

**027 AdventHealth Durand**  
 1220 Third Avenue, PO Box 224  
 Durand, WI 54736  
 715-672-4211

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Religious Organization

County: Pepin  
 Analysis Area: West Central (5A)  
 Volume Group: 1

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	4.0%	55.2%	0.07	42.1%	0.10	11.3%	0.35	7.6%	0.53
Obstetrics	0.0%	38.0%	N/A	26.3%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	0.0%	N/A	44.2%	N/A	0.0%	N/A
Total Hospital	4.0%	57.4%	0.07	43.5%	0.09	16.5%	0.24	7.6%	0.53
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	1.0	26.0	0.04	11.3	0.09	1.8	0.56	1.9	0.53
Obstetrics	0.0	4.9	N/A	1.9	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.3	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.0	49.0	0.02	18.5	0.05	2.7	0.37	1.9	0.53
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	2.7	4.1	0.67	3.6	0.75	2.9	0.94	3.6	0.76
Obstetrics	0.0	2.6	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.3	N/A	0.0	N/A	3.0	N/A	0.0	N/A
Total Hospital	2.7	4.5	0.61	3.9	0.70	4.2	0.66	3.7	0.75
<b>Surgical Operations</b>									
Inpatient	0	1,426	N/A	509	N/A	127	N/A	0	N/A
Outpatient	199	4,581	0.04	2,269	0.09	1,225	0.16	447	0.45
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	18.3%	N/A	9.4%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	24,083	144,376	0.17	78,013	0.31	22,925	1.05	25,587	0.94
Emergency Visits	1,674	17,768	0.09	8,412	0.20	2,741	0.61	1,360	1.23
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	1.0	23.0	0.04	13.4	0.07	3.1	0.32	1.0	1.00
Nurses, Licensed	21.7	251.3	0.09	124.0	0.18	36.6	0.59	21.8	1.00
Ancillary Nursing Personnel	9.1	39.7	0.23	18.7	0.49	7.5	1.22	8.3	1.10
All Other Personnel	43.5	509.3	0.09	265.3	0.16	77.2	0.56	52.3	0.83
Total FTEs	75.3	823.3	0.09	421.4	0.18	124.4	0.61	83.4	0.90
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	13.6	17.0	0.80	20.2	0.67	23.8	0.57	9.2	1.47
Nurses, Licensed	294.6	185.7	1.59	186.6	1.58	281.2	1.05	200.9	1.47
Ancillary Nursing Personnel	123.4	29.3	4.21	28.1	4.39	57.4	2.15	76.4	1.61
All Other Personnel	589.5	376.3	1.57	399.1	1.48	592.9	0.99	481.2	1.23
Total FTEs	1,020.9	608.3	1.68	633.9	1.61	955.3	1.07	767.7	1.33

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	2	Bassinets	0
Discharges	133	Preferred Provider Organization (PPO)	Yes	Discharges	54	Total Births	0
Inpatient Days	365			Inpatient Days	634	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	25	133	365	4.0%	1.0	2.7
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	2	0	2.0	Radiological Services Personnel	3	2	4.4
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	2	0.4
Registered Nurses	6	10	12.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	1	2.6	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	3	10	9.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.5
Nurse Practitioners	2	0	2.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	3	1	3.5	All Other Health Professionals	2	1	2.6
Health Info Mgmt-Administrators/Technicians	2	1	2.7	All Other Personnel	17	13	22.5
Pharmacy Personnel	0	2	1.2				
Clinical Laboratory Personnel	3	3	5.2				
				<b>Total</b>	<b>49</b>	<b>47</b>	<b>75.3</b>

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2018	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$14,241,728	60.8%	46.3%	1.31	50.4%	1.21	45.9%	1.33	63.9%	0.95
Medical Assistance	\$1,966,520	8.4%	13.6%	0.62	11.5%	0.73	11.5%	0.73	6.4%	1.32
Commercial	\$6,804,037	29.1%	35.3%	0.82	34.7%	0.84	39.4%	0.74	28.1%	1.03
All Other	\$400,684	1.7%	4.8%	0.36	3.4%	0.51	3.3%	0.52	1.6%	1.05
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$5,242,464	22.4%	34.9%	0.64	33.8%	0.66	23.7%	0.95	19.4%	1.16
Medical Assistance	\$1,397,894	6.0%	10.4%	0.58	8.0%	0.74	7.7%	0.77	4.2%	1.41
Commercial	\$1,863,297	8.0%	14.7%	0.54	10.5%	0.76	10.4%	0.76	7.2%	1.11
Charity Care	\$315,808	1.3%	1.0%	1.40	0.9%	1.51	0.8%	1.68	0.8%	1.67
Bad Debt	\$47,840	0.2%	1.1%	0.19	1.0%	0.21	1.5%	0.14	2.3%	0.09
All Other	\$59,722	0.3%	2.2%	0.12	1.5%	0.17	1.4%	0.18	0.4%	0.61
Total Deductions	\$8,927,025	38.1%	64.2%	0.59	55.8%	0.68	45.5%	0.84	34.3%	1.11
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	7.4%	5.5%	1.33	3.2%	2.32	3.1%	2.34	1.4%	5.36	
Net Gains/Losses as % of Net Income	10.6%	13.2%	0.81	52.1%	0.20	1.4%	7.56	57.3%	0.19	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$7,598,310	53.8%	44.0%	1.22	51.5%	1.04	51.0%	1.05	54.4%	0.99
Supplies & Services	\$6,116,159	43.3%	49.2%	0.88	43.3%	1.00	41.5%	1.04	43.5%	1.00
Capital Component	\$405,397	2.9%	6.8%	0.42	5.2%	0.56	7.5%	0.38	2.1%	1.36
<b>Fiscal Statistics</b>										
Operating Margin (%)	9.7%	9.1%	1.07	1.7%	5.64	9.5%	1.02	6.4%	1.52	
Total Hospital Net Income (%)	10.7%	10.3%	1.04	3.5%	3.04	9.7%	1.11	13.8%	0.78	
Return on Equity (%)	20.1%	6.0%	3.34	0.7%	26.79	13.7%	1.47	35.0%	0.57	
Current Ratio	3.2	4.7	0.68	2.3	1.39	3.6	0.88	2.9	1.12	
Days in Net Patient Accounts Receivable	39.6	64.0	0.62	168.6	0.23	55.7	0.71	42.9	0.92	
Average Payment Period	60.4	56.5	1.07	192.0	0.31	35.7	1.69	54.0	1.12	
Equity Financing (%)	29.2%	69.2%	0.42	52.0%	0.56	50.2%	0.58	13.2%	2.20	
Long-Term Debt to Equity Ratio	1.5	0.3	5.66	0.6	2.28	0.6	2.40	4.1	0.35	
Times Interest Earned	15.4	13.4	1.15	12.2	1.26	10.9	1.41	19.3	0.80	
Total Asset Turnover	1.8	0.6	3.22	0.2	8.87	1.4	1.31	2.3	0.79	
Average Age of Plant (Years)	1.1	12.6	0.09	38.0	0.03	9.3	0.12	0.6	1.79	
Increase (Decrease) Total Net Patient Revenue	-6.0%	7.3%	N/A	16.1%	N/A	1.0%	N/A	7.1%	N/A	
Outpatient Gross Revenue (% of Total GPR)	86.4%	63.3%	1.37	72.3%	1.20	79.1%	1.09	82.4%	1.05	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$17,714	\$16,906	1.05	\$14,502	1.22	\$20,479	0.86	\$16,421	1.08	
Inpatient Net Revenue per Day	\$3,316	\$3,675	0.90	\$3,502	0.95	\$3,042	1.09	\$3,109	1.07	
Outpatient Net Revenue per Visit	\$436	\$703	0.62	\$807	0.54	\$730	0.60	\$441	0.99	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$23,412,969	Cash & Cash Equivalents	\$5,079,709	Current Liabilities	\$2,310,567
Less Deductions	\$8,927,025	Net Patient Receivables	\$1,570,007	Long-Term Debt	\$3,589,691
Net Patient Revenue	\$14,485,944	Other Receivables	\$444,989	Other Liabilities	\$102,173
Plus Other Revenue	\$1,152,578			Subtotal	\$6,002,431
Total Revenue	\$15,638,522	Land, Buildings & Equipment (Net)	\$788,506	Unrestricted Fund Balance	\$2,472,087
Less Expenses	\$14,119,866	Other Assets	\$591,307	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$180,653			Total Liabilities & Fund Balance	\$8,474,518
Net Income	\$1,699,309	Total Assets	\$8,474,518		