

144 North Central Health Care
 1100 Lakeview Dr
 Wausau, WI 54403
 715-848-4600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Marathon
 Analysis Area: North Central (6)
 Volume Group:

Selected Utilization Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs. 2022	
		Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)					
Psychiatric	45.7%	74.7%	0.61	50.3%	0.91
Alcoholism/Chemical Dependency	23.8%	71.4%	0.33	31.2%	0.76
Total Hospital	30.5%	71.7%	0.43	52.4%	0.58
Average Census (Patients)					
Psychiatric	10.5	27.8	0.38	11.6	0.91
Alcoholism/Chemical Dependency	0.2	4.4	0.05	0.3	0.76
Total Hospital	19.5	31.5	0.62	20.9	0.93
Average Length of Stay (Days)					
Psychiatric	4.3	6.7	0.64	4.3	0.99
Alcoholism/Chemical Dependency	2.2	4.0	0.55	2.2	1.02
Total Hospital	7.6	6.4	1.18	7.8	0.97
Outpatient Visits					
Non-Emergency Visits	100,595	48,880	2.06	146,995	0.68
Emergency Visits	3,502	500	7.00	3,465	1.01
Full-Time Equivalents (FTEs)					
Administrators	4.0	5.4	0.75	4.0	1.00
Nurses, Licensed	14.9	37.5	0.40	19.4	0.77
Psychologists	0.0	1.0	N/A	0.0	N/A
Social Workers	1.0	31.3	0.03	1.0	1.00
All Other Personnel	43.1	125.5	0.34	39.2	1.10
Total FTEs	62.9	200.8	0.31	63.6	0.99
FTEs per 100 Patient Census (Adjusted)					
Administrators	10.6	9.3	1.14	7.2	1.48
Nurses, Licensed	39.5	65.1	0.61	34.8	1.14
Psychologists	0.0	1.8	N/A	0.0	N/A
Social Workers	2.7	54.2	0.05	1.8	1.48
All Other Personnel	114.2	217.6	0.52	70.2	1.63
Total FTEs	166.9	348.0	0.48	113.9	1.47

Total Hospital:

Beds Set Up & Staffed 64
 Discharges 937
 Inpatient Days 7,121

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	23	898	3,836	45.7%	10.5	4.3
Alcoholism/chemical dependency	1	1	39	87	23.8%	0.2	2.2
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	1	40	723	3,198	21.9%	8.8	4.4

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	0	4.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	2	0	2.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	10	11	12.1	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	1	2.7	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	6	5	9.3	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	1	0.1	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	15	4	16.1
Health Info Mgmt-Administrators/Technicians	6	0	6.0	All Other Personnel	0	0	0.0
Pharmacy Personnel	7	2	8.7				
Clinical Laboratory Personnel	0	0	0.0				
				Total	54	24	62.9

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Selected Financial Statistics	FY 2023		All PSYCH Hospitals		FY 2023 vs. 2022	
			Value	Ratio	FY 2022	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$14,530,316	16.9%	10.2%	1.65	23.6%	0.71
Medical Assistance	\$62,595,964	72.7%	37.5%	1.94	67.9%	1.07
Commercial	\$4,923,184	5.7%	49.5%	0.12	5.5%	1.04
All Other	\$4,002,611	4.7%	2.8%	1.68	2.9%	1.58
Deductions as % of Total Gross Patient Revenue						
Medicare	\$8,271,746	9.6%	6.5%	1.48	2.4%	3.99
Medical Assistance	\$34,252,649	39.8%	22.3%	1.78	27.5%	1.45
Commercial	\$2,524,307	2.9%	17.7%	0.17	2.4%	1.22
Charity Care	\$966,539	1.1%	1.0%	1.11	2.9%	0.39
Bad Debt	\$1,060,492	1.2%	1.2%	0.99	1.4%	0.86
All Other	\$1,500,003	1.7%	6.7%	0.26	0.0%	41.26
Total Deductions	\$48,575,736	56.4%	55.5%	1.02	36.7%	1.54
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		35.9%	7.1%	5.04	30.4%	1.18
Net Gains/Losses as % of Net Income		20.0%	N/A	N/A	1.1%	18.23
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$33,107,164	55.8%	58.8%	0.95	57.2%	0.98
Supplies & Services	\$23,459,260	39.5%	36.4%	1.09	39.6%	1.00
Capital Component	\$2,761,745	4.7%	4.8%	0.97	3.2%	1.47
Fiscal Statistics						
Operating Margin (%)		-1.4%	-1.5%	0.98	5.2%	N/A
Total Hospital Net Income (%)		-1.8%	-1.3%	1.34	5.3%	N/A
Return on Equity (%)		-1.3%	-1.0%	1.35	3.7%	N/A
Current Ratio		2.06	2.1	1.00	3.91	0.53
Days in Net Patient Accounts Receivable		37.56	43.4	0.86	30.76	1.22
Average Payment Period		38.38	55.1	0.70	32.77	1.17
Equity Financing (%)		13.3%	44.4%	0.30	34.2%	0.39
Long-Term Debt to Equity Ratio		1.77	0.5	3.60	0.92	1.93
Times Interest Earned		-2.13	-3.8	0.56	19.62	N/A
Total Asset Turnover		0.74	0.7	1.01	0.69	1.08
Average Age of Plant (Years)		12.86	7.8	1.64	27.16	0.47
Increase (Decrease) Total Net Patient Revenue		-6.5%	6.7%	N/A	20.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		72.5%	47.0%	1.54	78.6%	0.92
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$13,224		\$8,745	1.51	\$7,117	1.86
Inpatient Net Revenue per Day	\$3,269		\$1,401	2.33	\$1,592	2.05
Outpatient Net Revenue per Visit	\$251		\$629	0.40	\$226	1.11

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$86,052,075	Cash & Cash Equivalents	\$3,704,523	Current Liabilities	\$6,026,184
Less Deductions	\$48,575,736	Net Patient Receivables	\$3,856,526	Long-Term Debt	\$18,434,950
Net Patient Revenue	\$37,476,339	Other Receivables	\$4,045,851	Other Liabilities	\$43,868,920
Plus Other Revenue	\$21,016,850			Subtotal	\$68,330,054
Total Revenue	\$58,493,189	Land, Buildings & Equipment (Net)	\$40,693,271	Unrestricted Fund Balance	\$10,438,487
Less Expenses	\$59,328,169	Other Assets	\$26,468,370	Restricted Fund Balance	\$21,262,921
Non-Operating Gains/Losses	-\$208,403			Total Liabilities & Fund Balance	\$78,768,541
Net Income	-\$1,043,383	Total Assets	\$78,768,541		