

119 Marshfield Medical Center – Rice Lake
 1700 West Stout Street
 Rice Lake, WI 54868
 715-234-1515

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Barron
 Analysis Area: West Central (5A)
 Volume Group: 6

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 5A		Volume Group 6		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	43.6%	57.9%	0.75	49.7%	0.88	58.1%	0.75	38.7%	1.13
Obstetrics	23.4%	36.8%	0.64	28.0%	0.07	31.4%	0.75	26.7%	0.88
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	77.0%	N/A	0.0%	N/A
Total Hospital	42.8%	58.7%	0.73	50.3%	0.85	55.7%	0.77	37.5%	1.14
Average Census (Patients)									
Adult Medical-Surgical	11.8	26.8	0.44	11.9	0.99	31.3	0.38	10.4	1.13
Obstetrics	1.9	4.8	0.39	2.0	0.95	4.8	0.39	2.1	0.88
Pediatrics	0.0	1.5	N/A	0.0	N/A	4.0	N/A	0.0	N/A
Total Hospital	17.1	49.8	0.34	18.8	0.91	61.6	0.28	15.0	1.14
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.6	0.85	4.2	0.93	4.4	0.88	3.2	1.20
Obstetrics	1.9	2.4	0.79	2.2	0.89	2.4	0.82	2.0	0.95
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.7	4.9	0.77	4.4	0.85	4.6	0.80	3.1	1.21
Surgical Operations									
Inpatient	296	1,037	0.29	390	0.76	1,302	0.23	465	0.64
Outpatient	4,972	3,865	1.29	2,637	1.89	5,418	0.92	4,636	1.07
Inpatient as % of All Surgeries	5.6%	21.2%	0.27	12.9%	0.44	19.4%	0.29	9.1%	0.62
Outpatient Visits									
Non-Emergency Visits	161,820	145,246	1.11	85,077	1.90	219,131	0.74	163,488	0.99
Emergency Visits	13,207	16,058	0.82	8,132	1.62	24,739	0.53	12,539	1.05
Full-Time Equivalents (FTEs)									
Administrators	0.0	19.0	N/A	10.7	N/A	20.7	N/A	3.0	0.00
Nurses, Licensed	121.2	247.5	0.49	127.1	0.95	342.9	0.35	148.7	0.82
Ancillary Nursing Personnel	28.4	40.3	0.70	20.5	1.38	54.5	0.52	26.3	1.08
All Other Personnel	224.6	496.2	0.45	291.6	0.77	656.1	0.34	495.9	0.45
Total FTEs	374.1	803.0	0.47	450.0	0.83	1,074.1	0.35	673.8	0.56
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	13.0	N/A	14.3	N/A	10.1	N/A	2.0	0.00
Nurses, Licensed	66.2	168.4	0.39	169.5	0.39	168.5	0.39	101.2	0.65
Ancillary Nursing Personnel	15.5	27.4	0.57	27.3	0.57	26.8	0.58	17.9	0.87
All Other Personnel	122.7	337.6	0.36	388.8	0.32	322.3	0.38	337.5	0.36
Total FTEs	204.4	546.4	0.37	599.9	0.34	527.7	0.39	458.6	0.45

Total Hospital:
 Beds Set Up & Staffed 40
 Discharges 1,679
 Inpatient Days 6,256

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 8
 Total Births 341
 Newborn Days 594

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	27	1,108	4,301	43.6%	11.8	3.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	353	684	23.4%	1.9	1.9
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	5	218	1,271	69.6%	3.5	5.8
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	3	4	5.4
Physicians & Dentists	4	1	5.1	Radiological Services Personnel	21	6	22.6
Medical & Dental Residents	0	0	0.0	Sonographers	2	7	7.8
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	1	3.0
Registered Nurses	65	73	117.2	Occupational Therapists	1	0	2.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	6	1	6.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	9	2	11.1
Ancillary Nursing Personnel	13	22	28.4	Physical Therapy Assistants/Aides	3	0	3.0
Medical Assistants	5	2	6.2	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	4	5.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	63	47	90.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	20	10	25.1
Pharmacy Personnel	14	9	16.8				
Clinical Laboratory Personnel	12	3	14.5				
				Total	250	192	374.1

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	5A Value	Ratio	6 Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$210,322,602	54.3%	46.6%	1.16	50.7%	1.07	43.4%	1.25	53.7%	1.01
Medical Assistance	\$50,993,715	13.2%	14.4%	0.91	12.0%	1.10	18.4%	0.71	12.5%	1.06
Commercial	\$96,222,376	24.8%	33.9%	0.73	32.9%	0.76	33.8%	0.73	26.2%	0.95
All Other	\$30,022,705	7.7%	5.1%	1.53	4.5%	1.73	4.3%	1.78	7.6%	1.01
Deductions as % of Total Gross Patient Revenue										
Medicare	\$140,979,436	36.4%	35.2%	1.03	33.4%	1.09	33.7%	1.08	37.9%	0.96
Medical Assistance	\$36,881,484	9.5%	11.1%	0.86	8.6%	1.10	14.1%	0.68	9.2%	1.04
Commercial	\$21,992,936	5.7%	14.9%	0.38	10.0%	0.57	13.7%	0.42	4.6%	1.23
Charity Care	\$1,833,184	0.5%	0.7%	0.66	0.6%	0.81	0.7%	0.72	0.7%	0.71
Bad Debt	\$3,717,967	1.0%	1.0%	0.94	1.1%	0.84	1.3%	0.77	1.4%	0.68
All Other	\$18,058,629	4.7%	2.8%	1.67	2.7%	1.75	2.7%	1.74	3.6%	1.30
Total Deductions	\$223,463,635	57.7%	65.8%	0.88	56.4%	1.02	66.0%	0.87	57.4%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.5%	6.5%	0.07	5.6%	0.09	6.7%	0.07	0.4%	1.14	
Net Gains/Losses as % of Net Income	32.3%	29.4%	1.10	37.6%	0.86	20.9%	1.55	5.1%	6.36	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$65,356,261	45.2%	42.4%	1.07	50.5%	0.90	43.3%	1.04	45.8%	0.99
Supplies & Services	\$73,293,275	50.7%	51.3%	0.99	44.3%	1.14	49.2%	1.03	49.6%	1.02
Capital Component	\$5,901,910	4.1%	6.2%	0.66	5.1%	0.79	7.4%	0.55	4.6%	0.89
Fiscal Statistics										
Operating Margin (%)	12.3%	10.4%	1.19	9.6%	1.29	12.2%	1.01	14.2%	0.87	
Total Hospital Net Income (%)	17.2%	14.1%	1.22	14.5%	1.18	15.0%	1.15	14.8%	1.16	
Return on Equity (%)	0.9%	6.3%	0.15	2.4%	0.39	3.8%	0.25	0.7%	1.37	
Current Ratio	2.8	4.1	0.68	2.7	1.03	4.0	0.69	2.3	1.20	
Days in Net Patient Accounts Receivable	718.4	87.5	8.21	250.3	2.87	139.1	5.17	705.6	1.02	
Average Payment Period	729.6	89.9	8.12	256.1	2.85	140.8	5.18	1,193.9	0.61	
Equity Financing (%)	47.4%	64.7%	0.73	51.4%	0.92	62.1%	0.76	44.0%	1.08	
Long-Term Debt to Equity Ratio	0.8	0.3	2.55	0.7	1.24	0.4	2.01	0.9	0.93	
Times Interest Earned	24.2	21.0	1.15	45.6	0.53	15.1	1.61	21.8	1.11	
Total Asset Turnover	0.1	0.4	0.12	0.2	0.33	0.2	0.21	0.0	1.12	
Average Age of Plant (Years)	209.4	17.1	12.27	51.5	4.06	23.5	8.91	197.0	1.06	
Increase (Decrease) Total Net Patient Revenue	12.3%	12.7%	0.97	13.4%	0.92	18.6%	0.66	3.6%	3.46	
Outpatient Gross Revenue (% of Total GPR)	90.7%	64.9%	1.40	75.1%	1.21	69.2%	1.31	89.9%	1.01	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,679	\$18,658	0.52	\$16,496	0.59	\$18,023	0.54	\$9,299	1.04	
Inpatient Net Revenue per Day	\$2,619	\$3,656	0.72	\$3,511	0.75	\$3,813	0.69	\$3,052	0.86	
Outpatient Net Revenue per Visit	\$866	\$781	1.11	\$874	0.99	\$729	1.19	\$763	1.13	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$387,561,398	Cash & Cash Equivalents	\$99,648,000	Current Liabilities	\$280,428,000
Less Deductions	\$223,463,635	Net Patient Receivables	\$322,991,000	Long-Term Debt	\$1,268,807,000
Net Patient Revenue	\$164,097,763	Other Receivables	\$205,942,000	Other Liabilities	\$134,673,000
Plus Other Revenue	\$790,096			Subtotal	\$1,683,908,000
Total Revenue	\$164,887,861	Land, Buildings & Equipment (Net)	\$1,077,713,000	Unrestricted Fund Balance	\$1,515,971,000
Less Expenses	\$144,551,446	Other Assets	\$1,493,585,000	Restricted Fund Balance	\$130,865,000
Non-Operating Gains/Losses	\$9,691,792			Total Liabilities & Fund Balance	\$3,199,879,000
Net Income	\$30,028,207	Total Assets	\$3,199,879,000		