

035 Fort HealthCare
 611 East Sherman Avenue
 Fort Atkinson, WI 53538
 920-568-5000

Fiscal Year: 10/01 to 09/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Jefferson
 Analysis Area: Southern (1)
 Volume Group: 6

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 1		Volume Group 6		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	82.3%	60.7%	1.36	61.3%	1.34	62.5%	1.32	45.3%	1.82
Obstetrics	25.8%	37.3%	0.69	37.3%	0.06	29.3%	0.88	35.5%	0.73
Pediatrics	0.0%	67.4%	N/A	60.8%	N/A	84.5%	N/A	0.0%	N/A
Total Hospital	63.8%	61.9%	1.03	62.3%	1.03	58.2%	1.10	42.2%	1.51
Average Census (Patients)									
Adult Medical-Surgical	11.5	27.3	0.42	26.4	0.44	36.5	0.32	9.1	1.27
Obstetrics	2.1	4.7	0.44	4.3	0.48	4.8	0.43	2.1	0.97
Pediatrics	0.0	1.7	N/A	2.4	N/A	4.5	N/A	0.0	N/A
Total Hospital	16.0	50.5	0.32	54.9	0.29	68.8	0.23	12.7	1.26
Average Length of Stay (Days)									
Adult Medical-Surgical	4.5	4.9	0.92	4.9	0.92	4.8	0.94	3.4	1.35
Obstetrics	2.4	2.4	1.00	2.5	0.95	2.4	1.00	2.2	1.09
Pediatrics	0.0	4.0	N/A	4.4	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.4	5.3	0.83	5.2	0.84	5.0	0.87	3.3	1.34
Surgical Operations									
Inpatient	355	990	0.36	894	0.40	1,312	0.27	340	1.04
Outpatient	4,041	4,017	1.01	4,062	0.99	5,549	0.73	3,125	1.29
Inpatient as % of All Surgeries	8.1%	19.8%	0.41	18.0%	0.45	19.1%	0.42	9.8%	0.82
Outpatient Visits									
Non-Emergency Visits	241,457	141,022	1.71	182,049	1.33	238,140	1.01	246,314	0.98
Emergency Visits	17,285	17,305	1.00	17,809	0.97	27,894	0.62	15,633	1.11
Full-Time Equivalents (FTEs)									
Administrators	4.8	18.9	0.25	19.3	0.25	19.9	0.24	4.4	1.08
Nurses, Licensed	171.6	234.4	0.73	274.7	0.62	376.4	0.46	143.1	1.20
Ancillary Nursing Personnel	11.7	38.1	0.31	35.1	0.33	51.2	0.23	23.6	0.50
All Other Personnel	459.8	466.6	0.99	643.2	0.71	706.7	0.65	417.1	1.10
Total FTEs	647.8	758.0	0.85	972.4	0.67	1,154.3	0.56	588.2	1.10
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.2	12.6	0.25	12.6	0.25	9.1	0.35	3.7	0.87
Nurses, Licensed	114.1	156.2	0.73	178.7	0.64	172.3	0.66	118.3	0.96
Ancillary Nursing Personnel	7.8	25.4	0.31	22.9	0.34	23.4	0.33	19.5	0.40
All Other Personnel	305.7	310.9	0.98	418.4	0.73	323.5	0.95	344.6	0.89
Total FTEs	430.8	505.0	0.85	632.6	0.68	528.4	0.82	486.0	0.89

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	10
Discharges	1,333	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	304
Inpatient Days	5,825			Inpatient Days	0	Newborn Days	572

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	14	930	4,207	82.3%	11.5	4.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	314	754	25.8%	2.1	2.4
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	4	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	3	87	864	78.9%	2.4	9.9
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	1	4.8	Surgical Personnel	4	3	6.4
Physicians & Dentists	32	4	34.8	Radiological Services Personnel	20	12	25.2
Medical & Dental Residents	0	0	0.0	Sonographers	2	4	3.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	5	2.9
Registered Nurses	48	157	125.1	Occupational Therapists	1	7	3.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	8	17	20.1	Physical Therapists	12	12	17.8
Ancillary Nursing Personnel	6	20	11.7	Physical Therapy Assistants/Aides	2	2	3.4
Medical Assistants	15	10	21.0	Recreational Therapists	0	0	0.0
Physician Assistants	4	0	4.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	14	4	16.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	8	3	9.8	Social Workers	1	1	1.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	49	31	63.7
Health Info Mgmt-Administrators/Technicians	14	8	16.4	All Other Personnel	169	149	233.1
Pharmacy Personnel	6	10	9.8				
Clinical Laboratory Personnel	10	2	11.3				
				Total	431	462	647.8

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$168,840,020	43.9%	47.3%	0.93	42.3%	1.04	43.9%	1.00	42.7%	1.03
Medical Assistance	\$48,154,090	12.5%	14.4%	0.87	12.2%	1.03	19.1%	0.66	12.8%	0.98
Commercial	\$157,656,449	41.0%	32.9%	1.25	36.7%	1.12	32.6%	1.26	42.0%	0.98
All Other	\$9,516,112	2.5%	5.4%	0.46	8.8%	0.28	4.4%	0.57	2.6%	0.96
Deductions as % of Total Gross Patient Revenue										
Medicare	\$134,522,606	35.0%	36.1%	0.97	32.5%	1.08	34.9%	1.00	33.5%	1.04
Medical Assistance	\$35,951,787	9.4%	11.3%	0.83	9.6%	0.97	14.9%	0.63	9.6%	0.97
Commercial	\$78,893,877	20.5%	14.8%	1.39	18.5%	1.11	13.7%	1.50	20.5%	1.00
Charity Care	\$1,577,650	0.4%	0.7%	0.57	0.6%	0.68	0.6%	0.70	0.5%	0.78
Bad Debt	\$3,681,834	1.0%	0.9%	1.09	0.9%	1.02	0.9%	1.04	0.9%	1.10
All Other	\$6,235,535	1.6%	3.0%	0.53	4.8%	0.34	2.7%	0.59	1.7%	0.94
Total Deductions	\$260,863,289	67.9%	66.8%	1.02	67.0%	1.01	67.7%	1.00	66.8%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	12.7%	5.7%	2.22	4.8%	2.66	6.5%	1.96	12.0%	1.06	
Net Gains/Losses as % of Net Income	127.4%	N/A	N/A	5,067.6%	0.03	N/A	N/A	83.8%	1.52	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$69,904,833	51.1%	41.8%	1.22	43.9%	1.16	42.9%	1.19	42.4%	1.20
Supplies & Services	\$54,856,237	40.1%	52.2%	0.77	48.8%	0.82	50.0%	0.80	48.3%	0.83
Capital Component	\$12,092,579	8.8%	6.0%	1.47	7.3%	1.22	7.1%	1.24	9.2%	0.96
Fiscal Statistics										
Operating Margin (%)	3.1%	5.7%	0.55	4.7%	0.67	8.3%	0.38	3.1%	1.02	
Total Hospital Net Income (%)	-13.4%	3.5%	N/A	-0.1%	135.55	6.4%	N/A	16.3%	N/A	
Return on Equity (%)	-6.7%	1.4%	N/A	0.0%	159.73	1.6%	N/A	10.0%	N/A	
Current Ratio	2.4	3.9	0.63	3.2	0.75	4.0	0.61	2.3	1.06	
Days in Net Patient Accounts Receivable	53.7	91.7	0.59	71.6	0.75	126.5	0.42	55.5	0.97	
Average Payment Period	46.5	91.7	0.51	90.2	0.52	146.1	0.32	48.0	0.97	
Equity Financing (%)	72.1%	59.1%	1.22	50.6%	1.43	57.6%	1.25	74.8%	0.96	
Long-Term Debt to Equity Ratio	0.3	0.4	0.70	0.5	0.63	0.5	0.64	0.3	1.16	
Times Interest Earned	-9.7	5.7	N/A	0.9	N/A	6.7	N/A	14.3	N/A	
Total Asset Turnover	0.6	0.4	1.40	0.4	1.31	0.3	2.24	0.5	1.10	
Average Age of Plant (Years)	15.8	18.1	0.87	15.8	1.00	22.6	0.70	15.7	1.01	
Increase (Decrease) Total Net Patient Revenue	3.6%	3.5%	1.02	5.2%	0.69	-0.3%	N/A	15.6%	0.23	
Outpatient Gross Revenue (% of Total GPR)	89.0%	66.2%	1.34	63.7%	1.40	68.3%	1.30	89.1%	1.00	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$6,913	\$19,849	0.35	\$21,625	0.32	\$18,944	0.36	\$7,005	0.99	
Inpatient Net Revenue per Day	\$1,532	\$3,697	0.41	\$4,090	0.37	\$3,762	0.41	\$2,072	0.74	
Outpatient Net Revenue per Visit	\$455	\$819	0.56	\$759	0.60	\$679	0.67	\$428	1.06	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$384,166,670	Cash & Cash Equivalents	\$12,397,319	Current Liabilities	\$16,538,173
Less Deductions	\$260,863,289	Net Patient Receivables	\$18,153,890	Long-Term Debt	\$50,855,111
Net Patient Revenue	\$123,303,381	Other Receivables	\$4,017,529	Other Liabilities	\$0
Plus Other Revenue	\$17,989,681			Subtotal	\$67,393,284
Total Revenue	\$141,293,060	Land, Buildings & Equipment (Net)	\$39,711,659	Unrestricted Fund Balance	\$173,983,163
Less Expenses	\$136,853,649	Other Assets	\$167,096,050	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$20,646,986			Total Liabilities & Fund Balance	\$241,376,447
Net Income	-\$16,207,575	Total Assets	\$241,376,447		