

**022 Prairie Ridge Health**  
 1515 Park Avenue  
 Columbus, WI 53925  
 920-623-2200

Fiscal Year: 10/01 to 09/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Columbia  
 Analysis Area: Southern (1)  
 Volume Group: 2

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 1		Volume Group 2		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	48.4%	57.9%	0.84	58.2%	0.83	19.3%	2.51	34.9%	1.39
Obstetrics	18.6%	36.8%	0.50	41.0%	0.02	21.6%	0.86	12.8%	1.45
Pediatrics	0.0%	59.6%	N/A	55.7%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	37.4%	58.7%	0.64	62.3%	0.60	20.9%	1.79	27.6%	1.35
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	6.8	26.8	0.25	25.0	0.27	3.3	2.03	4.9	1.39
Obstetrics	0.7	4.8	0.15	4.5	0.16	0.9	0.82	0.5	1.45
Pediatrics	0.0	1.5	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.3	49.8	0.19	53.8	0.17	4.2	2.22	6.9	1.35
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.3	4.6	0.93	4.5	0.94	3.6	1.19	4.0	1.07
Obstetrics	2.2	2.4	0.89	2.5	0.86	2.2	1.00	2.0	1.08
Pediatrics	0.0	3.8	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.2	4.9	0.66	4.5	0.72	3.1	1.05	3.0	1.09
<b>Surgical Operations</b>									
Inpatient	357	1,037	0.34	947	0.38	202	1.77	346	1.03
Outpatient	839	3,865	0.22	3,798	0.22	1,213	0.69	668	1.26
Inpatient as % of All Surgeries	29.8%	21.2%	1.41	20.0%	1.50	14.3%	2.09	34.1%	0.87
<b>Outpatient Visits</b>									
Non-Emergency Visits	59,751	145,246	0.41	172,458	0.35	37,326	1.60	52,215	1.14
Emergency Visits	4,536	16,058	0.28	16,037	0.28	4,868	0.93	4,265	1.06
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	10.0	19.0	0.52	20.3	0.49	5.6	1.79	8.0	1.25
Nurses, Licensed	68.3	247.5	0.28	270.6	0.25	48.0	1.42	61.9	1.10
Ancillary Nursing Personnel	7.2	40.3	0.18	38.3	0.19	5.7	1.27	6.4	1.12
All Other Personnel	183.4	496.2	0.37	620.2	0.30	98.5	1.86	176.1	1.04
Total FTEs	268.9	803.0	0.33	949.5	0.28	157.8	1.70	252.5	1.07
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	27.4	13.0	2.12	12.6	2.17	26.2	1.04	30.5	0.90
Nurses, Licensed	187.3	168.4	1.11	168.2	1.11	225.1	0.83	235.8	0.79
Ancillary Nursing Personnel	19.7	27.4	0.72	23.8	0.83	26.6	0.74	24.5	0.80
All Other Personnel	502.9	337.6	1.49	385.4	1.30	461.9	1.09	670.7	0.75
Total FTEs	737.3	546.4	1.35	590.0	1.25	739.8	1.00	961.4	0.77

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	4
Discharges	1,056	Preferred Provider Organization (PPO)	Yes	Discharges	3	Total Births	117
Inpatient Days	3,412			Inpatient Days	29	Newborn Days	234

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	14	579	2,473	48.4%	6.8	4.3
Orthopedic	1	3	198	235	21.5%	0.6	1.2
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	4	124	271	18.6%	0.7	2.2
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	162	433	29.7%	1.2	2.7
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	0	10.0	Surgical Personnel	3	1	3.2
Physicians & Dentists	6	5	9.2	Radiological Services Personnel	4	7	7.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	3	2.1
Registered Nurses	27	53	58.1	Occupational Therapists	0	2	1.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.7
Licensed Practical Nurses	3	6	6.6	Physical Therapists	7	4	9.7
Ancillary Nursing Personnel	3	7	7.2	Physical Therapy Assistants/Aides	0	3	1.8
Medical Assistants	3	1	3.9	Recreational Therapists	0	0	0.0
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	3	2	4.6
Nurse Practitioners	3	1	3.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	1	2.6	All Other Personnel	69	59	117.6
Pharmacy Personnel	3	3	4.7				
Clinical Laboratory Personnel	8	4	10.4				
				<b>Total</b>	<b>158</b>	<b>163</b>	<b>268.9</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value <sup>1</sup>	Ratio	Value <sup>2</sup>	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$66,750,496	47.3%	46.6%	1.01	42.1%	1.12	47.7%	0.99	47.3%	1.00
Medical Assistance	\$13,134,882	9.3%	14.4%	0.65	12.0%	0.77	12.6%	0.74	8.2%	1.14
Commercial	\$58,494,658	41.5%	33.9%	1.22	37.4%	1.11	35.5%	1.17	42.2%	0.98
All Other	\$2,652,883	1.9%	5.1%	0.37	8.4%	0.22	4.2%	0.45	2.3%	0.81
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$41,147,623	29.2%	35.2%	0.83	31.8%	0.92	27.4%	1.06	27.2%	1.07
Medical Assistance	\$9,620,977	6.8%	11.1%	0.62	9.3%	0.74	8.8%	0.77	5.8%	1.18
Commercial	\$21,787,041	15.4%	14.9%	1.03	19.0%	0.81	12.2%	1.27	15.8%	0.98
Charity Care	\$838,159	0.6%	0.7%	0.83	0.5%	1.12	0.7%	0.84	0.5%	1.11
Bad Debt	\$1,389,187	1.0%	1.0%	0.97	1.0%	0.95	1.3%	0.78	1.6%	0.62
All Other	\$2,507,678	1.8%	2.8%	0.64	4.5%	0.39	2.4%	0.74	4.1%	0.44
Total Deductions	\$77,290,665	54.8%	65.8%	0.83	66.2%	0.83	52.8%	1.04	55.0%	1.00
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.9%	6.5%	0.44	6.8%	0.42	4.2%	0.69	3.4%	0.85
Net Gains/Losses as % of Net Income		42.7%	29.4%	1.46	49.6%	0.86	27.5%	1.56	93.9%	0.45
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$29,976,571	54.4%	42.4%	1.28	44.5%	1.22	46.9%	1.16	54.8%	0.99
Supplies & Services	\$19,827,770	36.0%	51.3%	0.70	48.9%	0.74	45.9%	0.78	35.4%	1.02
Capital Component	\$5,333,932	9.7%	6.2%	1.55	6.6%	1.46	7.1%	1.35	9.8%	0.99
<b>Fiscal Statistics</b>										
Operating Margin (%)		16.0%	10.4%	1.53	8.0%	1.98	14.1%	1.14	0.9%	17.36
Total Hospital Net Income (%)		24.9%	14.1%	1.76	14.8%	1.68	18.4%	1.35	13.3%	1.88
Return on Equity (%)		16.0%	6.3%	2.54	10.2%	1.58	1.6%	10.06	7.8%	2.07
Current Ratio		3.5	4.1	0.85	2.7	1.31	2.8	1.25	2.3	1.49
Days in Net Patient Accounts Receivable		64.1	87.5	0.73	50.7	1.26	469.6	0.14	58.7	1.09
Average Payment Period		84.0	89.9	0.93	78.2	1.07	503.0	0.17	98.8	0.85
Equity Financing (%)		68.4%	64.7%	1.06	59.6%	1.15	50.7%	1.35	60.9%	1.12
Long-Term Debt to Equity Ratio		0.3	0.3	0.94	0.3	1.22	0.7	0.42	0.4	0.72
Times Interest Earned		20.5	21.0	0.97	18.0	1.14	28.6	0.72	11.4	1.80
Total Asset Turnover		0.6	0.4	1.34	0.6	0.91	0.1	7.00	0.5	1.12
Average Age of Plant (Years)		10.5	17.1	0.62	12.6	0.84	72.9	0.14	11.8	0.89
Increase (Decrease) Total Net Patient Revenue		31.7%	12.7%	2.49	11.3%	2.82	13.5%	2.35	1.0%	30.54
Outpatient Gross Revenue (% of Total GPR)		74.7%	64.9%	1.15	61.9%	1.21	80.3%	0.93	73.5%	1.02
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$18,871		\$18,658	1.01	\$18,949	1.00	\$17,504	1.08	\$18,923	1.00
Inpatient Net Revenue per Day	\$5,873		\$3,656	1.61	\$3,664	1.60	\$4,490	1.31	\$6,242	0.94
Outpatient Net Revenue per Visit	\$702		\$781	0.90	\$753	0.93	\$784	0.90	\$598	1.17

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$141,032,919	Cash & Cash Equivalents	\$26,558,624	Current Liabilities	\$11,825,973
Less Deductions	\$77,290,665	Net Patient Receivables	\$11,191,417	Long-Term Debt	\$24,175,328
Net Patient Revenue	\$63,742,254	Other Receivables	\$956,317	Other Liabilities	\$0
Plus Other Revenue	\$1,875,002			Subtotal	\$36,001,301
Total Revenue	\$65,617,256	Land, Buildings & Equipment (Net)	\$42,644,709	Unrestricted Fund Balance	\$78,035,207
Less Expenses	\$55,138,273	Other Assets	\$32,685,441	Restricted Fund Balance	\$1,685,913
Non-Operating Gains/Losses	\$7,815,816			Total Liabilities & Fund Balance	\$114,036,508
Net Income	\$18,294,799	Total Assets	\$114,036,508		