

129 St Croix Regional Medical Center
 235 State Street
 St Croix Falls, WI 54024
 715-483-3261

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Polk
 Analysis Area: West Central (5A)
 Volume Group: 5

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	48.8%	57.9%	0.84	49.7%	0.98	54.3%	0.90	45.9%	1.06
Obstetrics	37.6%	36.8%	1.02	28.0%	0.05	31.5%	1.20	37.8%	1.00
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	44.5%	58.7%	0.76	50.3%	0.88	55.3%	0.80	42.5%	1.05
Average Census (Patients)									
Adult Medical-Surgical	9.3	26.8	0.35	11.9	0.78	18.1	0.51	8.7	1.06
Obstetrics	1.5	4.8	0.31	2.0	0.76	3.1	0.49	1.5	1.00
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	11.1	49.8	0.22	18.8	0.59	37.4	0.30	10.6	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.1	4.6	0.69	4.2	0.75	4.1	0.78	3.2	0.97
Obstetrics	3.2	2.4	1.29	2.2	1.45	2.3	1.38	3.2	0.98
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.2	4.9	0.65	4.4	0.72	4.4	0.72	3.2	0.97
Surgical Operations									
Inpatient	464	1,037	0.45	390	1.19	612	0.76	373	1.24
Outpatient	1,350	3,865	0.35	2,637	0.51	2,709	0.50	1,103	1.22
Inpatient as % of All Surgeries	25.6%	21.2%	1.21	12.9%	1.99	18.4%	1.39	25.3%	1.01
Outpatient Visits									
Non-Emergency Visits	152,256	145,246	1.05	85,077	1.79	120,713	1.26	149,279	1.02
Emergency Visits	9,756	16,058	0.61	8,132	1.20	16,865	0.58	9,496	1.03
Full-Time Equivalents (FTEs)									
Administrators	27.3	19.0	1.43	10.7	2.54	17.0	1.60	29.0	0.94
Nurses, Licensed	117.8	247.5	0.48	127.1	0.93	164.3	0.72	97.8	1.20
Ancillary Nursing Personnel	13.2	40.3	0.33	20.5	0.64	24.6	0.54	11.5	1.14
All Other Personnel	403.7	496.2	0.81	291.6	1.38	297.6	1.36	338.1	1.19
Total FTEs	561.9	803.0	0.70	450.0	1.25	503.6	1.12	476.4	1.18
FTEs per 100 Patient Census (Adjusted)									
Administrators	28.8	13.0	2.22	14.3	2.01	14.0	2.06	34.6	0.83
Nurses, Licensed	124.5	168.4	0.74	169.5	0.73	134.7	0.92	116.7	1.07
Ancillary Nursing Personnel	13.9	27.4	0.51	27.3	0.51	20.2	0.69	13.8	1.01
All Other Personnel	426.5	337.6	1.26	388.8	1.10	244.0	1.75	403.2	1.06
Total FTEs	593.7	546.4	1.09	599.9	0.99	412.8	1.44	568.3	1.04

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	6
Discharges	1,288	Preferred Provider Organization (PPO)	Yes	Discharges	23	Total Births	238
Inpatient Days	4,059			Inpatient Days	171	Newborn Days	407

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	19	1,074	3,383	48.8%	9.3	3.1
Orthopedic	4	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	174	549	37.6%	1.5	3.2
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	2	40	127	17.4%	0.3	3.2
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	24	3	27.3	Surgical Personnel	6	2	7.8
Physicians & Dentists	33	1	33.7	Radiological Services Personnel	17	5	21.7
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	1	0	1.0	Respiratory Therapists	3	1	3.9
Registered Nurses	51	37	87.2	Occupational Therapists	2	1	2.7
Certified Nurse Midwives	1	0	1.0	Occupational Therapy Assistants/Aides	0	1	0.8
Licensed Practical Nurses	13	3	15.9	Physical Therapists	11	2	12.2
Ancillary Nursing Personnel	3	11	13.2	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	26	7	32.3	Recreational Therapists	0	0	0.0
Physician Assistants	5	0	5.0	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	13	1	13.8	Psychologists	3	0	3.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	1	2.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	54	8	61.7
Health Info Mgmt-Administrators/Technicians	10	4	13.6	All Other Personnel	119	25	143.7
Pharmacy Personnel	18	7	24.4				
Clinical Laboratory Personnel	24	8	31.1				
				Total	441	128	561.9

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$105,095,567	50.4%	46.6%	1.08	50.7%	0.99	49.9%	1.01	50.5%	1.00
Medical Assistance	\$26,420,611	12.7%	14.4%	0.88	12.0%	1.05	15.6%	0.81	12.6%	1.00
Commercial	\$68,256,793	32.7%	33.9%	0.97	32.9%	1.00	30.3%	1.08	32.6%	1.00
All Other	\$8,889,776	4.3%	5.1%	0.84	4.5%	0.95	4.2%	1.01	4.3%	1.00
Deductions as % of Total Gross Patient Revenue										
Medicare	\$58,384,685	28.0%	35.2%	0.79	33.4%	0.84	36.9%	0.76	27.5%	1.02
Medical Assistance	\$14,299,684	6.9%	11.1%	0.62	8.6%	0.79	11.4%	0.60	6.7%	1.02
Commercial	\$18,987,979	9.1%	14.9%	0.61	10.0%	0.91	11.8%	0.77	9.0%	1.01
Charity Care	\$536,570	0.3%	0.7%	0.36	0.6%	0.44	0.9%	0.27	0.4%	0.66
Bad Debt	\$2,456,723	1.2%	1.0%	1.16	1.1%	1.03	1.2%	1.00	1.2%	1.01
All Other	\$3,553,439	1.7%	2.8%	0.61	2.7%	0.64	2.5%	0.69	1.7%	1.02
Total Deductions	\$98,219,080	47.1%	65.8%	0.72	56.4%	0.83	64.7%	0.73	46.4%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.9%	6.5%	0.76	5.6%	0.88	4.5%	1.10	5.0%	0.98
Net Gains/Losses as % of Net Income		44.8%	29.4%	1.53	37.6%	1.19	43.7%	1.02	71.4%	0.63
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$59,967,732	54.0%	42.4%	1.27	50.5%	1.07	38.8%	1.39	54.9%	0.98
Supplies & Services	\$46,318,914	41.7%	51.3%	0.81	44.3%	0.94	54.3%	0.77	40.6%	1.03
Capital Component	\$4,733,618	4.3%	6.2%	0.68	5.1%	0.83	6.9%	0.62	4.5%	0.94
Fiscal Statistics										
Operating Margin (%)		4.4%	10.4%	0.42	9.6%	0.46	9.6%	0.46	1.8%	2.51
Total Hospital Net Income (%)		7.7%	14.1%	0.55	14.5%	0.53	15.9%	0.49	5.9%	1.31
Return on Equity (%)		7.7%	6.3%	1.22	2.4%	3.20	11.2%	0.69	5.8%	1.33
Current Ratio		3.2	4.1	0.77	2.7	1.18	3.9	0.81	2.7	1.17
Days in Net Patient Accounts Receivable		44.5	87.5	0.51	250.3	0.18	51.2	0.87	44.2	1.01
Average Payment Period		86.6	89.9	0.96	256.1	0.34	62.2	1.39	97.2	0.89
Equity Financing (%)		72.4%	64.7%	1.12	51.4%	1.41	78.3%	0.92	72.5%	1.00
Long-Term Debt to Equity Ratio		0.0	0.3	0.04	0.7	0.02	0.1	0.13	0.0	17.18
Times Interest Earned		332.0	21.0	15.79	45.6	7.28	21.6	15.39	1,174.5	0.28
Total Asset Turnover		1.0	0.4	2.24	0.2	6.15	0.7	1.47	0.9	1.02
Average Age of Plant (Years)		10.5	17.1	0.62	51.5	0.20	10.5	1.00	10.7	0.98
Increase (Decrease) Total Net Patient Revenue		14.5%	12.7%	1.14	13.4%	1.08	8.7%	1.67	-7.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		88.3%	64.9%	1.36	75.1%	1.18	69.3%	1.27	87.3%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,966		\$18,658	0.53	\$16,496	0.60	\$13,373	0.75	\$11,416	0.87
Inpatient Net Revenue per Day	\$3,087		\$3,656	0.84	\$3,511	0.88	\$3,024	1.02	\$3,473	0.89
Outpatient Net Revenue per Visit	\$616		\$781	0.79	\$874	0.71	\$626	0.98	\$533	1.16

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$208,662,747	Cash & Cash Equivalents	\$49,553,698	Current Liabilities	\$25,384,538
Less Deductions	\$98,219,080	Net Patient Receivables	\$13,472,916	Long-Term Debt	\$1,095,923
Net Patient Revenue	\$110,443,667	Other Receivables	\$10,384,728	Other Liabilities	\$6,835,410
Plus Other Revenue	\$5,702,853			Subtotal	\$33,315,871
Total Revenue	\$116,146,520	Land, Buildings & Equipment (Net)	\$29,642,155	Unrestricted Fund Balance	\$87,421,309
Less Expenses	\$111,020,264	Other Assets	\$17,683,683	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$4,163,072			Total Liabilities & Fund Balance	\$120,737,180
Net Income	\$9,289,328	Total Assets	\$120,737,180		