

**015 Mayo Clinic Health System - Chippewa Valley in Bloomer**  
 1501 Thompson Street  
 Bloomer, WI 54724  
 715-568-2000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Chippewa  
 Analysis Area: West Central (5A)  
 Volume Group: 1

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	17.9%	57.9%	0.31	49.7%	0.36	14.2%	1.26	10.3%	1.73
Obstetrics	0.0%	36.8%	N/A	28.0%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	17.9%	58.7%	0.30	50.3%	0.36	18.3%	0.97	10.3%	1.73
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	2.7	26.8	0.10	11.9	0.23	2.1	1.30	2.0	1.36
Obstetrics	0.0	4.8	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	2.7	49.8	0.05	18.8	0.14	2.8	0.97	2.0	1.36
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.8	4.6	0.84	4.2	0.92	3.6	1.05	4.0	0.95
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	2.6	N/A	0.0	N/A
Total Hospital	3.8	4.9	0.79	4.4	0.87	4.3	0.89	4.0	0.95
<b>Surgical Operations</b>									
Inpatient	0	1,037	N/A	390	N/A	54	N/A	0	N/A
Outpatient	0	3,865	N/A	2,637	N/A	1,655	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	12.9%	N/A	3.2%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	40,796	145,246	0.28	85,077	0.48	27,310	1.49	36,246	1.13
Emergency Visits	3,146	16,058	0.20	8,132	0.39	3,184	0.99	2,324	1.35
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	0.0	19.0	N/A	10.7	N/A	1.7	N/A	0.0	N/A
Nurses, Licensed	64.1	247.5	0.26	127.1	0.50	37.1	1.73	61.6	1.04
Ancillary Nursing Personnel	15.4	40.3	0.38	20.5	0.75	6.4	2.42	12.4	1.24
All Other Personnel	94.7	496.2	0.19	291.6	0.32	71.3	1.33	110.1	0.86
Total FTEs	174.2	803.0	0.22	450.0	0.39	116.6	1.49	184.1	0.95
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	0.0	13.0	N/A	14.3	N/A	11.4	N/A	0.0	N/A
Nurses, Licensed	557.2	168.4	3.31	169.5	3.29	246.5	2.26	803.0	0.69
Ancillary Nursing Personnel	133.9	27.4	4.89	27.3	4.90	42.3	3.17	161.7	0.83
All Other Personnel	823.5	337.6	2.44	388.8	2.12	473.5	1.74	1,435.6	0.57
Total FTEs	1,514.6	546.4	2.77	599.9	2.52	773.8	1.96	2,400.3	0.63

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	15	Health Maintenance Organization (HMO)	Yes	Average Beds Used	11	Bassinets	0
Discharges	255	Preferred Provider Organization (PPO)	Yes	Discharges	273	Total Births	0
Inpatient Days	978			Inpatient Days	4,096	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	15	255	978	17.9%	2.7	3.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	2	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	0	1	0.3
Physicians & Dentists	9	5	11.5	Radiological Services Personnel	0	9	6.5
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	7	6.3
Registered Nurses	20	50	55.0	Occupational Therapists	1	2	2.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	3	3	5.2	Physical Therapists	5	3	7.3
Ancillary Nursing Personnel	5	16	15.4	Physical Therapy Assistants/Aides	1	8	6.1
Medical Assistants	9	2	10.3	Recreational Therapists	0	0	0.0
Physician Assistants	5	3	5.8	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	1	0.9	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	10	7	14.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	9	2	10.4
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	10	1	10.9				
				<b>Total</b>	<b>94</b>	<b>120</b>	<b>174.2</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$39,530,820	57.5%	46.6%	1.23	50.7%	1.13	46.0%	1.25	59.5%	0.97
Medical Assistance	\$5,832,072	8.5%	14.4%	0.59	12.0%	0.71	12.0%	0.71	8.0%	1.06
Commercial	\$21,477,938	31.2%	33.9%	0.92	32.9%	0.95	37.7%	0.83	30.0%	1.04
All Other	\$1,960,550	2.8%	5.1%	0.56	4.5%	0.64	4.2%	0.68	2.5%	1.14
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$14,476,165	21.0%	35.2%	0.60	33.4%	0.63	24.4%	0.86	24.8%	0.85
Medical Assistance	\$3,987,254	5.8%	11.1%	0.52	8.6%	0.67	8.3%	0.70	4.6%	1.25
Commercial	\$5,686,962	8.3%	14.9%	0.55	10.0%	0.83	11.4%	0.73	8.0%	1.04
Charity Care	\$849,774	1.2%	0.7%	1.73	0.6%	2.12	0.7%	1.74	2.4%	0.52
Bad Debt	\$1,222,295	1.8%	1.0%	1.74	1.1%	1.56	1.4%	1.27	1.6%	1.11
All Other	\$643,531	0.9%	2.8%	0.33	2.7%	0.35	2.2%	0.42	0.6%	1.68
Total Deductions	\$26,865,981	39.0%	65.8%	0.59	56.4%	0.69	48.5%	0.81	41.9%	0.93
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		0.2%	6.5%	0.03	5.6%	0.04	5.2%	0.04	2.4%	0.09
Net Gains/Losses as % of Net Income		0.0%	29.4%	N/A	37.6%	N/A	16.4%	N/A	0.1%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$23,088,044	58.5%	42.4%	1.38	50.5%	1.16	49.0%	1.19	59.0%	0.99
Supplies & Services	\$15,145,233	38.3%	51.3%	0.75	44.3%	0.86	44.0%	0.87	37.5%	1.02
Capital Component	\$1,263,362	3.2%	6.2%	0.51	5.1%	0.62	7.0%	0.46	3.5%	0.90
<b>Fiscal Statistics</b>										
Operating Margin (%)		6.0%	10.4%	0.58	9.6%	0.63	12.2%	0.49	-1.2%	N/A
Total Hospital Net Income (%)		6.0%	14.1%	0.43	14.5%	0.41	14.2%	0.42	-1.2%	N/A
Return on Equity (%)		13.2%	6.3%	2.09	2.4%	5.48	21.6%	0.61	-1.9%	N/A
Current Ratio		6.0	4.1	1.47	2.7	2.24	2.1	2.84	7.5	0.81
Days in Net Patient Accounts Receivable		43.8	87.5	0.50	250.3	0.18	53.3	0.82	43.3	1.01
Average Payment Period		19.1	89.9	0.21	256.1	0.07	54.9	0.35	21.1	0.90
Equity Financing (%)		62.6%	64.7%	0.97	51.4%	1.22	43.0%	1.46	50.1%	1.25
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.7	N/A	0.7	N/A	0.0	N/A
Times Interest Earned		1,522.2	21.0	72.39	45.6	33.36	13.9	109.58	-179.4	N/A
Total Asset Turnover		2.2	0.4	5.10	0.2	13.99	1.5	1.47	1.6	1.37
Average Age of Plant (Years)		14.2	17.1	0.83	51.5	0.28	8.5	1.68	13.9	1.03
Increase (Decrease) Total Net Patient Revenue		15.9%	12.7%	1.24	13.4%	1.18	15.6%	1.02	-4.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		76.6%	64.9%	1.18	75.1%	1.02	82.0%	0.93	74.1%	1.03
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$28,004		\$18,658	1.50	\$16,496	1.70	\$21,986	1.27	\$29,642	0.94
Inpatient Net Revenue per Day	\$2,700		\$3,656	0.74	\$3,511	0.77	\$3,295	0.82	\$2,408	1.12
Outpatient Net Revenue per Visit	\$611		\$781	0.78	\$874	0.70	\$696	0.88	\$598	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$68,801,380	Cash & Cash Equivalents	\$7	Current Liabilities	\$1,998,969
Less Deductions	\$26,865,981	Net Patient Receivables	\$5,036,450	Long-Term Debt	\$0
Net Patient Revenue	\$41,935,399	Other Receivables	\$829	Other Liabilities	\$5,189,456
Plus Other Revenue	\$92,475			Subtotal	\$7,188,425
Total Revenue	\$42,027,874	Land, Buildings & Equipment (Net)	\$7,043,223		
Less Expenses	\$39,496,638	Other Assets	\$7,132,968	Unrestricted Fund Balance	\$12,025,052
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$57,340
Net Income	\$2,531,236	Total Assets	\$19,213,477	Total Liabilities & Fund Balance	\$19,213,477