

**140 Waukesha County Mental Health Center**  
 1501 Airport Rd  
 Waukesha, WI 53188  
 262-548-7957

Fiscal Year: 01/01 to 12/31  
 Type: Psychiatric  
 Control: County

County: Waukesha  
 Analysis Area: Southeastern (2A)  
 Volume Group:

Selected Utilization Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs. 2022	
		Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	74.2%	74.7%	0.99	74.8%	0.99
Alcoholism/Chemical Dependency	0.0%	71.4%	N/A	0.0%	N/A
Total Hospital	74.2%	71.7%	1.04	74.8%	0.99
<b>Average Census (Patients)</b>					
Psychiatric	10.4	27.8	0.37	10.5	0.99
Alcoholism/Chemical Dependency	0.0	4.4	N/A	0.0	N/A
Total Hospital	10.4	31.5	0.33	10.5	0.99
<b>Average Length of Stay (Days)</b>					
Psychiatric	7.9	6.7	1.18	7.5	1.06
Alcoholism/Chemical Dependency	0.0	4.0	N/A	0.0	N/A
Total Hospital	7.4	6.4	1.16	7.5	1.00
<b>Outpatient Visits</b>					
Non-Emergency Visits	0	48,880	N/A	0	N/A
Emergency Visits	0	500	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	1.5	5.4	0.28	3.5	0.43
Nurses, Licensed	17.0	37.5	0.45	10.1	1.68
Psychologists	0.5	1.0	0.48	0.5	1.00
Social Workers	0.0	31.3	N/A	2.4	0.00
All Other Personnel	16.5	125.5	0.13	20.8	0.79
Total FTEs	35.5	200.8	0.18	37.3	0.95
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	14.8	9.3	1.59	32.1	0.46
Nurses, Licensed	167.3	65.1	2.57	92.6	1.81
Psychologists	4.9	1.8	2.71	4.6	1.07
Social Workers	0.0	54.2	N/A	22.0	0.00
All Other Personnel	161.9	217.6	0.74	190.2	0.85
Total FTEs	348.9	348.0	1.00	341.5	1.02

**Total Hospital:**  
 Beds Set Up & Staffed 14  
 Discharges 509  
 Inpatient Days 3,791

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	2	14	481	3,791	74.2%	10.4	7.9
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	2	1.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	14	6	15.0	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	0	2.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	8	8	9.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	2	0	2.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	1	0	1.0	Psychologists	0	1	0.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	1	0.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	0	0	0.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>32</b>	<b>18</b>	<b>35.5</b>

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Selected Financial Statistics	FY 2023		All PSYCH Hospitals		FY 2023 vs. 2022	
			Value	Ratio	FY 2022	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$1,678,248	27.4%	10.2%	2.68	35.2%	0.78
Medical Assistance	\$2,454,467	40.1%	37.5%	1.07	36.0%	1.11
Commercial	\$1,335,069	21.8%	49.5%	0.44	17.2%	1.26
All Other	\$658,330	10.7%	2.8%	3.88	11.6%	0.93
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$1,345,744	22.0%	6.5%	3.37	29.9%	0.74
Medical Assistance	\$1,286,825	21.0%	22.3%	0.94	21.0%	1.00
Commercial	\$852,616	13.9%	17.7%	0.79	11.3%	1.23
Charity Care	\$0	0.0%	1.0%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	1.2%	N/A	0.0%	N/A
All Other	\$191,902	3.1%	6.7%	0.47	4.6%	0.68
Total Deductions	\$3,677,087	60.0%	55.5%	1.08	66.7%	0.90
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		68.4%	7.1%	9.59	76.1%	0.90
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$4,305,417	55.5%	58.8%	0.94	47.3%	1.17
Supplies & Services	\$3,266,020	42.1%	36.4%	1.16	50.4%	0.84
Capital Component	\$188,086	2.4%	4.8%	0.50	2.4%	1.02
<b>Fiscal Statistics</b>						
Operating Margin (%)		0.0%	-1.5%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	-1.3%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	-1.0%	N/A	0.0%	N/A
Current Ratio		0.00	2.1	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	43.4	N/A	0.00	N/A
Average Payment Period		0.00	55.1	N/A	0.00	N/A
Equity Financing (%)		0.0%	44.4%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.5	N/A	0.00	N/A
Times Interest Earned		0.00	-3.8	N/A	0.00	N/A
Total Asset Turnover		0.00	0.7	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	7.8	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		30.9%	6.7%	4.64	-19.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	47.0%	N/A	N/A	N/A
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$4,811		\$8,745	0.55	\$3,646	1.32
Inpatient Net Revenue per Day	\$660		\$1,401	0.47	\$470	1.41
Outpatient Net Revenue per Visit	\$0		\$629	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$6,126,113	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$3,677,087	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$2,449,026	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$5,310,496			Subtotal	\$0
Total Revenue	\$7,759,523	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$7,759,523	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$0	Total Assets	\$0		