

**124 Aurora Medical Center - Sheboygan County**  
 3400 Union Ave  
 Sheboygan, WI 53081  
 920-802-2100

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Sheboygan  
 Analysis Area: Northeastern (4)  
 Volume Group: 6

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 4		Volume Group 6		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	71.2%	60.7%	1.17	62.0%	1.15	62.5%	1.14	55.0%	1.30
Obstetrics	36.3%	37.3%	0.97	34.4%	0.13	29.3%	1.24	23.6%	1.54
Pediatrics	0.0%	67.4%	N/A	14.3%	N/A	84.5%	N/A	0.0%	N/A
Total Hospital	56.7%	61.9%	0.92	56.6%	1.00	58.2%	0.97	40.3%	1.41
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	37.0	27.3	1.36	27.3	1.36	36.5	1.02	21.5	1.73
Obstetrics	4.4	4.7	0.92	3.8	1.14	4.8	0.91	4.2	1.03
Pediatrics	0.0	1.7	N/A	0.3	N/A	4.5	N/A	0.0	N/A
Total Hospital	65.7	50.5	1.30	46.9	1.40	68.8	0.96	54.8	1.20
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.5	4.9	0.92	4.6	0.99	4.8	0.94	4.1	1.09
Obstetrics	1.9	2.4	0.78	2.3	0.82	2.4	0.78	1.9	1.00
Pediatrics	0.0	4.0	N/A	2.6	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.6	5.3	0.87	4.8	0.96	5.0	0.92	4.0	1.16
<b>Surgical Operations</b>									
Inpatient	685	990	0.69	796	0.86	1,312	0.52	789	0.87
Outpatient	5,177	4,017	1.29	5,614	0.92	5,549	0.93	5,043	1.03
Inpatient as % of All Surgeries	11.7%	19.8%	0.59	12.4%	0.94	19.1%	0.61	13.5%	0.86
<b>Outpatient Visits</b>									
Non-Emergency Visits	85,119	141,022	0.60	209,631	0.41	238,140	0.36	84,654	1.01
Emergency Visits	25,070	17,305	1.45	18,500	1.36	27,894	0.90	22,837	1.10
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	10.8	18.9	0.57	21.3	0.51	19.9	0.54	11.0	0.98
Nurses, Licensed	294.3	234.4	1.26	265.2	1.11	376.4	0.78	297.6	0.99
Ancillary Nursing Personnel	87.8	38.1	2.31	40.3	2.18	51.2	1.72	93.3	0.94
All Other Personnel	488.7	466.6	1.05	448.1	1.09	706.7	0.69	457.1	1.07
Total FTEs	881.5	758.0	1.16	775.0	1.14	1,154.3	0.76	858.9	1.03
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	4.2	12.6	0.33	11.2	0.37	9.1	0.46	4.7	0.88
Nurses, Licensed	114.0	156.2	0.73	139.6	0.82	172.3	0.66	128.3	0.89
Ancillary Nursing Personnel	34.0	25.4	1.34	21.2	1.60	23.4	1.45	40.2	0.85
All Other Personnel	189.2	310.9	0.61	235.8	0.80	323.5	0.58	197.1	0.96
Total FTEs	341.3	505.0	0.68	407.8	0.84	528.4	0.65	370.4	0.92

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	116	Health Maintenance		Average Beds Used	0	Bassinets	12
Discharges	5,207	Organization (HMO)	Yes	Discharges	0	Total Births	829
Inpatient Days	23,988	Preferred Provider		Inpatient Days	0	Newborn Days	1,210
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	52	2,988	13,522	71.2%	37.0	4.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	12	847	1,592	36.3%	4.4	1.9
<b>Psychiatric</b>	1	28	892	5,071	49.6%	13.9	5.7
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	11	400	2,247	56.0%	6.2	5.6
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	8	115	963	33.0%	2.6	8.4
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	2	5	106	593	32.5%	1.6	5.6

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	1	10.8	Surgical Personnel	18	13	24.7
Physicians & Dentists	41	15	44.2	Radiological Services Personnel	22	33	38.8
Medical & Dental Residents	0	0	0.0	Sonographers	5	3	6.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	10	9	13.1
Registered Nurses	212	119	265.1	Occupational Therapists	6	9	9.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	8	1	8.7	Physical Therapists	10	2	10.7
Ancillary Nursing Personnel	57	109	87.8	Physical Therapy Assistants/Aides	4	2	5.4
Medical Assistants	13	5	16.3	Recreational Therapists	1	0	1.0
Physician Assistants	12	3	13.8	Dietitians & Nutritionists	0	3	1.7
Nurse Practitioners	9	1	9.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	11	0	11.0	Social Workers	18	6	22.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	44	17	49.4
Health Info Mgmt-Administrators/Technicians	13	0	13.0	All Other Personnel	146	69	170.3
Pharmacy Personnel	19	7	22.5				
Clinical Laboratory Personnel	25	2	25.5				
				<b>Total</b>	<b>714</b>	<b>429</b>	<b>881.5</b>

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area <sup>4</sup>		Volume Group <sup>6</sup>		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$373,737,150	50.9%	47.3%	1.08	47.8%	1.06	43.9%	1.16	48.3%	1.05
Medical Assistance	\$91,811,062	12.5%	14.4%	0.87	12.4%	1.01	19.1%	0.65	13.1%	0.95
Commercial	\$241,218,939	32.8%	32.9%	1.00	34.5%	0.95	32.6%	1.01	35.4%	0.93
All Other	\$27,661,330	3.8%	5.4%	0.70	5.3%	0.71	4.4%	0.86	3.2%	1.18
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$304,623,710	41.5%	36.1%	1.15	36.7%	1.13	34.9%	1.19	38.8%	1.07
Medical Assistance	\$72,932,678	9.9%	11.3%	0.88	9.9%	1.01	14.9%	0.67	10.4%	0.96
Commercial	\$118,413,351	16.1%	14.8%	1.09	15.4%	1.05	13.7%	1.18	17.2%	0.94
Charity Care	\$6,841,416	0.9%	0.7%	1.28	0.8%	1.24	0.6%	1.59	0.9%	1.01
Bad Debt	\$4,648,917	0.6%	0.9%	0.72	0.9%	0.71	0.9%	0.69	1.1%	0.57
All Other	\$15,157,060	2.1%	3.0%	0.68	3.5%	0.59	2.7%	0.75	1.5%	1.41
Total Deductions	\$522,617,132	71.2%	66.8%	1.06	67.1%	1.06	67.7%	1.05	69.8%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	3.1%	5.7%	0.55		3.6%	0.88	6.5%	0.48	3.6%	0.88
Net Gains/Losses as % of Net Income	N/A	N/A	N/A		N/A	N/A	N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$72,175,249	36.9%	41.8%	0.88	43.8%	0.84	42.9%	0.86	36.7%	1.01
Supplies & Services	\$109,628,045	56.1%	52.2%	1.08	50.3%	1.12	50.0%	1.12	57.6%	0.97
Capital Component	\$13,594,786	7.0%	6.0%	1.16	5.9%	1.18	7.1%	0.98	5.7%	1.21
<b>Fiscal Statistics</b>										
Operating Margin (%)	10.7%	5.7%	1.87		6.7%	1.58	8.3%	1.28	20.1%	0.53
Total Hospital Net Income (%)	10.6%	3.5%	3.05		4.5%	2.39	6.4%	1.66	20.2%	0.53
Return on Equity (%)	3.8%	1.4%	2.64		2.9%	1.27	1.6%	2.29	7.2%	0.52
Current Ratio	26.8	3.9	6.88		5.4	4.94	4.0	6.71	14.1	1.90
Days in Net Patient Accounts Receivable	54.3	91.7	0.59		52.8	1.03	126.5	0.43	58.1	0.93
Average Payment Period	29.1	91.7	0.32		47.9	0.61	146.1	0.20	48.2	0.60
Equity Financing (%)	92.4%	59.1%	1.56		77.7%	1.19	57.6%	1.60	94.7%	0.98
Long-Term Debt to Equity Ratio	0.0	0.4	0.04		0.1	0.13	0.5	0.04	0.0	0.98
Times Interest Earned	5.2	5.7	0.91		6.8	0.76	6.7	0.78	15.7	0.33
Total Asset Turnover	0.4	0.4	0.85		0.7	0.52	0.3	1.35	0.4	0.98
Average Age of Plant (Years)	10.0	18.1	0.55		10.8	0.93	22.6	0.44	11.0	0.91
Increase (Decrease) Total Net Patient Revenue	5.8%	3.5%	1.64		3.1%	1.87	-0.3%	N/A	12.7%	0.46
Outpatient Gross Revenue (% of Total GPR)	73.9%	66.2%	1.12		74.8%	0.99	68.3%	1.08	75.5%	0.98
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$12,940	\$19,849	0.65		\$15,277	0.85	\$18,944	0.68	\$12,444	1.04
Inpatient Net Revenue per Day	\$2,739	\$3,697	0.74		\$3,088	0.89	\$3,762	0.73	\$3,010	0.91
Outpatient Net Revenue per Visit	\$1,353	\$819	1.65		\$666	2.03	\$679	1.99	\$1,351	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$734,428,480	Cash & Cash Equivalents	\$334,962,197	Current Liabilities	\$14,946,278
Less Deductions	\$522,617,132	Net Patient Receivables	\$31,499,498	Long-Term Debt	\$9,465,318
Net Patient Revenue	\$211,811,348	Other Receivables	-\$608,188	Other Liabilities	\$22,805,235
Plus Other Revenue	\$6,877,547			Subtotal	\$47,216,831
Total Revenue	\$218,688,893	Land, Buildings & Equipment (Net)	\$218,651,703	Unrestricted Fund Balance	\$573,007,717
Less Expenses	\$195,398,080	Other Assets	\$35,719,337	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$27,109	Total Assets	\$620,224,547	Total Liabilities & Fund Balance	\$620,224,548
Net Income	\$23,263,704				