

**149 Aurora Psychiatric Hospital**  
 1220 Dewey Avenue  
 Wauwatosa, WI 53213  
 414-454-6600

Fiscal Year: 01/01 to 12/31  
 Type: Psychiatric  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group:

Selected Utilization Statistics	FY 2023	All PSYCH Hospitals		FY 2023 vs. 2022	
		Value	Ratio	FY 2022	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	71.2%	74.7%	0.95	60.3%	1.18
Alcoholism/Chemical Dependency	0.0%	71.4%	N/A	0.0%	N/A
Total Hospital	76.0%	71.7%	1.06	64.5%	1.18
<b>Average Census (Patients)</b>					
Psychiatric	52.7	27.8	1.90	53.7	0.98
Alcoholism/Chemical Dependency	3.6	4.4	0.81	3.7	0.96
Total Hospital	56.3	31.5	1.78	57.4	0.98
<b>Average Length of Stay (Days)</b>					
Psychiatric	4.5	6.7	0.68	4.3	1.05
Alcoholism/Chemical Dependency	3.2	4.0	0.79	3.1	1.03
Total Hospital	4.4	6.4	0.69	4.2	1.05
<b>Outpatient Visits</b>					
Non-Emergency Visits	51,082	48,880	1.05	51,923	0.98
Emergency Visits	0	500	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	10.0	5.4	1.86	12.8	0.78
Nurses, Licensed	114.4	37.5	3.05	97.4	1.17
Psychologists	2.0	1.0	1.91	4.0	0.50
Social Workers	84.5	31.3	2.70	81.4	1.04
All Other Personnel	246.2	125.5	1.96	227.0	1.08
Total FTEs	457.1	200.8	2.28	422.5	1.08
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	12.7	9.3	1.37	14.1	0.90
Nurses, Licensed	145.6	65.1	2.24	107.7	1.35
Psychologists	2.5	1.8	1.40	4.4	0.58
Social Workers	107.5	54.2	1.98	90.0	1.19
All Other Personnel	313.4	217.6	1.44	251.0	1.25
Total FTEs	581.9	348.0	1.67	467.2	1.25

**Total Hospital:**  
 Beds Set Up & Staffed 74  
 Discharges 4,636  
 Inpatient Days 20,539

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	74	4,265	19,240	71.2%	52.7	4.5
<b>Alcoholism/chemical dependency</b>	2	0	407	1,299	0.0%	3.6	3.2
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	0	10.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	24	4	24.7	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	80	50	102.2	Occupational Therapists	2	1	2.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	3	2.5
Licensed Practical Nurses	3	0	3.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	6	10	8.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	5	0	5.0	Recreational Therapists	2	2	3.5
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	1	3	3.1
Nurse Practitioners	9	0	9.0	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	75	27	84.5
Clinical Nurse Specialists	0	1	0.2	All Other Health Professionals	51	32	67.5
Health Info Mgmt-Administrators/Technicians	4	1	4.6	All Other Personnel	104	28	113.3
Pharmacy Personnel	8	2	9.4				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>389</b>	<b>164</b>	<b>457.1</b>

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			All PSYCH Hospitals		FY 2023 vs. 2022	
Selected Financial Statistics			Value	Ratio	FY 2022	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$21,201,567	14.4%	10.2%	1.41	12.7%	1.13
Medical Assistance	\$69,007,288	46.9%	37.5%	1.25	45.7%	1.03
Commercial	\$52,986,382	36.0%	49.5%	0.73	37.9%	0.95
All Other	\$3,873,972	2.6%	2.8%	0.95	3.6%	0.73
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$16,355,040	11.1%	6.5%	1.71	9.9%	1.12
Medical Assistance	\$53,052,212	36.1%	22.3%	1.61	35.7%	1.01
Commercial	\$27,803,286	18.9%	17.7%	1.07	19.6%	0.97
Charity Care	\$836,450	0.6%	1.0%	0.56	0.7%	0.87
Bad Debt	\$1,006,770	0.7%	1.2%	0.55	1.5%	0.46
All Other	\$2,522,101	1.7%	6.7%	0.26	1.8%	0.95
Total Deductions	\$101,575,859	69.1%	55.5%	1.25	69.1%	1.00
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		2.1%	7.1%	0.29	0.7%	2.92
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$29,397,861	59.9%	58.8%	1.02	59.6%	1.01
Supplies & Services	\$16,695,158	34.0%	36.4%	0.94	34.5%	0.99
Capital Component	\$2,948,808	6.0%	4.8%	1.25	6.0%	1.01
<b>Fiscal Statistics</b>						
Operating Margin (%)		-5.6%	-1.5%	3.82	-11.9%	0.47
Total Hospital Net Income (%)		-5.6%	-1.3%	4.16	-12.0%	0.47
Return on Equity (%)		-6.8%	-1.0%	6.95	-11.6%	0.59
Current Ratio		0.77	2.1	0.38	2.94	0.26
Days in Net Patient Accounts Receivable		55.15	43.4	1.27	72.56	0.76
Average Payment Period		23.90	55.1	0.43	23.13	1.03
Equity Financing (%)		91.9%	44.4%	2.07	82.0%	1.12
Long-Term Debt to Equity Ratio		0.00	0.5	N/A	0.00	N/A
Times Interest Earned		-2.19	-3.8	0.57	-5.29	0.41
Total Asset Turnover		1.23	0.7	1.67	0.97	1.26
Average Age of Plant (Years)		9.99	7.8	1.27	9.17	1.09
Increase (Decrease) Total Net Patient Revenue		3.5%	6.7%	0.53	-3.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		37.2%	47.0%	0.79	36.7%	1.01
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$5,531		\$8,745	0.63	\$4,884	1.13
Inpatient Net Revenue per Day	\$1,424		\$1,401	1.02	\$1,158	1.23
Outpatient Net Revenue per Visit	\$408		\$629	0.65	\$421	0.97

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$147,069,209	Cash & Cash Equivalents	-\$4,587,520	Current Liabilities	\$3,074,645
Less Deductions	\$101,575,859	Net Patient Receivables	\$6,874,391	Long-Term Debt	\$0
Net Patient Revenue	\$45,493,350	Other Receivables	\$503	Other Liabilities	\$0
Plus Other Revenue	\$960,410			Subtotal	\$3,074,645
Total Revenue	\$46,453,760	Land, Buildings & Equipment (Net)	\$35,392,260	Unrestricted Fund Balance	\$34,683,166
Less Expenses	\$49,041,827	Other Assets	\$78,177	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$3,603			Total Liabilities & Fund Balance	\$37,757,811
Net Income	-\$2,584,464	Total Assets	\$37,757,811		