

082 Columbia St Mary's Inc - Sacred Heart Rehabilitation Institute
 2025 E Newport Avenue
 Milwaukee, WI 53211
 414-961-3300

Fiscal Year: 07/01 to 06/30
 Type: Rehabilitation
 Control: Religious Organization

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

		FY 2020 vs. 2019		
Selected Utilization Statistics	FY 2020	FY 2019	Ratio	
Occupancy Rate (%)				
Rehabilitation & Physical Medicine	40.2%	49.9%	0.81	
Total Hospital	40.2%	49.9%	0.81	
Average Census (Patients)				
Rehabilitation & Physical Medicine	6.0	7.5	0.81	
Total Hospital	6.0	7.5	0.81	
Average Length of Stay (Days)				
Rehabilitation & Physical Medicine	18.7	19.0	0.99	
Total Hospital	18.7	19.0	0.99	
Outpatient Visits				
Non-Emergency Visits	10,783	14,566	0.74	
Emergency Visits	0	0	N/A	
Full-Time Equivalents (FTEs)				
Administrators	2.6	2.6	1.01	
Nurses, Licensed	8.2	7.6	1.08	
Physical Therapists	5.3	6.3	0.84	
Occupational Therapists	6.1	6.0	1.02	
All Other Personnel	28.2	28.5	0.99	
Total FTEs	50.4	51.0	0.99	
FTEs per 100 Patient Census (Adjusted)				
Administrators	25.3	20.3	1.25	
Nurses, Licensed	78.9	59.0	1.34	
Physical Therapists	50.6	48.5	1.04	
Occupational Therapists	58.7	46.5	1.26	
All Other Personnel	271.0	220.6	1.23	
Total FTEs	484.4	394.8	1.23	

Total Hospital:

Beds Set Up & Staffed 15
 Discharges 118
 Inpatient Days 2,207

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	15	118	2,207	40.2%	6.0	18.7
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	1	2.6	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	4	9	7.5	Occupational Therapists	2	10	6.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	4	6	5.3
Ancillary Nursing Personnel	2	5	5.8	Physical Therapy Assistants/Aides	1	1	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	2	1.6
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	2	0.7	Psychologists	0	1	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	7	13	10.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	5	1	5.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	31	52	50.4

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			FY 2020 vs. 2019		
Selected Financial Statistics		FY 2020	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue					
Medicare	\$6,484,817	32.7%	28.2%	1.16	
Medical Assistance	\$7,312,148	36.9%	32.3%	1.14	
Commercial	\$5,800,921	29.3%	37.7%	0.78	
All Other	\$223,802	1.1%	1.8%	0.63	
Deductions as % of Total Gross Patient Revenue					
Medicare	\$3,904,004	19.7%	17.1%	1.15	
Medical Assistance	\$5,227,455	26.4%	22.8%	1.16	
Commercial	\$2,944,548	14.9%	18.3%	0.81	
Charity Care	\$6,170	0.0%	-0.1%	N/A	
Bad Debt	\$278,591	1.4%	-0.4%	N/A	
All Other	\$133,104	0.7%	6.7%	0.10	
Total Deductions	\$12,493,872	63.0%	64.4%	0.98	
Other Revenue & Net Gains or Losses					
Other Revenue as % of Total Revenue		2.3%	0.0%	N/A	
Net Gains/Losses as % of Net Income		0.0%	0.0%	N/A	
Expenses as % of Total Expenses					
Salary/Fringe Benefits	\$4,667,946	51.4%	53.5%	0.96	
Supplies & Services	\$4,277,221	47.1%	45.3%	1.04	
Capital Component	\$127,873	1.4%	1.1%	1.23	
Fiscal Statistics					
Operating Margin (%)		-21.0%	-27.2%	0.77	
Total Hospital Net Income (%)		-21.0%	-27.2%	0.77	
Return on Equity (%)		-60.6%	-72.8%	0.83	
Current Ratio		5.0	5.0	1.00	
Days in Net Patient Accounts Receivable		80.5	82.3	0.98	
Average Payment Period		19.2	19.8	0.97	
Equity Financing (%)		42.4%	46.4%	0.91	
Long-Term Debt to Equity Ratio		0.0	0.0	N/A	
Times Interest Earned		0.0	0.0	N/A	
Total Asset Turnover		2.9	2.7	1.08	
Average Age of Plant (Years)		9.5	10.0	0.95	
Increase (Decrease) Total Net Patient Revenue		-14.4%	-27.2%	0.53	
Outpatient Gross Revenue (% of Total GPR)		41.8%	41.6%	1.00	
Net Revenue Statistics					
Inpatient Net Revenue per Discharge		\$45,907	\$42,993	1.07	
Inpatient Net Revenue per Day		\$2,443	\$2,250	1.09	
Outpatient Net Revenue per Visit		\$203	\$156	1.30	
Income Statement			Assets		Liabilities & Fund Balances
Gross Patient Revenue (GPR)	\$19,821,688	Cash & Cash Equivalents	\$8,559	Current Liabilities	\$473,570
Less Deductions	\$12,493,872	Net Patient Receivables	\$1,612,581	Long-Term Debt	\$0
Net Patient Revenue	\$7,327,816	Other Receivables	\$0	Other Liabilities	\$1,022,199
Plus Other Revenue	\$172,940			Subtotal	\$1,495,769
Total Revenue	\$7,500,757	Land, Buildings & Equipment (Net)	\$176,574	Unrestricted Fund Balance	\$1,099,084
Less Expenses	\$9,073,040	Other Assets	\$797,139	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$2,594,853
Net Income	-\$1,572,283	Total Assets	\$2,594,853		