

032 Aurora Lakeland Medical Center
W3985 Cty Rd NN
Elkhorn, WI 53121
262-741-2000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Walworth
Analysis Area: Southeastern (2A)
Volume Group: 4

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	52.4%	60.7%	0.86	65.2%	0.80	42.3%	1.24	53.6%	0.98
Obstetrics	25.1%	37.3%	0.67	38.4%	0.09	19.5%	1.29	24.5%	1.03
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	54.9%	61.9%	0.89	65.0%	0.84	42.5%	1.29	47.7%	1.15
Average Census (Patients)									
Adult Medical-Surgical	15.7	27.3	0.58	30.6	0.51	10.3	1.53	13.9	1.13
Obstetrics	3.5	4.7	0.74	5.3	0.66	1.2	2.85	3.7	0.96
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	31.3	50.5	0.62	59.7	0.52	16.0	1.96	30.5	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	4.3	4.9	0.87	4.7	0.90	4.0	1.06	3.9	1.10
Obstetrics	1.9	2.4	0.79	2.3	0.82	2.0	0.95	1.9	0.98
Pediatrics	0.0	4.0	N/A	0.0	N/A	1.9	N/A	0.0	N/A
Total Hospital	4.2	5.3	0.80	4.9	0.86	4.2	1.01	4.0	1.05
Surgical Operations									
Inpatient	460	990	0.46	1,096	0.42	203	2.27	472	0.97
Outpatient	1,403	4,017	0.35	4,105	0.34	2,140	0.66	1,365	1.03
Inpatient as % of All Surgeries	24.7%	19.8%	1.25	21.1%	1.17	8.7%	2.85	25.7%	0.96
Outpatient Visits									
Non-Emergency Visits	60,607	141,022	0.43	148,029	0.41	62,243	0.97	56,714	1.07
Emergency Visits	15,741	17,305	0.91	21,238	0.74	12,695	1.24	15,192	1.04
Full-Time Equivalents (FTEs)									
Administrators	5.0	18.9	0.26	18.9	0.26	8.5	0.59	5.0	1.00
Nurses, Licensed	107.2	234.4	0.46	224.6	0.48	102.2	1.05	124.8	0.86
Ancillary Nursing Personnel	38.0	38.1	1.00	41.2	0.92	19.1	1.99	43.0	0.88
All Other Personnel	223.2	466.6	0.48	410.1	0.54	204.1	1.09	268.4	0.83
Total FTEs	373.4	758.0	0.49	694.8	0.54	333.9	1.12	441.2	0.85
FTEs per 100 Patient Census (Adjusted)									
Administrators	5.4	12.6	0.43	10.6	0.51	10.5	0.51	5.5	0.98
Nurses, Licensed	115.2	156.2	0.74	125.5	0.92	126.3	0.91	137.4	0.84
Ancillary Nursing Personnel	40.8	25.4	1.61	23.0	1.77	23.6	1.73	47.3	0.86
All Other Personnel	239.8	310.9	0.77	229.1	1.05	252.2	0.95	295.5	0.81
Total FTEs	401.1	505.0	0.79	388.2	1.03	412.6	0.97	485.7	0.83

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	57	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	14
Discharges	2,716	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	652
Inpatient Days	11,419			Inpatient Days	0	Newborn Days	1,080

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	30	1,340	5,737	52.4%	15.7	4.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	1	60	131	35.9%	0.4	2.2
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	14	673	1,284	25.1%	3.5	1.9
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	476	3,214	73.4%	8.8	6.8
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	2	0	152	1,053	0.0%	2.9	6.9

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	4	0	4.0
Physicians & Dentists	24	14	25.8	Radiological Services Personnel	10	11	13.5
Medical & Dental Residents	7	0	7.0	Sonographers	4	3	5.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	6	1	6.0
Registered Nurses	79	72	100.1	Occupational Therapists	2	1	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.0
Licensed Practical Nurses	2	0	2.0	Physical Therapists	3	1	3.0
Ancillary Nursing Personnel	31	31	38.0	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	7	1	7.8	Recreational Therapists	0	1	0.5
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	4	3	5.1	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	1	2.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	17	12	19.0
Health Info Mgmt-Administrators/Technicians	2	5	5.1	All Other Personnel	71	40	86.9
Pharmacy Personnel	16	5	16.8				
Clinical Laboratory Personnel	13	5	14.0				
				Total	313	208	373.4

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	2A Value	Ratio	4 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$151,253,973	50.8%	47.3%	1.07	52.3%	0.97	49.6%	1.02	47.7%	1.06
Medical Assistance	\$44,459,011	14.9%	14.4%	1.04	11.4%	1.31	14.0%	1.06	15.5%	0.96
Commercial	\$84,919,035	28.5%	32.9%	0.87	33.6%	0.85	32.3%	0.88	32.3%	0.88
All Other	\$17,349,506	5.8%	5.4%	1.08	2.7%	2.13	4.2%	1.40	4.5%	1.30
Deductions as % of Total Gross Patient Revenue										
Medicare	\$123,349,263	41.4%	36.1%	1.15	42.5%	0.97	35.7%	1.16	38.4%	1.08
Medical Assistance	\$35,476,903	11.9%	11.3%	1.06	9.4%	1.27	10.9%	1.09	12.1%	0.98
Commercial	\$37,966,168	12.7%	14.8%	0.86	15.7%	0.81	12.5%	1.02	13.9%	0.92
Charity Care	\$6,284,300	2.1%	0.7%	2.91	0.9%	2.35	0.8%	2.62	1.9%	1.09
Bad Debt	\$4,083,660	1.4%	0.9%	1.56	0.9%	1.53	1.2%	1.11	1.5%	0.90
All Other	\$7,218,780	2.4%	3.0%	0.80	1.4%	1.75	2.4%	1.00	1.6%	1.53
Total Deductions	\$214,379,074	71.9%	66.8%	1.08	70.8%	1.02	63.6%	1.13	69.4%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.3%	5.7%	0.04		4.4%	0.06	3.6%	0.07	0.6%	0.39
Net Gains/Losses as % of Net Income	0.1%	N/A	N/A		N/A	N/A	N/A	N/A	0.1%	0.69
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$33,035,759	45.0%	41.8%	1.08	38.5%	1.17	45.9%	0.98	42.8%	1.05
Supplies & Services	\$35,261,810	48.0%	52.2%	0.92	53.6%	0.89	47.4%	1.01	49.3%	0.97
Capital Component	\$5,167,118	7.0%	6.0%	1.17	7.9%	0.89	6.6%	1.06	7.9%	0.89
Fiscal Statistics										
Operating Margin (%)	12.3%	5.7%	2.17		8.7%	1.41	9.4%	1.31	20.4%	0.61
Total Hospital Net Income (%)	12.4%	3.5%	3.54		7.0%	1.76	6.9%	1.80	20.4%	0.61
Return on Equity (%)	3.7%	1.4%	2.59		4.4%	0.84	3.4%	1.09	5.8%	0.64
Current Ratio	32.3	3.9	8.31		10.2	3.16	12.0	2.70	26.4	1.23
Days in Net Patient Accounts Receivable	59.1	91.7	0.64		51.6	1.15	51.1	1.16	62.1	0.95
Average Payment Period	31.3	91.7	0.34		35.0	0.89	42.5	0.74	58.1	0.54
Equity Financing (%)	95.0%	59.1%	1.61		80.3%	1.18	70.3%	1.35	96.0%	0.99
Long-Term Debt to Equity Ratio	0.0	0.4	0.00		0.1	0.02	0.1	0.01	0.0	0.17
Times Interest Earned	11.8	5.7	2.06		7.4	1.59	10.4	1.13	16.6	0.71
Total Asset Turnover	0.3	0.4	0.72		0.6	0.47	0.5	0.59	0.3	1.05
Average Age of Plant (Years)	11.6	18.1	0.64		11.7	0.98	11.6	1.00	10.7	1.08
Increase (Decrease) Total Net Patient Revenue	0.4%	3.5%	0.11		1.1%	0.33	3.2%	0.12	19.5%	0.02
Outpatient Gross Revenue (% of Total GPR)	64.0%	66.2%	0.97		66.3%	0.97	79.4%	0.81	64.2%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,283	\$19,849	0.67		\$15,486	0.86	\$11,983	1.11	\$13,075	1.02
Inpatient Net Revenue per Day	\$2,947	\$3,697	0.80		\$3,131	0.94	\$2,623	1.12	\$3,049	0.97
Outpatient Net Revenue per Visit	\$676	\$819	0.83		\$708	0.96	\$907	0.75	\$712	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$297,981,523	Cash & Cash Equivalents	\$166,382,573	Current Liabilities	\$5,960,546
Less Deductions	\$214,379,074	Net Patient Receivables	\$13,545,455	Long-Term Debt	\$307,243
Net Patient Revenue	\$83,602,449	Other Receivables	\$41,556	Other Liabilities	\$7,671,343
Plus Other Revenue	\$211,710			Subtotal	\$13,939,132
Total Revenue	\$83,814,157	Land, Buildings & Equipment (Net)	\$88,068,747	Unrestricted Fund Balance	\$266,950,586
Less Expenses	\$73,464,687	Other Assets	\$12,851,384	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$10,000			Total Liabilities & Fund Balance	\$280,889,718
Net Income	\$10,359,470	Total Assets	\$280,889,715		