

**087 Aurora St Luke's Medical Center**  
 2900 W Oklahoma Avenue  
 Milwaukee, WI 53215  
 414-649-6000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 7

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2021 vs.	
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	74.8%	57.9%	1.29	68.4%	1.09	72.0%	1.04	0.0%	N/A
Obstetrics	0.0%	36.8%	N/A	42.5%	N/A	46.8%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	78.9%	N/A	51.3%	N/A	0.0%	N/A
Total Hospital	77.2%	58.7%	1.31	68.1%	1.13	68.8%	1.12	0.0%	N/A
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	320.3	26.8	11.94	106.2	3.02	108.1	2.96	0.0	N/A
Obstetrics	0.0	4.8	N/A	17.1	N/A	14.4	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	7.5	N/A	5.0	N/A	0.0	N/A
Total Hospital	495.5	49.8	9.96	158.1	3.13	209.1	2.37	0.0	N/A
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	6.4	4.6	1.41	5.5	1.16	5.0	1.28	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.6	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	3.5	N/A	4.1	N/A	0.0	N/A
Total Hospital	7.5	4.9	1.54	6.0	1.25	5.3	1.41	0.0	N/A
<b>Surgical Operations</b>									
Inpatient	8,162	1,037	7.87	2,696	3.03	3,842	2.12	0	N/A
Outpatient	11,119	3,865	2.88	4,901	2.27	11,153	1.00	0	N/A
Inpatient as % of All Surgeries	42.3%	21.2%	2.00	35.5%	1.19	25.6%	1.65	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	451,071	145,246	3.11	244,552	1.84	450,554	1.00	0	N/A
Emergency Visits	66,354	16,058	4.13	36,633	1.81	40,709	1.63	0	N/A
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	57.0	19.0	2.99	50.6	1.13	63.3	0.90	0.0	N/A
Nurses, Licensed	2,213.0	247.5	8.94	682.1	3.24	921.1	2.40	0.0	N/A
Ancillary Nursing Personnel	664.8	40.3	16.50	143.1	4.65	153.6	4.33	0.0	N/A
All Other Personnel	3,793.1	496.2	7.64	1,134.1	3.34	1,865.1	2.03	0.0	N/A
Total FTEs	6,727.9	803.0	8.38	2,009.8	3.35	3,003.0	2.24	0.0	N/A
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	5.4	13.0	0.42	14.7	0.37	11.7	0.46	0.0	N/A
Nurses, Licensed	211.6	168.4	1.26	198.5	1.07	170.7	1.24	0.0	N/A
Ancillary Nursing Personnel	63.6	27.4	2.32	41.6	1.53	28.5	2.23	0.0	N/A
All Other Personnel	362.6	337.6	1.07	330.0	1.10	345.6	1.05	0.0	N/A
Total FTEs	643.2	546.4	1.18	584.8	1.10	556.5	1.16	0.0	N/A

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	642	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	24,142	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	180,864			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	428	18,127	116,896	74.8%	320.3	6.4
Orthopedic	1	48	2,064	12,747	72.8%	34.9	6.2
Rehabilitation & Physical Medicine	1	31	1,003	12,655	111.8%	34.7	12.6
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	0	0	0	0.0%	0.0	0.0
Other Acute	1	9	296	344	0.0%	0.9	1.2
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	45	908	13,891	84.6%	38.1	15.3
Cardiac Intensive Unit	1	54	1,176	16,259	82.5%	44.5	13.8
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	1	27	799	8,072	81.9%	22.1	10.1
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	57	0	57.0	Surgical Personnel	176	24	185.7
Physicians & Dentists	319	36	332.4	Radiological Services Personnel	181	59	221.5
Medical & Dental Residents	106	0	106.0	Sonographers	47	13	53.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	63	15	71.9
Registered Nurses	1,647	547	1,999.2	Occupational Therapists	38	32	57.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	3	7	8.3
Licensed Practical Nurses	19	16	29.1	Physical Therapists	64	38	86.5
Ancillary Nursing Personnel	372	525	664.8	Physical Therapy Assistants/Aides	39	34	52.4
Medical Assistants	108	36	131.5	Recreational Therapists	1	2	2.4
Physician Assistants	56	10	61.5	Dietitians & Nutritionists	18	5	21.7
Nurse Practitioners	155	15	164.8	Psychologists	9	1	9.1
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	31	14	40.1
Clinical Nurse Specialists	19	1	19.9	All Other Health Professionals	569	254	684.6
Health Info Mgmt-Administrators/Technicians	159	39	182.1	All Other Personnel	903	306	1,073.3
Pharmacy Personnel	210	65	249.3				
Clinical Laboratory Personnel	117	73	161.9	<b>Total</b>	<b>5,486</b>	<b>2,167</b>	<b>6,727.9</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs.		
		Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$3,223,436,935	56.8%	46.6%	1.22	44.6%	1.27	46.9%	1.21	0.0%	N/A
Medical Assistance	\$847,494,788	14.9%	14.4%	1.04	21.6%	0.69	13.3%	1.13	0.0%	N/A
Commercial	\$1,484,101,097	26.1%	33.9%	0.77	30.1%	0.87	34.1%	0.77	0.0%	N/A
All Other	\$121,883,244	2.1%	5.1%	0.42	3.7%	0.59	5.7%	0.37	0.0%	N/A
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$2,707,579,531	47.7%	35.2%	1.35	35.8%	1.33	36.2%	1.32	0.0%	N/A
Medical Assistance	\$694,582,755	12.2%	11.1%	1.11	16.4%	0.74	10.3%	1.19	0.0%	N/A
Commercial	\$757,366,397	13.3%	14.9%	0.89	14.1%	0.95	16.2%	0.82	0.0%	N/A
Charity Care	\$57,772,498	1.0%	0.7%	1.43	0.9%	1.16	0.7%	1.46	0.0%	N/A
Bad Debt	\$36,002,506	0.6%	1.0%	0.62	0.9%	0.67	0.8%	0.77	0.0%	N/A
All Other	\$47,773,068	0.8%	2.8%	0.30	1.3%	0.66	3.0%	0.28	0.0%	N/A
Total Deductions	\$4,301,076,755	75.8%	65.8%	1.15	69.4%	1.09	67.3%	1.13	0.0%	N/A
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		9.9%	6.5%	1.53	5.3%	1.86	6.7%	1.48	0.0%	N/A
Net Gains/Losses as % of Net Income		0.3%	29.4%	0.01	N/A	N/A	30.5%	0.01	0.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$432,177,845	33.1%	42.4%	0.78	34.5%	0.96	41.3%	0.80	0.0%	N/A
Supplies & Services	\$815,316,368	62.5%	51.3%	1.22	59.5%	1.05	53.3%	1.17	0.0%	N/A
Capital Component	\$57,338,824	4.4%	6.2%	0.71	6.0%	0.74	5.4%	0.81	0.0%	N/A
<b>Fiscal Statistics</b>										
Operating Margin (%)		14.5%	10.4%	1.40	11.2%	1.30	9.3%	1.56	0.0%	N/A
Total Hospital Net Income (%)		14.6%	14.1%	1.03	10.9%	1.34	12.9%	1.13	0.0%	N/A
Return on Equity (%)		6.5%	6.3%	1.03	7.1%	0.91	8.9%	0.73	0.0%	N/A
Current Ratio		14.1	4.1	3.43	6.9	2.05	4.8	2.96	0.0	N/A
Days in Net Patient Accounts Receivable		82.3	87.5	0.94	56.9	1.45	61.8	1.33	0.0	N/A
Average Payment Period		60.3	89.9	0.67	51.3	1.17	62.8	0.96	0.0	N/A
Equity Financing (%)		93.7%	64.7%	1.45	83.8%	1.12	69.5%	1.35	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		23.0	21.0	1.10	14.2	1.62	24.3	0.95	0.0	N/A
Total Asset Turnover		0.4	0.4	1.04	0.7	0.68	0.7	0.67	0.0	N/A
Average Age of Plant (Years)		18.2	17.1	1.07	11.7	1.56	13.3	1.38	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		12.4%	12.7%	0.98	11.5%	1.08	11.2%	1.11	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		51.1%	64.9%	0.79	52.8%	0.97	59.3%	0.86	N/A	N/A
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$32,936		\$18,658	1.77	\$25,873	1.27	\$21,058	1.56	\$0	N/A
Inpatient Net Revenue per Day	\$4,259		\$3,656	1.16	\$4,216	1.01	\$3,785	1.13	\$0	N/A
Outpatient Net Revenue per Visit	\$1,192		\$781	1.53	\$852	1.40	\$881	1.35	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,676,916,062	Cash & Cash Equivalents	\$2,576,302,275	Current Liabilities	\$208,474,604
Less Deductions	\$4,301,076,755	Net Patient Receivables	\$310,267,995	Long-Term Debt	\$0
Net Patient Revenue	\$1,375,839,307	Other Receivables	\$23,130,839	Other Liabilities	\$6,191,291
Plus Other Revenue	\$151,046,862			Subtotal	\$214,665,895
Total Revenue	\$1,526,886,170	Land, Buildings & Equipment (Net)	\$480,366,997	Unrestricted Fund Balance	\$3,218,836,535
Less Expenses	\$1,304,833,037	Other Assets	\$43,434,323	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$562,412			Total Liabilities & Fund Balance	\$3,433,502,430
Net Income	\$222,615,545	Total Assets	\$3,433,502,429		