

**015 Mayo Clinic Health System - Chippewa Valley in Bloomer**  
 1501 Thompson Street  
 Bloomer, WI 54724  
 715-568-2000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Chippewa  
 Analysis Area: West Central (5A)  
 Volume Group: 1

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	9.0%	55.2%	0.16	42.1%	0.21	11.3%	0.79	7.7%	1.17
Obstetrics	0.0%	38.0%	N/A	26.3%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	0.0%	N/A	44.2%	N/A	0.0%	N/A
Total Hospital	9.0%	57.4%	0.16	43.5%	0.21	16.5%	0.54	7.7%	1.17
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	1.6	26.0	0.06	11.3	0.14	1.8	0.91	1.6	1.00
Obstetrics	0.0	4.9	N/A	1.9	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.3	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.6	49.0	0.03	18.5	0.09	2.7	0.60	1.6	1.00
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.5	4.1	0.85	3.6	0.95	2.9	1.19	3.4	1.01
Obstetrics	0.0	2.6	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.3	N/A	0.0	N/A	3.0	N/A	0.0	N/A
Total Hospital	3.5	4.5	0.77	3.9	0.89	4.2	0.83	3.4	1.01
<b>Surgical Operations</b>									
Inpatient	0	1,426	N/A	509	N/A	127	N/A	2	0.00
Outpatient	1	4,581	0.00	2,269	0.00	1,225	0.00	39	0.03
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	18.3%	N/A	9.4%	N/A	4.9%	0.00
<b>Outpatient Visits</b>									
Non-Emergency Visits	40,528	144,376	0.28	78,013	0.52	22,925	1.77	42,406	0.96
Emergency Visits	2,640	17,768	0.15	8,412	0.31	2,741	0.96	2,316	1.14
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	0.5	23.0	0.02	13.4	0.04	3.1	0.16	1.0	0.50
Nurses, Licensed	61.4	251.3	0.24	124.0	0.50	36.6	1.68	61.6	1.00
Ancillary Nursing Personnel	14.0	39.7	0.35	18.7	0.75	7.5	1.87	12.6	1.11
All Other Personnel	108.2	509.3	0.21	265.3	0.41	77.2	1.40	109.2	0.99
Total FTEs	184.1	823.3	0.22	421.4	0.44	124.4	1.48	184.4	1.00
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	6.9	17.0	0.41	20.2	0.34	23.8	0.29	13.2	0.52
Nurses, Licensed	850.1	185.7	4.58	186.6	4.56	281.2	3.02	812.6	1.05
Ancillary Nursing Personnel	193.4	29.3	6.60	28.1	6.88	57.4	3.37	166.6	1.16
All Other Personnel	1,497.1	376.3	3.98	399.1	3.75	592.9	2.53	1,441.2	1.04
Total FTEs	2,547.5	608.3	4.19	633.9	4.02	955.3	2.67	2,433.6	1.05

**Total Hospital:**

Beds Set Up & Staffed 18  
 Discharges 170  
 Inpatient Days 589

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 9  
 Discharges 194  
 Inpatient Days 3,459

**Newborn Nursery:**

Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	18	170	589	9.0%	1.6	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	2	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	1	0.5	Surgical Personnel	0	3	0.9
Physicians & Dentists	5	22	12.8	Radiological Services Personnel	3	6	7.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	6	5.7
Registered Nurses	14	66	51.2	Occupational Therapists	2	3	2.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	3	1.4
Licensed Practical Nurses	5	3	6.7	Physical Therapists	4	4	6.8
Ancillary Nursing Personnel	4	17	14.0	Physical Therapy Assistants/Aides	2	7	5.2
Medical Assistants	7	7	8.6	Recreational Therapists	0	0	0.0
Physician Assistants	4	7	7.0	Dietitians & Nutritionists	0	1	0.3
Nurse Practitioners	1	4	2.6	Psychologists	0	3	1.1
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	9	11	12.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	10	22	20.7
Pharmacy Personnel	0	12	2.4				
Clinical Laboratory Personnel	10	3	12.3				
				<b>Total</b>	<b>84</b>	<b>211</b>	<b>184.1</b>

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2018	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$37,953,681	56.9%	46.3%	1.23	50.4%	1.13	45.9%	1.24	55.8%	1.02
Medical Assistance	\$4,927,735	7.4%	13.6%	0.54	11.5%	0.64	11.5%	0.64	8.0%	0.92
Commercial	\$22,358,668	33.5%	35.3%	0.95	34.7%	0.97	39.4%	0.85	33.9%	0.99
All Other	\$1,427,211	2.1%	4.8%	0.45	3.4%	0.63	3.3%	0.66	2.2%	0.96
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$17,425,401	26.1%	34.9%	0.75	33.8%	0.77	23.7%	1.10	22.1%	1.18
Medical Assistance	\$3,083,479	4.6%	10.4%	0.45	8.0%	0.58	7.7%	0.60	5.6%	0.82
Commercial	\$5,629,969	8.4%	14.7%	0.57	10.5%	0.80	10.4%	0.81	9.6%	0.88
Charity Care	\$1,674,436	2.5%	1.0%	2.60	0.9%	2.81	0.8%	3.12	2.2%	1.12
Bad Debt	\$411,137	0.6%	1.1%	0.58	1.0%	0.62	1.5%	0.42	1.1%	0.55
All Other	\$669,246	1.0%	2.2%	0.46	1.5%	0.66	1.4%	0.72	0.9%	1.14
Total Deductions	\$28,893,668	43.3%	64.2%	0.68	55.8%	0.78	45.5%	0.95	41.5%	1.04
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		0.4%	5.5%	0.07	3.2%	0.12	3.1%	0.12	1.2%	0.32
Net Gains/Losses as % of Net Income		20.5%	13.2%	1.56	52.1%	0.39	1.4%	14.60	10.1%	2.03
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$21,107,731	57.6%	44.0%	1.31	51.5%	1.12	51.0%	1.13	60.7%	0.95
Supplies & Services	\$14,223,555	38.8%	49.2%	0.79	43.3%	0.90	41.5%	0.94	35.2%	1.10
Capital Component	\$1,319,033	3.6%	6.8%	0.53	5.2%	0.70	7.5%	0.48	4.1%	0.87
<b>Fiscal Statistics</b>										
Operating Margin (%)		3.3%	9.1%	0.37	1.7%	1.93	9.5%	0.35	5.5%	0.61
Total Hospital Net Income (%)		4.2%	10.3%	0.40	3.5%	1.18	9.7%	0.43	6.1%	0.69
Return on Equity (%)		7.7%	6.0%	1.29	0.7%	10.35	13.7%	0.57	7.0%	1.10
Current Ratio		14.7	4.7	3.13	2.3	6.42	3.6	4.09	20.9	0.70
Days in Net Patient Accounts Receivable		47.5	64.0	0.74	168.6	0.28	55.7	0.85	55.6	0.86
Average Payment Period		8.6	56.5	0.15	192.0	0.04	35.7	0.24	7.4	1.16
Equity Financing (%)		70.1%	69.2%	1.01	52.0%	1.35	50.2%	1.40	81.7%	0.86
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.6	N/A	0.6	N/A	0.0	N/A
Times Interest Earned		410.1	13.4	30.52	12.2	33.51	10.9	37.58	339.2	1.21
Total Asset Turnover		1.8	0.6	3.22	0.2	8.88	1.4	1.31	1.2	1.60
Average Age of Plant (Years)		12.0	12.6	0.95	38.0	0.32	9.3	1.29	10.4	1.15
Increase (Decrease) Total Net Patient Revenue		6.3%	7.3%	0.87	16.1%	0.39	1.0%	6.49	9.3%	0.68
Outpatient Gross Revenue (% of Total GPR)		78.2%	63.3%	1.24	72.3%	1.08	79.1%	0.99	78.6%	0.99
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$29,956		\$16,906	1.77	\$14,502	2.07	\$20,479	1.46	\$26,783	1.12
Inpatient Net Revenue per Day	\$2,334		\$3,675	0.64	\$3,502	0.67	\$3,042	0.77	\$2,503	0.93
Outpatient Net Revenue per Visit	\$590		\$703	0.84	\$807	0.73	\$730	0.81	\$542	1.09

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$66,667,295	Cash & Cash Equivalents	\$900	Current Liabilities	\$828,789
Less Deductions	\$28,893,668	Net Patient Receivables	\$4,920,402	Long-Term Debt	\$0
Net Patient Revenue	\$37,773,627	Other Receivables	\$4,635	Other Liabilities	\$5,296,224
Plus Other Revenue	\$140,020			Subtotal	\$6,125,013
Total Revenue	\$37,913,646	Land, Buildings & Equipment (Net)	\$8,223,351	Unrestricted Fund Balance	\$14,394,210
Less Expenses	\$36,650,319	Other Assets	\$7,369,935	Restricted Fund Balance	\$74,199
Non-Operating Gains/Losses	\$326,178			Total Liabilities & Fund Balance	\$20,519,223
Net Income	\$1,589,505	Total Assets	\$20,519,223		