

046 Hudson Hospital & Clinics
 405 Stageline Road
 Hudson, WI 54016
 715-531-6000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Saint Croix
 Analysis Area: West Central (5A)
 Volume Group: 5

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	40.2%	60.7%	0.66	51.4%	0.78	58.7%	0.68	38.4%	1.05
Obstetrics	41.4%	37.3%	1.11	29.2%	0.10	29.8%	1.39	45.9%	0.90
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	40.5%	61.9%	0.66	51.8%	0.78	59.2%	0.68	40.6%	1.00
Average Census (Patients)									
Adult Medical-Surgical	6.8	27.3	0.25	12.6	0.54	18.7	0.36	6.5	1.05
Obstetrics	2.9	4.7	0.61	2.0	1.42	2.5	1.15	3.2	0.90
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.7	50.5	0.19	19.0	0.51	35.1	0.28	9.7	1.00
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.9	0.67	4.5	0.74	4.5	0.74	3.7	0.90
Obstetrics	1.9	2.4	0.81	2.1	0.91	2.2	0.88	2.1	0.95
Pediatrics	0.0	4.0	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.7	5.3	0.52	4.6	0.60	4.6	0.59	2.9	0.94
Surgical Operations									
Inpatient	193	990	0.20	339	0.57	526	0.37	233	0.83
Outpatient	1,540	4,017	0.38	2,633	0.58	3,165	0.49	1,406	1.10
Inpatient as % of All Surgeries	11.1%	19.8%	0.56	11.4%	0.98	14.3%	0.78	14.2%	0.78
Outpatient Visits									
Non-Emergency Visits	39,810	141,022	0.28	82,166	0.48	102,926	0.39	48,075	0.83
Emergency Visits	10,810	17,305	0.62	8,774	1.23	18,037	0.60	10,454	1.03
Full-Time Equivalents (FTEs)									
Administrators	14.7	18.9	0.78	10.2	1.44	17.9	0.82	11.0	1.33
Nurses, Licensed	83.6	234.4	0.36	129.2	0.65	148.0	0.56	76.8	1.09
Ancillary Nursing Personnel	11.7	38.1	0.31	20.8	0.56	25.5	0.46	14.5	0.80
All Other Personnel	169.3	466.6	0.36	279.2	0.61	271.6	0.62	161.4	1.05
Total FTEs	279.3	758.0	0.37	439.4	0.64	463.0	0.60	263.7	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	26.7	12.6	2.12	12.5	2.13	13.6	1.96	22.4	1.19
Nurses, Licensed	152.0	156.2	0.97	158.9	0.96	112.9	1.35	156.6	0.97
Ancillary Nursing Personnel	21.2	25.4	0.84	25.5	0.83	19.5	1.09	29.6	0.72
All Other Personnel	307.9	310.9	0.99	343.4	0.90	207.1	1.49	329.0	0.94
Total FTEs	507.8	505.0	1.01	540.3	0.94	353.1	1.44	537.7	0.94

Total Hospital:
 Beds Set Up & Staffed 24
 Discharges 1,297
 Inpatient Days 3,552

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 2
 Discharges 104
 Inpatient Days 1,386

Newborn Nursery:
 Bassinets 7
 Total Births 532
 Newborn Days 883

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	17	752	2,494	40.2%	6.8	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	7	544	1,058	41.4%	2.9	1.9
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	1	14.7	Surgical Personnel	2	3	2.9
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	4	9	8.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	5	0.9
Registered Nurses	12	102	81.2	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	3	2.4	Physical Therapists	2	6	4.1
Ancillary Nursing Personnel	2	21	11.7	Physical Therapy Assistants/Aides	0	1	0.9
Medical Assistants	4	4	7.4	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	16	8.4
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	28	13	33.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	53	37	69.2
Pharmacy Personnel	7	7	12.2				
Clinical Laboratory Personnel	10	18	21.5				
				Total	140	247	279.3

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$69,017,159	42.0%	47.3%	0.89	51.1%	0.82	50.2%	0.84	41.8%	1.01
Medical Assistance	\$17,351,537	10.6%	14.4%	0.73	12.0%	0.88	14.7%	0.72	11.6%	0.91
Commercial	\$73,489,908	44.7%	32.9%	1.36	32.3%	1.39	30.7%	1.46	44.4%	1.01
All Other	\$4,391,608	2.7%	5.4%	0.49	4.6%	0.58	4.4%	0.61	2.3%	1.18
Deductions as % of Total Gross Patient Revenue										
Medicare	\$42,798,780	26.1%	36.1%	0.72	34.5%	0.76	37.5%	0.70	26.1%	1.00
Medical Assistance	\$11,133,057	6.8%	11.3%	0.60	8.8%	0.77	11.2%	0.61	7.6%	0.90
Commercial	\$32,282,996	19.7%	14.8%	1.33	10.3%	1.90	12.7%	1.55	19.5%	1.01
Charity Care	\$597,426	0.4%	0.7%	0.50	0.5%	0.75	0.8%	0.44	0.2%	1.81
Bad Debt	\$1,843,030	1.1%	0.9%	1.28	0.9%	1.27	1.0%	1.12	1.0%	1.09
All Other	\$4,012,178	2.4%	3.0%	0.80	3.0%	0.82	2.8%	0.87	1.9%	1.28
Total Deductions	\$92,667,469	56.4%	66.8%	0.84	58.0%	0.97	66.0%	0.86	56.3%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	7.5%	5.7%	1.30	3.6%	2.07	3.3%	2.26	8.4%	0.89	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	136.6%	N/A	14,078.6%	N/A	12.3%	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$28,386,760	43.1%	41.8%	1.03	49.3%	0.88	41.0%	1.05	44.9%	0.96
Supplies & Services	\$33,710,419	51.2%	52.2%	0.98	45.8%	1.12	52.7%	0.97	49.0%	1.05
Capital Component	\$3,709,779	5.6%	6.0%	0.94	4.9%	1.16	6.3%	0.90	6.1%	0.92
Fiscal Statistics										
Operating Margin (%)	15.0%	5.7%	2.62	0.5%	30.96	2.9%	5.19	17.2%	0.87	
Total Hospital Net Income (%)	11.8%	3.5%	3.37	-1.3%	N/A	0.0%	N/A	19.1%	0.62	
Return on Equity (%)	7.9%	1.4%	5.55	-0.2%	N/A	0.0%	N/A	13.1%	0.60	
Current Ratio	4.7	3.9	1.20	1.7	2.77	3.2	1.46	2.8	1.69	
Days in Net Patient Accounts Receivable	39.3	91.7	0.43	260.0	0.15	88.3	0.45	40.1	0.98	
Average Payment Period	47.2	91.7	0.51	309.6	0.15	85.8	0.55	98.4	0.48	
Equity Financing (%)	82.8%	59.1%	1.40	43.6%	1.90	60.3%	1.37	78.6%	1.05	
Long-Term Debt to Equity Ratio	0.0	0.4	0.10	0.9	0.04	0.4	0.10	0.1	0.57	
Times Interest Earned	30.4	5.7	5.32	-2.9	N/A	1.0	31.26	41.4	0.73	
Total Asset Turnover	0.7	0.4	1.67	0.2	4.40	0.4	1.59	0.7	1.04	
Average Age of Plant (Years)	15.8	18.1	0.87	52.7	0.30	16.0	0.99	15.9	0.99	
Increase (Decrease) Total Net Patient Revenue	9.5%	3.5%	2.68	-1.2%	N/A	3.7%	2.54	20.6%	0.46	
Outpatient Gross Revenue (% of Total GPR)	82.1%	66.2%	1.24	76.7%	1.07	73.1%	1.12	80.5%	1.02	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,453	\$19,849	0.58	\$16,058	0.71	\$13,245	0.86	\$12,781	0.90	
Inpatient Net Revenue per Day	\$3,190	\$3,697	0.86	\$3,281	0.97	\$2,825	1.13	\$3,351	0.95	
Outpatient Net Revenue per Visit	\$1,132	\$819	1.38	\$891	1.27	\$766	1.48	\$857	1.32	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$164,250,212	Cash & Cash Equivalents	\$25,121,659	Current Liabilities	\$8,095,256
Less Deductions	\$92,667,469	Net Patient Receivables	\$7,712,943	Long-Term Debt	\$3,764,750
Net Patient Revenue	\$71,582,743	Other Receivables	\$331,943	Other Liabilities	\$7,266,190
Plus Other Revenue	\$5,799,791			Subtotal	\$19,126,196
Total Revenue	\$77,382,534	Land, Buildings & Equipment (Net)	\$34,039,544	Unrestricted Fund Balance	\$91,849,331
Less Expenses	\$65,806,958	Other Assets	\$43,769,438	Restricted Fund Balance	\$5,366,349
Non-Operating Gains/Losses	-\$2,807,164			Total Liabilities & Fund Balance	\$110,975,527
Net Income	\$8,768,412	Total Assets	\$110,975,527		