9	Recreational Therapists		0	0	0.0
Physician Assistants	0	1	0.2	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	5	11	15.3	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers		3	2	6.6
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		24	9	33.7
Health Info Mgmt-Administrators/Technicians	7	1	8.8	All Other Personnel		75	36	120.7
Pharmacy Personnel	5	2	8.3		Total	224	181	443.8
Clinical Laboratory Personnel	12	3	15.8					

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omah, WI 54660		All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019		
Selected Financial Statistics		FY 2020	Value	Ratio	5B Value	Ratio	3 Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$48,279,359	40.1%	46.6%	0.86	46.1%	0.87	47.5%	0.85	38.1%	1.05
Medical Assistance	\$17,430,877	14.5%	13.8%	1.05	9.6%	1.51	12.8%	1.13	14.3%	1.01
Commercial	\$47,927,067	39.8%	34.5%	1.16	36.6%	1.09	35.0%	1.14	36.2%	1.10
All Other	\$6,643,004	5.5%	5.1%	1.08	7.7%	0.72	4.8%	1.16	11.4%	0.49
Deductions as % of Total Gro										
Medicare	\$27,110,034	22.5%	35.0%	0.64	32.6%	0.69	30.4%	0.74	20.8%	1.09
Medical Assistance	\$10,578,086	8.8%	10.4%	0.85	7.4%	1.18	8.9%	0.99	8.6%	1.03
Commercial	\$11,772,153	9.8%	14.5%	0.67	16.1%	0.61	12.0%	0.81	7.6%	1.29
Charity Care	\$677,978	0.6%	1.0%	0.59	0.8%	0.74	0.9%	0.60	0.7%	0.77
Bad Debt	\$2,551,423	2.1%	1.2%	1.81	1.5%	1.40	2.0%	1.07	3.1%	0.69
All Other	\$4,538,749	3.8%	2.6%	1.48	5.2%	0.72	2.3%	1.66	5.5%	0.68
Total Deductions	\$57,228,423	47.6%	64.6%	0.74	63.7%	0.75	56.5%	0.84	46.2%	1.03
Other Revenue & Net Gains of										
Other Revenue as % of Tota		1.9%	8.4%	0.22	23.6%	0.08	10.2%	0.18	0.5%	3.83
Net Gains/Losses as % of N		N/A	13.8%	N/A	79.9%	N/A	22.7%	N/A	119.7%	N/A
Expenses as % of Total Expe						: : : :	· · · · · · · · · · · · · · ·			
Salary/Fringe Benefits	\$32,373,211	48.7%	43.5%	1.12	55.4%	0.88	51.7%	0.94	52.5%	0.93
Supplies & Services	\$26,340,324	39.6%	49.9%	0.79	39.7%	1.00	40.6%	0.97	39.3%	1.01
Capital Component	\$7,825,870	11.8%	6.6%	1.79	4.9%	2.42	7.7%	1.52	8.1%	1.45
Fiscal Statistics										
Operating Margin (%)		-3.6%	7.5%	N/A	1.2%	N/A	7.4%	N/A	-0.7%	5.20
Total Hospital Net Income (%)		-1.2%	8.6%	N/A	5.7%	N/A	9.3%	N/A	3.4%	N/A
Return on Equity (%)		-0.7%	4.1%	N/A	4.1%	N/A	7.6%	N/A	1.8%	N/A
Current Ratio		3.0	3.9	0.78	18.3	0.17	4.8	0.64	2.6	1.16
Days in Net Patient Accounts Receivable		52.0	71.5	0.73	57.6	0.90	49.1	1.06	56.6	0.92
Average Payment Period		58.4	90.1	0.65	22.0	2.65	46.4	1.26	41.9	1.40
Equity Financing (%)		51.5%	63.6%	0.81	85.1%	0.61	79.0%	0.65	54.4%	0.95
Long-Term Debt to Equity R	atio	0.8	0.3	2.62	0.1	12.82	0.2	4.65	0.7	1.06
Times Interest Earned		0.4	12.2	0.03	14.9	0.02	13.2	0.03	11.6	0.03
Total Asset Turnover		0.5	0.5	1.16	0.7	0.80	0.8	0.68	0.5	1.06
Average Age of Plant (Years	3)	1.8	14.1	0.13	9.0	0.20	8.8	0.20	8.1	0.22
Increase (Decrease) Total N		9.3%	-2.2%	N/A	-4.8%	N/A	-1.2%	N/A	3.9%	2.39
Outpatient Gross Revenue		80.6%	63.0%	1.28	78.6%	1.03	78.9%	1.02	81.0%	1.00
Net Revenue Statistics			00.070	1.49	10.070	1.00	70.070	1.02		1.00
Inpatient Net Revenue per [Discharge	\$14,979	\$17,652	0.85	\$17,756	0.84	\$14,147	1.06	\$13.329	1.12
Inpatient Net Revenue per I		\$4,948	\$3,704	1.34	\$3,811	1.30	\$4,080	1.21	\$4,387	1.13
Outpatient Net Revenue per	•	\$1,209	\$780	1.55	\$835	1.45	\$677	1.79	\$1,132	1.07
Income Stat		;			<i>Q</i>	;			d Balances	
Gross Patient Revenue (GPR)	\$120,280,307	Cash & Ca	Assets		\$17,852,000	Curre	nt Liabilities		,667,462	
Less Deductions	\$57,228,423	Cash & Cash Equivalents Net Patient Receivables			\$8,963,810		Term Debt		,237,066	
Net Patient Revenue	\$63,051,884	Other Receivables			\$519,000		Liabilities	\$47,237,000		
Plus Other Revenue	\$1,193,742		SIVADICO				Subtotal		\$0 \$56,904,528	
Total Revenue	\$64,245,626	I and Build	linas & Fauinmen	t (Net)	\$66,675,488	: Out			φυυ	,004,020
Less Expenses			Land, Buildings & Equipment (Net) Other Assets			Unres	stricted Fund Ba	lance	\$60	,520,307
Non-Operating Gains/Losses	\$1,474,319				\$23,414,537		icted Fund Bala			,935,864
Net Income	-\$819,460	Total Asset	s		\$117,424,835		Liabilities & Fun			,424,835
Normo	-4013,400	10101 73301	0		ψιι, τ2τ,000	Total			ψ117	, 127,000