

149 Aurora Psychiatric Hospital
 1220 Dewey Avenue
 Wauwatosa, WI 53213
 414-454-6600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2020 vs. 2019	
Selected Utilization Statistics	FY 2020	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)					
Psychiatric	68.6%	70.4%	0.97	87.0%	0.79
Alcoholism/Chemical Dependency	47.5%	75.1%	0.63	45.5%	1.04
Total Hospital	64.2%	71.2%	0.90	77.9%	0.82
Average Census (Patients)					
Psychiatric	52.1	28.5	1.83	61.7	0.84
Alcoholism/Chemical Dependency	9.5	5.2	1.84	9.1	1.04
Total Hospital	61.6	33.2	1.86	70.8	0.87
Average Length of Stay (Days)					
Psychiatric	4.3	6.7	0.64	4.6	0.94
Alcoholism/Chemical Dependency	3.3	4.0	0.82	3.2	1.02
Total Hospital	4.2	6.4	0.65	4.4	0.94
Outpatient Visits					
Non-Emergency Visits	53,769	47,924	1.12	75,617	0.71
Emergency Visits	0	1,327	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	14.0	8.2	1.71	11.0	1.27
Nurses, Licensed	123.5	52.1	2.37	117.6	1.05
Psychologists	80.5	11.1	7.27	92.5	0.87
Social Workers	2.0	28.1	0.07	4.0	0.50
All Other Personnel	257.0	190.9	1.35	252.2	1.02
Total FTEs	477.0	290.4	1.64	477.4	1.00
FTEs per 100 Patient Census (Adjusted)					
Administrators	14.7	12.2	1.21	9.4	1.56
Nurses, Licensed	130.0	77.5	1.68	100.8	1.29
Psychologists	84.8	16.5	5.15	79.3	1.07
Social Workers	2.1	41.9	0.05	3.4	0.61
All Other Personnel	270.4	283.9	0.95	216.1	1.25
Total FTEs	502.0	431.9	1.16	409.1	1.23

Total Hospital:

Beds Set Up & Staffed 96
 Discharges 5,435
 Inpatient Days 22,556

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	76	4,421	19,082	68.6%	52.1	4.3
Alcoholism/chemical dependency	1	20	1,065	3,474	47.5%	9.5	3.3
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	0	14.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	20	5	20.9	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	75	58	116.4	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	5	7	6.6	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	4	0	4.0	Recreational Therapists	2	1	2.6
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	2	2	3.0
Nurse Practitioners	5	3	5.9	Psychologists	71	29	80.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	0	2.0
Clinical Nurse Specialists	1	1	1.2	All Other Health Professionals	60	37	79.2
Health Info Mgmt-Administrators/Technicians	3	2	4.2	All Other Personnel	103	35	123.7
Pharmacy Personnel	7	2	8.8				
Clinical Laboratory Personnel	0	0	0.0				
				Total	378	182	477.0

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			All PSYCH Hospitals		FY 2020 vs. 2019	
Selected Financial Statistics			Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$20,133,408	14.7%	10.2%	1.44	14.4%	1.02
Medical Assistance	\$63,694,287	46.4%	41.5%	1.12	45.5%	1.02
Commercial	\$50,704,909	36.9%	42.6%	0.87	37.9%	0.98
All Other	\$2,802,769	2.0%	5.8%	0.35	2.2%	0.92
Deductions as % of Total Gross Patient Revenue						
Medicare	\$15,047,590	11.0%	6.6%	1.66	10.9%	1.00
Medical Assistance	\$48,829,262	35.6%	19.1%	1.86	33.5%	1.06
Commercial	\$26,289,395	19.1%	16.4%	1.17	19.3%	0.99
Charity Care	\$681,367	0.5%	2.1%	0.24	0.8%	0.60
Bad Debt	\$1,665,018	1.2%	0.6%	1.93	1.6%	0.78
All Other	\$1,613,621	1.2%	2.2%	0.52	1.0%	1.22
Total Deductions	\$94,126,253	68.5%	47.1%	1.46	67.1%	1.02
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		11.5%	23.0%	0.50	1.2%	9.85
Net Gains/Losses as % of Net Income		0.0%	26.5%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$27,845,222	60.1%	48.7%	1.23	63.6%	0.95
Supplies & Services	\$15,492,118	33.4%	47.1%	0.71	30.4%	1.10
Capital Component	\$2,984,154	6.4%	4.2%	1.55	6.1%	1.06
Fiscal Statistics						
Operating Margin (%)		5.1%	4.7%	1.09	17.4%	0.29
Total Hospital Net Income (%)		5.1%	6.3%	0.81	17.4%	0.29
Return on Equity (%)		5.1%	5.7%	0.89	20.4%	0.25
Current Ratio		1.98	2.3	0.85	1.16	1.71
Days in Net Patient Accounts Receivable		55.96	55.8	1.00	55.85	1.00
Average Payment Period		34.95	69.4	0.50	32.00	1.09
Equity Financing (%)		90.7%	52.8%	1.72	91.9%	0.99
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		3.87	10.6	0.37	15.15	0.26
Total Asset Turnover		1.00	0.9	1.12	1.17	0.85
Average Age of Plant (Years)		7.28	9.5	0.77	6.60	1.10
Increase (Decrease) Total Net Patient Revenue		-18.4%	10.3%	N/A	18.9%	N/A
Outpatient Gross Revenue (% of Total GPR)		34.9%	51.6%	0.68	39.0%	0.89
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$4,633		\$7,661	0.60	\$5,027	0.92
Inpatient Net Revenue per Day	\$1,111		\$1,228	0.91	\$1,133	0.98
Outpatient Net Revenue per Visit	\$366		\$746	0.49	\$344	1.07
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$137,335,371		Cash & Cash Equivalents	\$1,685,967	Current Liabilities	\$4,228,704
Less Deductions	\$94,126,253		Net Patient Receivables	\$6,606,020	Long-Term Debt	\$0
Net Patient Revenue	\$43,209,118		Other Receivables	\$10,160	Other Liabilities	\$334,338
Plus Other Revenue	\$5,589,533				Subtotal	\$4,563,042
Total Revenue	\$48,798,651		Land, Buildings & Equipment (Net)	\$38,772,424	Unrestricted Fund Balance	\$44,388,863
Less Expenses	\$46,321,494		Other Assets	\$1,877,334	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$48,951,905
Net Income	\$2,477,157		Total Assets	\$48,951,905		