

009 Mayo Clinic Health System - Northland in Barron
 1222 E Woodland Avenue
 Barron, WI 54812
 715-537-3186

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Barron
 Analysis Area: West Central (5A)
 Volume Group: 4

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 5A		Volume Group 4		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	25.9%	60.7%	0.43	51.4%	0.50	42.3%	0.61	42.4%	0.61
Obstetrics	0.0%	37.3%	N/A	29.2%	N/A	19.5%	N/A	20.1%	0.00
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	28.9%	61.9%	0.47	51.8%	0.56	42.5%	0.68	38.1%	0.76
Average Census (Patients)									
Adult Medical-Surgical	5.4	27.3	0.20	12.6	0.43	10.3	0.53	7.2	0.75
Obstetrics	0.0	4.7	N/A	2.0	N/A	1.2	N/A	0.8	0.00
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.1	50.5	0.12	19.0	0.32	16.0	0.38	8.0	0.76
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.9	0.61	4.5	0.67	4.0	0.74	3.4	0.87
Obstetrics	2.1	2.4	0.88	2.1	0.99	2.0	1.05	1.9	1.11
Pediatrics	0.0	4.0	N/A	0.0	N/A	1.9	N/A	0.0	N/A
Total Hospital	2.9	5.3	0.54	4.6	0.62	4.2	0.69	3.2	0.90
Surgical Operations									
Inpatient	56	990	0.06	339	0.17	203	0.28	70	0.80
Outpatient	597	4,017	0.15	2,633	0.23	2,140	0.28	685	0.87
Inpatient as % of All Surgeries	8.6%	19.8%	0.43	11.4%	0.75	8.7%	0.99	9.3%	0.92
Outpatient Visits									
Non-Emergency Visits	63,650	141,022	0.45	82,166	0.77	62,243	1.02	61,150	1.04
Emergency Visits	11,448	17,305	0.66	8,774	1.30	12,695	0.90	10,346	1.11
Full-Time Equivalents (FTEs)									
Administrators	1.0	18.9	0.05	10.2	0.10	8.5	0.12	1.0	1.00
Nurses, Licensed	100.9	234.4	0.43	129.2	0.78	102.2	0.99	97.7	1.03
Ancillary Nursing Personnel	11.6	38.1	0.30	20.8	0.56	19.1	0.61	11.1	1.05
All Other Personnel	121.7	466.6	0.26	279.2	0.44	204.1	0.60	140.1	0.87
Total FTEs	235.1	758.0	0.31	439.4	0.54	333.9	0.70	249.9	0.94
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.9	12.6	0.15	12.5	0.15	10.5	0.18	1.9	1.02
Nurses, Licensed	194.9	156.2	1.25	158.9	1.23	126.3	1.54	186.1	1.05
Ancillary Nursing Personnel	22.4	25.4	0.88	25.5	0.88	23.6	0.95	21.1	1.06
All Other Personnel	235.2	310.9	0.76	343.4	0.68	252.2	0.93	266.6	0.88
Total FTEs	454.4	505.0	0.90	540.3	0.84	412.6	1.10	475.7	0.96

Total Hospital:
 Beds Set Up & Staffed 21
 Discharges 773
 Inpatient Days 2,212

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 6
 Discharges 175
 Inpatient Days 2,101

Newborn Nursery:
 Bassinets 0
 Total Births 104
 Newborn Days 171

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	21	664	1,982	25.9%	5.4	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	109	230	0.0%	0.6	2.1
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	2	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	1	5	3.4
Physicians & Dentists	13	6	15.4	Radiological Services Personnel	11	8	16.9
Medical & Dental Residents	0	1	0.8	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	2	4.2
Registered Nurses	29	79	85.0	Occupational Therapists	1	3	3.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.8
Licensed Practical Nurses	2	7	6.0	Physical Therapists	5	3	7.3
Ancillary Nursing Personnel	4	12	11.6	Physical Therapy Assistants/Aides	3	3	4.5
Medical Assistants	4	11	12.0	Recreational Therapists	0	0	0.0
Physician Assistants	8	4	10.9	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	5	1	5.9	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	0	4.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	8	3	10.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	10	9	16.0
Pharmacy Personnel	5	1	5.9				
Clinical Laboratory Personnel	7	5	10.5				
				Total	124	164	235.1

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	5A Value	Ratio	4 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$108,491,772	56.3%	47.3%	1.19	51.1%	1.10	49.6%	1.14	53.8%	1.05
Medical Assistance	\$24,984,855	13.0%	14.4%	0.90	12.0%	1.08	14.0%	0.93	13.0%	1.00
Commercial	\$51,274,163	26.6%	32.9%	0.81	32.3%	0.82	32.3%	0.83	28.9%	0.92
All Other	\$7,831,288	4.1%	5.4%	0.75	4.6%	0.88	4.2%	0.98	4.3%	0.95
Deductions as % of Total Gross Patient Revenue										
Medicare	\$67,342,418	35.0%	36.1%	0.97	34.5%	1.01	35.7%	0.98	32.1%	1.09
Medical Assistance	\$17,547,223	9.1%	11.3%	0.81	8.8%	1.04	10.9%	0.84	9.1%	1.00
Commercial	\$12,528,474	6.5%	14.8%	0.44	10.3%	0.63	12.5%	0.52	7.5%	0.87
Charity Care	\$1,428,177	0.7%	0.7%	1.02	0.5%	1.52	0.8%	0.92	1.0%	0.78
Bad Debt	\$2,743,571	1.4%	0.9%	1.63	0.9%	1.61	1.2%	1.16	2.0%	0.70
All Other	\$4,000,022	2.1%	3.0%	0.68	3.0%	0.69	2.4%	0.86	2.0%	1.06
Total Deductions	\$105,589,885	54.8%	66.8%	0.82	58.0%	0.95	63.6%	0.86	53.7%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.7%	5.7%	0.29		3.6%	0.46	3.6%	0.47	1.7%	0.98
Net Gains/Losses as % of Net Income	0.0%	N/A	N/A		136.6%	0.00	N/A	N/A	0.0%	118.61
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$36,120,469	46.5%	41.8%	1.11	49.3%	0.94	45.9%	1.01	46.8%	0.99
Supplies & Services	\$37,487,164	48.2%	52.2%	0.92	45.8%	1.05	47.4%	1.02	47.7%	1.01
Capital Component	\$4,147,879	5.3%	6.0%	0.89	4.9%	1.10	6.6%	0.81	5.5%	0.97
Fiscal Statistics										
Operating Margin (%)	12.1%	5.7%	2.12		0.5%	25.06	9.4%	1.28	12.9%	0.94
Total Hospital Net Income (%)	12.1%	3.5%	3.47		-1.3%	N/A	6.9%	1.77	12.9%	0.94
Return on Equity (%)	19.6%	1.4%	13.79		-0.2%	N/A	3.4%	5.82	20.4%	0.96
Current Ratio	6.8	3.9	1.74		1.7	4.04	12.0	0.57	6.1	1.12
Days in Net Patient Accounts Receivable	45.8	91.7	0.50		260.0	0.18	51.1	0.90	46.0	1.00
Average Payment Period	23.4	91.7	0.26		309.6	0.08	42.5	0.55	26.6	0.88
Equity Financing (%)	76.7%	59.1%	1.30		43.6%	1.76	70.3%	1.09	74.0%	1.04
Long-Term Debt to Equity Ratio	0.0	0.4	N/A		0.9	N/A	0.1	N/A	0.0	N/A
Times Interest Earned	3,502.6	5.7	612.62		-2.9	N/A	10.4	335.36	3,036.9	1.15
Total Asset Turnover	1.6	0.4	3.88		0.2	10.22	0.5	3.20	1.6	1.03
Average Age of Plant (Years)	11.8	18.1	0.65		52.7	0.22	11.6	1.02	9.6	1.23
Increase (Decrease) Total Net Patient Revenue	-3.6%	3.5%	N/A		-1.2%	2.91	3.2%	N/A	25.7%	N/A
Outpatient Gross Revenue (% of Total GPR)	88.2%	66.2%	1.33		76.7%	1.15	79.4%	1.11	84.6%	1.04
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,635	\$19,849	0.84		\$16,058	1.04	\$11,983	1.39	\$18,121	0.92
Inpatient Net Revenue per Day	\$3,413	\$3,697	0.92		\$3,281	1.04	\$2,623	1.30	\$3,642	0.94
Outpatient Net Revenue per Visit	\$978	\$819	1.19		\$891	1.10	\$907	1.08	\$1,023	0.96

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$192,582,078	Cash & Cash Equivalents	\$38,648	Current Liabilities	\$4,795,123
Less Deductions	\$105,589,885	Net Patient Receivables	\$10,921,456	Long-Term Debt	\$0
Net Patient Revenue	\$86,992,193	Other Receivables	\$179,016	Other Liabilities	\$7,914,252
Plus Other Revenue	\$1,474,247			Subtotal	\$12,709,375
Total Revenue	\$88,466,440	Land, Buildings & Equipment (Net)	\$18,614,792	Unrestricted Fund Balance	\$41,875,404
Less Expenses	\$77,755,512	Other Assets	\$24,830,867	Restricted Fund Balance	\$57,514
Non-Operating Gains/Losses	\$429			Total Liabilities & Fund Balance	\$54,584,779
Net Income	\$10,711,357	Total Assets	\$54,584,779		