

**110 Ascension Columbia St. Mary's Hospital Ozaukee**  
 13111 N Port Washington Rd  
 Mequon, WI 53097  
 262-243-7300

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Ozaukee  
 Analysis Area: Southeastern (2A)  
 Volume Group: 5

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	94.0%	60.7%	1.55	65.2%	1.44	58.7%	1.60	62.6%	1.50
Obstetrics	46.9%	37.3%	1.26	38.4%	0.07	29.8%	1.58	18.6%	2.52
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	77.4%	61.9%	1.25	65.0%	1.19	59.2%	1.31	51.4%	1.51
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	30.1	27.3	1.10	30.6	0.98	18.7	1.61	30.7	0.98
Obstetrics	2.8	4.7	0.59	5.3	0.53	2.5	1.12	2.8	1.01
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	58.8	50.5	1.17	59.7	0.99	35.1	1.68	57.6	1.02
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.9	4.9	0.99	4.7	1.03	4.5	1.09	4.3	1.14
Obstetrics	2.4	2.4	0.98	2.3	1.02	2.2	1.08	2.4	0.97
Pediatrics	0.0	4.0	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.2	5.3	0.98	4.9	1.06	4.6	1.11	4.7	1.10
<b>Surgical Operations</b>									
Inpatient	817	990	0.83	1,096	0.75	526	1.55	812	1.01
Outpatient	3,925	4,017	0.98	4,105	0.96	3,165	1.24	3,824	1.03
Inpatient as % of All Surgeries	17.2%	19.8%	0.87	21.1%	0.82	14.3%	1.21	17.5%	0.98
<b>Outpatient Visits</b>									
Non-Emergency Visits	236,979	141,022	1.68	148,029	1.60	102,926	2.30	228,875	1.04
Emergency Visits	14,703	17,305	0.85	21,238	0.69	18,037	0.82	15,338	0.96
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	11.6	18.9	0.62	18.9	0.62	17.9	0.65	14.5	0.80
Nurses, Licensed	151.7	234.4	0.65	224.6	0.68	148.0	1.02	209.5	0.72
Ancillary Nursing Personnel	3.7	38.1	0.10	41.2	0.09	25.5	0.15	4.4	0.86
All Other Personnel	281.2	466.6	0.60	410.1	0.69	271.6	1.04	369.6	0.76
Total FTEs	448.2	758.0	0.59	694.8	0.65	463.0	0.97	597.9	0.75
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	7.0	12.6	0.55	10.6	0.66	13.6	0.51	9.5	0.73
Nurses, Licensed	91.0	156.2	0.58	125.5	0.73	112.9	0.81	137.8	0.66
Ancillary Nursing Personnel	2.2	25.4	0.09	23.0	0.10	19.5	0.12	2.9	0.78
All Other Personnel	168.7	310.9	0.54	229.1	0.74	207.1	0.81	243.2	0.69
Total FTEs	268.9	505.0	0.53	388.2	0.69	353.1	0.76	393.4	0.68

**Total Hospital:**  
 Beds Set Up & Staffed 76  
 Discharges 4,162  
 Inpatient Days 21,474

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 6  
 Total Births 410  
 Newborn Days 823

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	32	2,244	10,978	94.0%	30.1	4.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	6	434	1,028	46.9%	2.8	2.4
<b>Psychiatric</b>	1	12	471	2,773	63.3%	7.6	5.9
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	26	1,013	6,695	70.5%	18.3	6.6
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	11	2	11.6	Surgical Personnel	24	12	28.3
Physicians & Dentists	26	23	33.5	Radiological Services Personnel	24	23	35.5
Medical & Dental Residents	0	0	0.0	Sonographers	5	0	5.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	7	6	8.2
Registered Nurses	106	102	142.4	Occupational Therapists	4	11	6.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	3	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	9	12	11.2
Ancillary Nursing Personnel	3	5	3.7	Physical Therapy Assistants/Aides	1	2	1.0
Medical Assistants	33	9	37.2	Recreational Therapists	0	1	0.3
Physician Assistants	1	1	1.5	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	6	9	9.3	Psychologists	0	1	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	29	42	39.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	32	18	39.8
Pharmacy Personnel	18	5	20.5				
Clinical Laboratory Personnel	9	6	9.0				
				<b>Total</b>	<b>353</b>	<b>293</b>	<b>448.2</b>

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$303,156,702	58.4%	47.3%	1.24	52.3%	1.12	50.2%	1.16	56.9%	1.03
Medical Assistance	\$37,051,726	7.1%	14.4%	0.50	11.4%	0.63	14.7%	0.48	7.2%	1.00
Commercial	\$170,003,179	32.8%	32.9%	0.99	33.6%	0.98	30.7%	1.07	33.8%	0.97
All Other	\$8,683,117	1.7%	5.4%	0.31	2.7%	0.61	4.4%	0.38	2.2%	0.78
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$247,581,507	47.7%	36.1%	1.32	42.5%	1.12	37.5%	1.27	46.8%	1.02
Medical Assistance	\$31,781,562	6.1%	11.3%	0.54	9.4%	0.65	11.2%	0.55	6.1%	1.00
Commercial	\$91,936,344	17.7%	14.8%	1.20	15.7%	1.13	12.7%	1.40	18.2%	0.97
Charity Care	\$3,058,159	0.6%	0.7%	0.81	0.9%	0.66	0.8%	0.71	0.6%	1.01
Bad Debt	\$5,138,282	1.0%	0.9%	1.13	0.9%	1.10	1.0%	0.99	0.8%	1.28
All Other	\$4,798,625	0.9%	3.0%	0.30	1.4%	0.67	2.8%	0.33	1.2%	0.76
Total Deductions	\$384,294,479	74.1%	66.8%	1.11	70.8%	1.05	66.0%	1.12	73.8%	1.00
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	0.8%	5.7%	0.13		4.4%	0.17	3.3%	0.23	0.8%	0.92
Net Gains/Losses as % of Net Income	24.9%	N/A	N/A		N/A	N/A	14,078.6%	N/A	81.2%	0.31
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$42,506,289	34.0%	41.8%	0.81	38.5%	0.88	41.0%	0.83	36.0%	0.94
Supplies & Services	\$75,007,972	59.9%	52.2%	1.15	53.6%	1.12	52.7%	1.14	57.1%	1.05
Capital Component	\$7,685,764	6.1%	6.0%	1.02	7.9%	0.78	6.3%	0.98	6.9%	0.89
<b>Fiscal Statistics</b>										
Operating Margin (%)	7.7%	5.7%	1.35		8.7%	0.88	2.9%	2.67	3.4%	2.28
Total Hospital Net Income (%)	10.0%	3.5%	2.86		7.0%	1.43	0.0%	N/A	15.6%	0.64
Return on Equity (%)	11.5%	1.4%	8.10		4.4%	2.64	0.0%	N/A	16.2%	0.71
Current Ratio	4.2	3.9	1.09		10.2	0.41	3.2	1.32	6.5	0.65
Days in Net Patient Accounts Receivable	78.0	91.7	0.85		51.6	1.51	88.3	0.88	50.3	1.55
Average Payment Period	34.1	91.7	0.37		35.0	0.97	85.8	0.40	30.4	1.12
Equity Financing (%)	76.7%	59.1%	1.30		80.3%	0.96	60.3%	1.27	83.8%	0.91
Long-Term Debt to Equity Ratio	0.0	0.4	N/A		0.1	N/A	0.4	N/A	0.0	N/A
Times Interest Earned	0.0	5.7	N/A		7.4	N/A	1.0	N/A	0.0	N/A
Total Asset Turnover	1.1	0.4	2.69		0.6	1.77	0.4	2.56	0.9	1.24
Average Age of Plant (Years)	19.8	18.1	1.09		11.7	1.69	16.0	1.24	16.7	1.19
Increase (Decrease) Total Net Patient Revenue	4.6%	3.5%	1.30		1.1%	4.09	3.7%	1.23	5.4%	0.86
Outpatient Gross Revenue (% of Total GPR)	65.2%	66.2%	0.98		66.3%	0.98	73.1%	0.89	62.2%	1.05
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$12,304	\$19,849	0.62		\$15,486	0.79	\$13,245	0.93	\$11,472	1.07
Inpatient Net Revenue per Day	\$2,420	\$3,697	0.65		\$3,131	0.77	\$2,825	0.86	\$2,461	0.98
Outpatient Net Revenue per Visit	\$352	\$819	0.43		\$708	0.50	\$766	0.46	\$331	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$518,894,726	Cash & Cash Equivalents	\$3,182	Current Liabilities	\$11,057,508
Less Deductions	\$384,294,479	Net Patient Receivables	\$28,755,497	Long-Term Debt	\$0
Net Patient Revenue	\$134,600,247	Other Receivables	\$174,361	Other Liabilities	\$17,071,768
Plus Other Revenue	\$1,037,996			Subtotal	\$28,129,276
Total Revenue	\$135,638,241	Land, Buildings & Equipment (Net)	\$72,110,080	Unrestricted Fund Balance	\$92,544,146
Less Expenses	\$125,200,025	Other Assets	\$19,630,302	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$3,466,285			Total Liabilities & Fund Balance	\$120,673,422
Net Income	\$13,904,501	Total Assets	\$120,673,422		