

300 Select Specialty Hospital - Milwaukee - St. Francis
 3237 South 16th Street, 5th Floor
 Milwaukee, WI 53215
 414-647-3995

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics		All LTAC Hospitals		FY 2020 vs.2019	
	FY 2020	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	59.2%	63.1%	0.94	60.0%	0.99
Total Hospital	59.2%	62.9%	0.94	60.0%	0.99
Average Census (Patients)					
Acute Long-Term Care	17.2	27.1	0.63	17.4	0.99
Total Hospital	17.2	27.7	0.62	17.4	0.99
Average Length of Stay (Days)					
Acute Long-Term Care	27.1	34.6	0.78	28.6	0.95
Total Hospital	27.1	34.8	0.78	28.6	0.95
Full-Time Equivalents (FTEs)					
Administrators	1.0	3.8	0.27	1.0	1.00
Nurses, Licensed	21.8	30.0	0.73	11.3	1.92
Ancillary Nursing Personnel	15.8	19.8	0.80	10.0	1.58
All Other Personnel	37.7	59.3	0.64	30.1	1.25
Total FTEs	76.3	112.8	0.68	52.5	1.45
FTEs per 100 Patient Census (Adjusted)					
Administrators	5.8	13.5	0.43	5.8	1.01
Nurses, Licensed	127.1	108.2	1.17	65.2	1.95
Ancillary Nursing Personnel	92.1	71.3	1.29	57.5	1.60
All Other Personnel	219.5	214.1	1.02	173.3	1.27
Total FTEs	444.5	407.3	1.09	301.8	1.47

Total Hospital:

Beds Set Up & Staffed 29
 Discharges 232
 Inpatient Days 6,281

Contract with:

Health Maintenance
 Organization (HMO) No
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	1	29	232	6,281	59.2%	17.2	27.1
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	8	7.2
Registered Nurses	20	6	21.8	Occupational Therapists	1	1	1.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	2	1.5
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	14	4	15.8	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.2
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	10	6	12.7
Health Info Mgmt-Administrators/Technicians	1	1	1.8	All Other Personnel	6	4	7.0
Pharmacy Personnel	2	2	3.2				
Clinical Laboratory Personnel	0	0	0.0				
				Total	64	35	76.3

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Milwaukee, WI 53215			All LTAC Hospitals		FY 2020 vs. 2019		
Selected Financial Statistics			FY 2020	Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total Gross Patient Revenue							
Medicare	\$31,744,561	63.2%	55.0%	1.15	62.9%	1.00	
Medical Assistance	\$10,666,280	21.2%	23.0%	0.92	27.6%	0.77	
Commercial	\$7,843,989	15.6%	21.9%	0.71	9.6%	1.63	
All Other	\$0	0.0%	0.1%	N/A	0.0%	N/A	
Deductions as % of Total Gross Patient Revenue							
Medicare	\$23,433,019	46.6%	40.5%	1.15	44.2%	1.06	
Medical Assistance	\$8,354,956	16.6%	16.7%	N/A	19.2%	0.87	
Commercial	\$5,939,779	11.8%	12.3%	0.96	6.4%	1.85	
Bad Debt	\$168,745	0.3%	0.5%	0.62	0.3%	1.21	
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A	
All Other	\$0	0.0%	0.1%	N/A	0.0%	N/A	
Total Deductions	\$37,896,499	75.4%	70.1%	1.07	70.1%	1.08	
Other Revenue & Net Gains or Losses							
Other Revenue as % of Total Revenue		1.1%	2.7%	0.41	0.5%	2.05	
Net Gains/Losses as % of Net Income		839.7%	N/A	N/A	20.1%	41.81	
Expenses as % of Total Expenses							
Salary/Fringe Benefits	\$6,057,789	49.3%	47.6%	1.04	41.8%	1.18	
Supplies & Services	\$4,863,026	39.6%	43.7%	0.90	46.7%	0.85	
Capital Component	\$1,362,754	11.1%	8.7%	1.28	11.5%	0.96	
Fiscal Statistics							
Operating Margin (%)		1.7%	5.1%	0.33	0.4%	4.10	
Total Hospital Net Income (%)		-0.2%	4.6%	N/A	0.5%	N/A	
Return on Equity (%)		-0.5%	7.0%	N/A	0.9%	N/A	
Current Ratio		1.3	3.0	0.44	1.2	1.09	
Days in Net Patient Accounts Receivable		25.8	86.4	0.30	53.0	0.49	
Average Payment Period		48.3	69.4	0.69	48.7	0.99	
Equity Financing (%)		37.0%	12.3%	3.00	34.2%	1.08	
Long-Term Debt to Equity Ratio		1.0	0.3	3.05	1.2	0.79	
Times Interest Earned		0.0	925.9	N/A	0.0	N/A	
Total Asset Turnover		2.1	1.5	1.39	1.8	1.17	
Average Age of Plant (Years)		5.2	11.7	0.44	4.2	1.25	
Increase (Decrease) Total Net Patient Revenue		4.2%	9.8%	0.43	4.6%	0.91	
Outpatient Gross Revenue (% of Total GPR)		N/A	0.1%	N/A	N/A	N/A	
Net Revenue Statistics							
Inpatient Net Revenue per Discharge		\$53,996	\$70,060	0.77	\$53,945	1.00	
Inpatient Net Revenue per Day		\$1,994	\$2,014	0.99	\$1,887	1.06	
Outpatient Net Revenue per Visit		\$0	\$205	N/A	\$0	N/A	
Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$50,254,830	Cash & Cash Equivalents	\$0	Current Liabilities	\$1,575,884		
Less Deductions	\$37,896,499	Net Patient Receivables	\$871,150	Long-Term Debt	\$2,111,721		
Net Patient Revenue	\$12,358,331	Other Receivables	\$0	Other Liabilities	\$0		
Plus Other Revenue	\$137,616			Subtotal	\$3,687,605		
Total Revenue	\$12,495,947	Land, Buildings & Equipment (Net)	\$1,170,721	Unrestricted Fund Balance	\$2,169,610		
Less Expenses	\$12,283,569	Other Assets	\$3,815,344	Restricted Fund Balance	\$0		
Non-Operating Gains/Losses	-\$241,091			Total Liabilities & Fund Balance	\$5,857,215		
Net Income	-\$28,713	Total Assets	\$5,857,215				