

153 ThedaCare Medical Center - Wild Rose
 Box 243, 601 Grove Avenue
 Wild Rose, WI 54984
 920-622-3257

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Waushara
 Analysis Area: Lake Winnebago (3)
 Volume Group: 1

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	6.4%	60.7%	0.10	54.5%	0.12	15.0%	0.42	5.1%	1.26
Obstetrics	0.0%	37.3%	N/A	24.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	27.0%	N/A	59.0%	N/A	0.0%	N/A
Total Hospital	6.6%	61.9%	0.11	49.9%	0.13	19.9%	0.33	5.3%	1.23
Average Census (Patients)									
Adult Medical-Surgical	1.6	27.3	0.06	24.1	0.07	2.6	0.62	1.3	1.26
Obstetrics	0.0	4.7	N/A	3.8	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.4	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.6	50.5	0.03	36.8	0.04	3.5	0.46	1.3	1.23
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.9	0.70	4.4	0.78	3.9	0.87	3.3	1.04
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	2.5	N/A	2.5	N/A	0.0	N/A
Total Hospital	3.5	5.3	0.65	4.5	0.77	4.8	0.71	3.5	1.00
Surgical Operations									
Inpatient	0	990	N/A	983	N/A	64	N/A	0	N/A
Outpatient	83	4,017	0.02	5,820	0.01	1,572	0.05	53	1.57
Inpatient as % of All Surgeries	0.0%	19.8%	N/A	14.4%	N/A	3.9%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	14,362	141,022	0.10	100,022	0.14	20,590	0.70	11,965	1.20
Emergency Visits	4,198	17,305	0.24	15,835	0.27	4,256	0.99	4,129	1.02
Full-Time Equivalents (FTEs)									
Administrators	1.0	18.9	0.05	12.5	0.08	3.1	0.32	1.0	1.00
Nurses, Licensed	20.7	234.4	0.09	175.4	0.12	36.9	0.56	11.2	1.85
Ancillary Nursing Personnel	1.0	38.1	0.03	8.4	0.12	6.4	0.16	4.7	0.21
All Other Personnel	39.6	466.6	0.08	288.1	0.14	63.8	0.62	45.3	0.87
Total FTEs	62.3	758.0	0.08	484.4	0.13	110.2	0.57	62.2	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.2	12.6	0.81	9.6	1.06	16.5	0.62	13.6	0.76
Nurses, Licensed	212.1	156.2	1.36	135.1	1.57	195.6	1.08	151.9	1.40
Ancillary Nursing Personnel	10.2	25.4	0.40	6.4	1.59	33.9	0.30	63.7	0.16
All Other Personnel	405.8	310.9	1.31	221.8	1.83	338.7	1.20	614.3	0.66
Total FTEs	638.4	505.0	1.26	372.9	1.71	584.8	1.09	843.5	0.76

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 173
 Inpatient Days 598

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 3
 Discharges 72
 Inpatient Days 891

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	169	581	6.4%	1.6	3.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	4	17	0.0%	0.0	4.3
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	5	2	5.2
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	18	6	19.7	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	1	1	1.1
Ancillary Nursing Personnel	1	0	1.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	9	3	9.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	11	8	15.3
Pharmacy Personnel	0	1	0.1				
Clinical Laboratory Personnel	6	0	6.0	Total	55	21	62.3

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$15,694,625	51.4%	47.3%	1.09	49.2%	1.05	47.0%	1.09	50.4%	1.02
Medical Assistance	\$4,720,568	15.5%	14.4%	1.08	11.5%	1.35	13.0%	1.19	14.2%	1.09
Commercial	\$9,268,943	30.4%	32.9%	0.92	35.7%	0.85	36.0%	0.84	31.7%	0.96
All Other	\$826,416	2.7%	5.4%	0.50	3.6%	0.75	4.0%	0.67	3.7%	0.74
Deductions as % of Total Gross Patient Revenue										
Medicare	\$8,945,241	29.3%	36.1%	0.81	35.4%	0.83	26.2%	1.12	27.6%	1.06
Medical Assistance	\$4,014,040	13.2%	11.3%	1.17	9.0%	1.46	9.3%	1.42	12.2%	1.08
Commercial	\$3,243,176	10.6%	14.8%	0.72	14.6%	0.73	11.3%	0.94	10.7%	0.99
Charity Care	\$232,898	0.8%	0.7%	1.05	0.6%	1.19	0.7%	1.10	0.5%	1.56
Bad Debt	\$901,486	3.0%	0.9%	3.37	1.3%	2.29	1.5%	1.91	2.3%	1.27
All Other	\$289,161	0.9%	3.0%	0.31	2.4%	0.40	2.2%	0.42	1.2%	0.77
Total Deductions	\$17,626,002	57.8%	66.8%	0.86	63.4%	0.91	51.3%	1.13	54.6%	1.06
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	4.9%	5.7%	0.84	2.8%	1.75	4.8%	1.02	0.8%	6.09	
Net Gains/Losses as % of Net Income	0.0%	N/A	N/A	12.3%	0.00	11.4%	N/A	0.1%	0.64	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$8,393,294	63.5%	41.8%	1.52	36.0%	1.76	49.1%	1.29	66.7%	0.95
Supplies & Services	\$4,245,885	32.1%	52.2%	0.62	57.6%	0.56	43.7%	0.73	28.3%	1.13
Capital Component	\$579,286	4.4%	6.0%	0.73	6.4%	0.68	7.2%	0.61	4.9%	0.89
Fiscal Statistics										
Operating Margin (%)	2.4%	5.7%	0.42	13.7%	0.17	6.2%	0.39	4.4%	0.55	
Total Hospital Net Income (%)	2.4%	3.5%	0.68	15.3%	0.16	6.9%	0.35	4.4%	0.55	
Return on Equity (%)	4.3%	1.4%	3.03	10.4%	0.42	7.1%	0.60	7.6%	0.57	
Current Ratio	-17.7	3.9	N/A	21.6	N/A	3.3	N/A	16.1	N/A	
Days in Net Patient Accounts Receivable	51.1	91.7	0.56	51.2	1.00	58.5	0.87	53.0	0.96	
Average Payment Period	-6.2	91.7	N/A	20.4	N/A	38.2	N/A	7.5	N/A	
Equity Financing (%)	103.4%	59.1%	1.75	86.3%	1.20	49.5%	2.09	92.5%	1.12	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.1	N/A	0.8	N/A	0.0	N/A	
Times Interest Earned	0.0	5.7	N/A	38.3	N/A	6.4	N/A	0.0	N/A	
Total Asset Turnover	1.8	0.4	4.33	0.7	2.72	1.0	1.75	1.7	1.03	
Average Age of Plant (Years)	6.1	18.1	0.34	8.4	0.72	7.1	0.86	4.6	1.33	
Increase (Decrease) Total Net Patient Revenue	0.7%	3.5%	0.19	0.5%	1.36	8.5%	0.08	16.0%	0.04	
Outpatient Gross Revenue (% of Total GPR)	83.4%	66.2%	1.26	71.7%	1.16	81.4%	1.02	82.9%	1.01	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$8,674	\$19,849	0.44	\$13,523	0.64	\$19,261	0.45	\$9,936	0.87	
Inpatient Net Revenue per Day	\$1,426	\$3,697	0.39	\$2,966	0.48	\$2,916	0.49	\$1,324	1.08	
Outpatient Net Revenue per Visit	\$626	\$819	0.76	\$832	0.75	\$812	0.77	\$697	0.90	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$30,510,552	Cash & Cash Equivalents	\$1,865,588	Current Liabilities	-\$215,874
Less Deductions	\$17,626,002	Net Patient Receivables	\$1,802,691	Long-Term Debt	-\$37,873
Net Patient Revenue	\$12,884,550	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$656,854			Subtotal	-\$253,747
Total Revenue	\$13,541,405	Land, Buildings & Equipment (Net)	\$3,689,480	Unrestricted Fund Balance	\$7,754,732
Less Expenses	\$13,218,465	Other Assets	\$143,226	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$105	Total Assets	\$7,500,985	Total Liabilities & Fund Balance	\$7,500,985
Net Income	\$323,045				