

**087 Aurora St Luke's Medical Center**  
 2900 W Oklahoma Avenue  
 Milwaukee, WI 53215  
 414-649-6000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 7

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	74.7%	60.7%	1.23	71.4%	1.05	74.8%	1.00	74.8%	1.00
Obstetrics	0.0%	37.3%	N/A	47.6%	N/A	51.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	86.4%	N/A	58.9%	N/A	0.0%	N/A
Total Hospital	77.3%	61.9%	1.25	72.8%	1.06	73.0%	1.06	77.2%	1.00
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	314.6	27.3	11.53	107.8	2.92	108.7	2.89	320.3	0.98
Obstetrics	0.0	4.7	N/A	17.5	N/A	14.4	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	9.0	N/A	5.5	N/A	0.0	N/A
Total Hospital	489.0	50.5	9.69	161.9	3.02	214.4	2.28	495.5	0.99
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	6.7	4.9	1.35	5.8	1.15	5.4	1.25	6.4	1.03
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.5	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	3.6	N/A	4.6	N/A	0.0	N/A
Total Hospital	7.7	5.3	1.46	6.4	1.21	5.8	1.33	7.5	1.03
<b>Surgical Operations</b>									
Inpatient	8,021	990	8.10	2,650	3.03	3,804	2.11	8,162	0.98
Outpatient	11,628	4,017	2.89	4,920	2.36	11,772	0.99	11,119	1.05
Inpatient as % of All Surgeries	40.8%	19.8%	2.06	35.0%	1.17	24.4%	1.67	42.3%	0.96
<b>Outpatient Visits</b>									
Non-Emergency Visits	444,068	141,022	3.15	243,526	1.82	460,116	0.97	451,071	0.98
Emergency Visits	65,656	17,305	3.79	38,698	1.70	43,288	1.52	66,354	0.99
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	50.0	18.9	2.65	51.9	0.96	61.8	0.81	57.0	0.88
Nurses, Licensed	1,821.8	234.4	7.77	603.9	3.02	855.9	2.13	2,213.0	0.82
Ancillary Nursing Personnel	557.1	38.1	14.63	132.7	4.20	143.5	3.88	664.8	0.84
All Other Personnel	3,420.2	466.6	7.33	1,090.5	3.14	1,747.7	1.96	3,793.1	0.90
Total FTEs	5,849.1	758.0	7.72	1,879.0	3.11	2,808.9	2.08	6,727.9	0.87
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	4.6	12.6	0.36	14.6	0.31	11.2	0.41	5.4	0.84
Nurses, Licensed	166.7	156.2	1.07	169.6	0.98	155.4	1.07	211.6	0.79
Ancillary Nursing Personnel	51.0	25.4	2.01	37.3	1.37	26.1	1.96	63.6	0.80
All Other Personnel	313.0	310.9	1.01	306.3	1.02	317.4	0.99	362.6	0.86
Total FTEs	535.3	505.0	1.06	527.8	1.01	510.1	1.05	643.2	0.83

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	633	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	23,175	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	178,495			Inpatient Days	0	Newborn Days	0

**087 Aurora St Luke's Medical Center**  
Milwaukee, WI 53215

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	421	17,210	114,815	74.7%	314.6	6.7
Orthopedic	1	48	1,943	12,640	72.1%	34.6	6.5
Rehabilitation & Physical Medicine	1	38	954	12,435	89.7%	34.1	13.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	0	0	0	0.0%	0.0	0.0
Other Acute	1	0	230	269	0.0%	0.7	1.2
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	45	1,084	14,037	85.5%	38.5	12.9
Cardiac Intensive Unit	1	54	1,043	16,430	83.4%	45.0	15.8
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	1	27	905	7,869	79.8%	21.6	8.7
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	50	0	50.0	Surgical Personnel	166	36	177.1
Physicians & Dentists	318	39	335.0	Radiological Services Personnel	240	102	288.8
Medical & Dental Residents	113	0	113.0	Sonographers	39	19	47.3
Dental Hygienists	0	0	0.0	Respiratory Therapists	49	19	56.7
Registered Nurses	1,330	524	1,560.4	Occupational Therapists	36	28	48.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	4	7	8.5
Licensed Practical Nurses	15	17	23.7	Physical Therapists	40	27	53.2
Ancillary Nursing Personnel	324	584	557.1	Physical Therapy Assistants/Aides	24	23	29.7
Medical Assistants	103	18	109.0	Recreational Therapists	1	2	2.0
Physician Assistants	65	8	69.1	Dietitians & Nutritionists	15	2	16.3
Nurse Practitioners	158	27	169.9	Psychologists	8	2	8.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	29	14	35.5
Clinical Nurse Specialists	61	14	67.8	All Other Health Professionals	410	179	465.2
Health Info Mgmt-Administrators/Technicians	175	42	188.1	All Other Personnel	862	307	980.9
Pharmacy Personnel	199	83	229.9				
Clinical Laboratory Personnel	133	74	158.1				
				<b>Total</b>	<b>4,967</b>	<b>2,197</b>	<b>5,849.1</b>

**087 Aurora St Luke's Medical Center**  
Milwaukee, WI 53215

Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2021	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$3,529,993,258	58.5%	47.3%	1.24	45.8%	1.28	47.4%	1.23	56.8%	1.03
Medical Assistance	\$845,778,301	14.0%	14.4%	0.97	21.1%	0.67	13.1%	1.07	14.9%	0.94
Commercial	\$1,502,568,331	24.9%	32.9%	0.76	29.3%	0.85	33.3%	0.75	26.1%	0.95
All Other	\$152,612,451	2.5%	5.4%	0.47	3.8%	0.67	6.2%	0.41	2.1%	1.18
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$2,941,141,530	48.8%	36.1%	1.35	36.9%	1.32	37.0%	1.32	47.7%	1.02
Medical Assistance	\$714,698,417	11.9%	11.3%	1.05	16.3%	0.73	10.4%	1.13	12.2%	0.97
Commercial	\$787,812,148	13.1%	14.8%	0.88	14.0%	0.93	15.9%	0.82	13.3%	0.98
Charity Care	\$70,733,934	1.2%	0.7%	1.62	0.9%	1.30	0.7%	1.56	1.0%	1.15
Bad Debt	\$27,842,040	0.5%	0.9%	0.53	0.8%	0.59	0.8%	0.61	0.6%	0.73
All Other	\$62,870,721	1.0%	3.0%	0.34	1.4%	0.76	3.3%	0.32	0.8%	1.24
Total Deductions	\$4,605,098,790	76.4%	66.8%	1.14	70.2%	1.09	68.2%	1.12	75.8%	1.01
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	8.7%	5.7%	1.51	4.9%	1.79	6.3%	1.38	9.9%	0.88	
Net Gains/Losses as % of Net Income	0.0%	N/A	N/A	N/A	N/A	N/A	N/A	0.3%	0.13	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$461,750,334	33.3%	41.8%	0.80	35.0%	0.95	40.1%	0.83	33.1%	1.01
Supplies & Services	\$871,135,381	62.9%	52.2%	1.21	59.6%	1.06	54.5%	1.16	62.5%	1.01
Capital Component	\$51,923,107	3.7%	6.0%	0.62	5.5%	0.69	5.4%	0.69	4.4%	0.85
<b>Fiscal Statistics</b>										
Operating Margin (%)	11.3%	5.7%	1.98	7.7%	1.46	4.7%	2.41	14.5%	0.78	
Total Hospital Net Income (%)	11.3%	3.5%	3.24	6.7%	1.68	2.5%	4.58	14.6%	0.78	
Return on Equity (%)	5.9%	1.4%	4.13	4.5%	1.31	1.7%	3.46	6.5%	0.91	
Current Ratio	27.5	3.9	7.08	9.7	2.83	5.3	5.21	14.1	1.95	
Days in Net Patient Accounts Receivable	64.1	91.7	0.70	56.6	1.13	59.1	1.09	82.3	0.78	
Average Payment Period	25.8	91.7	0.28	36.1	0.72	47.4	0.55	60.3	0.43	
Equity Financing (%)	91.7%	59.1%	1.55	84.2%	1.09	68.4%	1.34	93.7%	0.98	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.1	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned	21.3	5.7	3.73	10.0	2.13	5.2	4.14	23.0	0.93	
Total Asset Turnover	0.5	0.4	1.25	0.7	0.77	0.7	0.74	0.4	1.17	
Average Age of Plant (Years)	17.1	18.1	0.94	12.6	1.36	13.2	1.29	18.2	0.94	
Increase (Decrease) Total Net Patient Revenue	3.6%	3.5%	1.03	4.5%	0.81	4.6%	0.79	12.4%	0.29	
Outpatient Gross Revenue (% of Total GPR)	53.0%	66.2%	0.80	54.4%	0.98	61.1%	0.87	51.1%	1.04	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$34,950	\$19,849	1.76	\$27,619	1.27	\$23,038	1.52	\$32,936	1.06	
Inpatient Net Revenue per Day	\$4,324	\$3,697	1.17	\$4,320	1.00	\$3,969	1.09	\$4,259	1.02	
Outpatient Net Revenue per Visit	\$1,263	\$819	1.54	\$896	1.41	\$910	1.39	\$1,192	1.06	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$6,030,952,343	Cash & Cash Equivalents	\$2,132,222,322	Current Liabilities	\$95,232,909
Less Deductions	\$4,605,098,790	Net Patient Receivables	\$250,526,926	Long-Term Debt	\$0
Net Patient Revenue	\$1,425,853,553	Other Receivables	\$9,270,758	Other Liabilities	\$154,075,514
Plus Other Revenue	\$135,458,108			Subtotal	\$249,308,423
Total Revenue	\$1,561,311,661	Land, Buildings & Equipment (Net)	\$377,185,423	Unrestricted Fund Balance	\$2,753,563,211
Less Expenses	\$1,384,808,822	Other Assets	\$233,666,202	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$58,812			Total Liabilities & Fund Balance	\$3,002,871,634
Net Income	\$176,561,651	Total Assets	\$3,002,871,631		