

144 North Central Health Care
 1100 Lakeview Dr
 Wausau, WI 54403
 715-848-4600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Marathon
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics	FY 2021	All PSYCH Hospitals		FY 2021 vs. 2020	
		Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)					
Psychiatric	54.1%	77.1%	0.70	67.6%	0.80
Alcoholism/Chemical Dependency	0.0%	68.7%	N/A	0.0%	N/A
Total Hospital	39.8%	75.6%	0.53	73.9%	0.54
Average Census (Patients)					
Psychiatric	13.0	29.4	0.44	10.8	1.20
Alcoholism/Chemical Dependency	0.6	4.5	0.13	0.7	0.87
Total Hospital	21.5	33.8	0.64	21.4	1.00
Average Length of Stay (Days)					
Psychiatric	4.8	6.6	0.73	5.9	0.81
Alcoholism/Chemical Dependency	2.8	3.8	0.72	2.7	1.01
Total Hospital	7.3	6.2	1.18	10.2	0.72
Outpatient Visits					
Non-Emergency Visits	197,221	55,302	3.57	164,642	1.20
Emergency Visits	4,361	1,331	3.28	3,799	1.15
Full-Time Equivalents (FTEs)					
Administrators	4.0	8.5	0.47	2.0	2.00
Nurses, Licensed	14.9	47.8	0.31	27.6	0.54
Psychologists	0.0	8.3	N/A	4.0	0.00
Social Workers	5.0	27.2	0.18	8.4	0.59
All Other Personnel	35.9	130.9	0.27	321.5	0.11
Total FTEs	59.9	222.7	0.27	363.6	0.16
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.5	11.8	0.64	4.7	1.62
Nurses, Licensed	28.2	66.9	0.42	64.4	0.44
Psychologists	0.0	11.7	N/A	9.3	0.00
Social Workers	9.4	38.0	0.25	19.7	0.48
All Other Personnel	67.8	183.1	0.37	750.5	0.09
Total FTEs	113.0	311.5	0.36	848.7	0.13

Total Hospital:
 Beds Set Up & Staffed 54
 Discharges 1,068
 Inpatient Days 7,839

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	24	992	4,742	54.1%	13.0	4.8
Alcoholism/chemical dependency	1	0	76	210	0.0%	0.6	2.8
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	1	30	391	2,887	26.4%	7.9	7.4

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	0	4.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	2	0	2.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	9	9	13.8	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	6	10	12.4	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	1	0.1	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	0	4.0
Health Info Mgmt-Administrators/Technicians	5	0	5.0	All Other Personnel	2	0	2.0
Pharmacy Personnel	7	3	9.5				
Clinical Laboratory Personnel	0	0	0.0				
				Total	46	23	59.9

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			All PSYCH Hospitals		FY 2021 vs. 2020	
Selected Financial Statistics			Value	Ratio	FY 2020	Ratio
FY 2021						
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$13,989,786	26.7%	9.3%	2.86	26.7%	1.00
Medical Assistance	\$31,908,618	60.9%	41.4%	1.47	60.6%	1.00
Commercial	\$3,523,615	6.7%	44.3%	0.15	4.6%	1.46
All Other	\$3,010,799	5.7%	5.0%	1.16	8.1%	0.71
Deductions as % of Total Gross Patient Revenue						
Medicare	\$7,837,683	14.9%	5.9%	2.52	15.2%	0.98
Medical Assistance	\$7,087,321	13.5%	19.7%	0.69	12.7%	1.07
Commercial	\$1,335,024	2.5%	17.0%	0.15	1.7%	1.50
Charity Care	\$2,506,932	4.8%	1.7%	2.76	6.7%	0.71
Bad Debt	\$373,831	0.7%	0.8%	0.94	0.8%	0.89
All Other	-\$21,727	0.0%	0.9%	N/A	-0.1%	0.33
Total Deductions	\$19,119,064	36.5%	46.0%	0.79	37.0%	0.99
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		34.2%	20.3%	1.69	32.6%	1.05
Net Gains/Losses as % of Net Income		N/A	5.5%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$29,432,645	55.0%	48.3%	1.14	53.4%	1.03
Supplies & Services	\$22,050,588	41.2%	48.9%	0.84	43.6%	0.94
Capital Component	\$2,064,012	3.9%	2.9%	1.33	3.0%	1.28
Fiscal Statistics						
Operating Margin (%)		-5.8%	6.0%	N/A	-6.9%	0.84
Total Hospital Net Income (%)		-5.6%	6.4%	N/A	-6.4%	0.88
Return on Equity (%)		-4.4%	7.6%	N/A	-5.2%	0.85
Current Ratio		1.62	2.7	0.60	1.76	0.92
Days in Net Patient Accounts Receivable		48.65	45.3	1.07	26.71	1.82
Average Payment Period		40.59	46.1	0.88	28.08	1.45
Equity Financing (%)		39.9%	56.7%	0.70	47.8%	0.83
Long-Term Debt to Equity Ratio		0.57	0.4	1.49	0.34	1.66
Times Interest Earned		-10.98	30.5	N/A	-1,703.23	0.01
Total Asset Turnover		0.79	1.2	0.67	0.81	0.97
Average Age of Plant (Years)		22.20	11.1	1.99	24.00	0.93
Increase (Decrease) Total Net Patient Revenue		2.3%	9.8%	0.23	10.2%	0.22
Outpatient Gross Revenue (% of Total GPR)		74.0%	53.1%	1.39	73.3%	1.01
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$9,103		\$7,565	1.20	\$12,180	0.75
Inpatient Net Revenue per Day	\$1,931		\$1,228	1.57	\$2,226	0.87
Outpatient Net Revenue per Visit	\$119		\$742	0.16	\$140	0.85

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$52,432,819	Cash & Cash Equivalents	\$193,367	Current Liabilities	\$5,793,813
Less Deductions	\$19,119,064	Net Patient Receivables	\$4,440,542	Long-Term Debt	\$14,587,688
Net Patient Revenue	\$33,313,755	Other Receivables	\$3,898,305	Other Liabilities	\$18,061,935
Plus Other Revenue	\$17,304,822			Subtotal	\$38,443,436
Total Revenue	\$50,618,578	Land, Buildings & Equipment (Net)	\$24,460,379	Unrestricted Fund Balance	\$25,520,127
Less Expenses	\$53,547,245	Other Assets	\$30,970,970	Restricted Fund Balance	\$12,779,166
Non-Operating Gains/Losses	\$83,168			Total Liabilities & Fund Balance	\$63,963,563
Net Income	-\$2,845,499	Total Assets	\$63,963,563		