

032 Aurora Lakeland Medical Center in Elkhorn
W3985 Cty Rd NN
Elkhorn, WI 53121
262-741-2000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Walworth
Analysis Area: Southeastern (2A)
Volume Group: 4

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	42.0%	55.2%	0.76	58.8%	0.71	40.9%	1.03	40.2%	1.04
Obstetrics	26.0%	38.0%	0.69	30.5%	0.13	25.8%	1.01	26.3%	0.99
Pediatrics	0.0%	51.3%	N/A	6.9%	N/A	1.1%	N/A	0.0%	N/A
Total Hospital	39.3%	57.4%	0.69	54.8%	0.72	41.6%	0.94	39.5%	1.00
Average Census (Patients)									
Adult Medical-Surgical	10.9	26.0	0.42	31.7	0.34	10.2	1.07	11.7	0.94
Obstetrics	3.9	4.9	0.79	5.2	0.75	1.8	2.14	3.9	0.99
Pediatrics	0.0	1.3	N/A	0.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	25.2	49.0	0.51	61.6	0.41	17.6	1.43	26.5	0.95
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.1	0.73	3.7	0.79	3.1	0.96	2.9	1.01
Obstetrics	2.0	2.6	0.79	2.3	0.88	2.2	0.93	2.1	0.98
Pediatrics	0.0	3.3	N/A	2.7	N/A	2.2	N/A	0.0	N/A
Total Hospital	3.3	4.5	0.74	4.0	0.83	3.3	0.99	3.3	0.99
Surgical Operations									
Inpatient	530	1,426	0.37	1,468	0.36	479	1.11	600	0.88
Outpatient	1,497	4,581	0.33	4,147	0.36	1,923	0.78	1,432	1.05
Inpatient as % of All Surgeries	26.1%	23.7%	1.10	26.1%	1.00	19.9%	1.31	29.5%	0.89
Outpatient Visits									
Non-Emergency Visits	55,986	144,376	0.39	165,725	0.34	67,442	0.83	55,097	1.02
Emergency Visits	15,216	17,768	0.86	24,778	0.61	12,660	1.20	14,982	1.02
Full-Time Equivalents (FTEs)									
Administrators	6.0	23.0	0.26	24.0	0.25	12.7	0.47	5.0	1.20
Nurses, Licensed	115.4	251.3	0.46	290.2	0.40	102.4	1.13	115.7	1.00
Ancillary Nursing Personnel	23.1	39.7	0.58	45.9	0.50	17.0	1.36	24.3	0.95
All Other Personnel	285.2	509.3	0.56	567.1	0.50	220.5	1.29	258.9	1.10
Total FTEs	429.8	823.3	0.52	927.1	0.46	352.5	1.22	403.9	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.7	17.0	0.45	13.1	0.59	19.4	0.40	6.5	1.19
Nurses, Licensed	148.5	185.7	0.80	158.4	0.94	155.7	0.95	150.2	0.99
Ancillary Nursing Personnel	29.8	29.3	1.02	25.0	1.19	25.8	1.15	31.6	0.94
All Other Personnel	367.0	376.3	0.98	309.5	1.19	335.3	1.09	336.3	1.09
Total FTEs	553.0	608.3	0.91	506.1	1.09	536.2	1.03	524.7	1.05

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	64	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	2,782	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	678
Inpatient Days	9,184			Inpatient Days	0	Newborn Days	1,248

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,348	3,983	42.0%	10.9	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	10	119	1,265	34.7%	3.5	10.6
Hospice	2	1	72	187	51.2%	0.5	2.6
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	15	703	1,425	26.0%	3.9	2.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	422	2,324	53.1%	6.4	5.5
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	19	20	20.1	Radiological Services Personnel	13	8	18.0
Medical & Dental Residents	8	0	8.0	Sonographers	3	3	5.3
Dental Hygienists	0	0	0.0	Respiratory Therapists	7	1	7.3
Registered Nurses	88	44	108.4	Occupational Therapists	4	3	4.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	0	3.0	Physical Therapists	11	8	17.5
Ancillary Nursing Personnel	16	21	23.1	Physical Therapy Assistants/Aides	4	2	5.6
Medical Assistants	5	0	5.0	Recreational Therapists	0	1	0.7
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	40	26	52.4
Health Info Mgmt-Administrators/Technicians	3	4	5.6	All Other Personnel	72	32	93.0
Pharmacy Personnel	14	2	15.3				
Clinical Laboratory Personnel	17	5	20.5				
				Total	343	180	429.8

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	2A Value	Ratio	4 Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$110,398,702	49.5%	46.3%	1.07	50.9%	0.97	49.1%	1.01	49.1%	1.01
Medical Assistance	\$32,672,153	14.6%	13.6%	1.07	10.1%	1.44	10.9%	1.34	14.5%	1.01
Commercial	\$69,083,883	31.0%	35.3%	0.88	36.0%	0.86	36.4%	0.85	32.1%	0.97
All Other	\$11,015,204	4.9%	4.8%	1.03	3.0%	1.67	3.5%	1.39	4.4%	1.13
Deductions as % of Total Gross Patient Revenue										
Medicare	\$87,095,566	39.0%	34.9%	1.12	40.8%	0.96	35.9%	1.09	38.6%	1.01
Medical Assistance	\$24,681,881	11.1%	10.4%	1.07	8.0%	1.39	8.3%	1.34	10.8%	1.03
Commercial	\$28,690,602	12.9%	14.7%	0.88	15.9%	0.81	14.2%	0.91	12.9%	1.00
Charity Care	\$6,089,920	2.7%	1.0%	2.83	1.1%	2.51	1.3%	2.06	2.3%	1.19
Bad Debt	\$3,383,506	1.5%	1.1%	1.43	1.1%	1.41	1.2%	1.23	1.8%	0.86
All Other	\$2,922,120	1.3%	2.2%	0.61	1.4%	0.94	1.3%	0.99	1.2%	1.05
Total Deductions	\$152,863,595	68.5%	64.2%	1.07	68.2%	1.00	62.3%	1.10	67.5%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.4%	5.5%	0.06		4.9%	0.07	3.2%	0.11	0.4%	0.87
Net Gains/Losses as % of Net Income	0.2%	13.2%	0.02		N/A	N/A	29.1%	0.01	0.1%	3.11
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$27,443,322	46.8%	44.0%	1.06	39.6%	1.18	44.1%	1.06	46.2%	1.01
Supplies & Services	\$25,074,560	42.7%	49.2%	0.87	51.8%	0.83	47.4%	0.90	45.7%	0.94
Capital Component	\$6,145,377	10.5%	6.8%	1.54	8.7%	1.20	8.5%	1.23	8.1%	1.29
Fiscal Statistics										
Operating Margin (%)	16.9%	9.1%	1.86		14.3%	1.18	5.4%	3.14	15.8%	1.07
Total Hospital Net Income (%)	16.9%	10.3%	1.64		12.8%	1.32	7.4%	2.28	15.8%	1.07
Return on Equity (%)	4.5%	6.0%	0.75		8.8%	0.51	4.7%	0.95	4.2%	1.06
Current Ratio	52.0	4.7	11.05		9.4	5.52	4.8	10.90	51.2	1.02
Days in Net Patient Accounts Receivable	53.9	64.0	0.84		48.9	1.10	49.3	1.09	55.5	0.97
Average Payment Period	30.1	56.5	0.53		33.2	0.91	48.1	0.63	29.2	1.03
Equity Financing (%)	97.5%	69.2%	1.41		82.0%	1.19	74.4%	1.31	97.5%	1.00
Long-Term Debt to Equity Ratio	0.0	0.3	0.03		0.1	0.08	0.2	0.04	0.0	0.91
Times Interest Earned	11.0	13.4	0.82		13.0	0.85	7.5	1.47	35.3	0.31
Total Asset Turnover	0.3	0.6	0.46		0.7	0.38	0.6	0.42	0.3	0.99
Average Age of Plant (Years)	7.7	12.6	0.61		9.5	0.80	10.2	0.75	7.8	0.98
Increase (Decrease) Total Net Patient Revenue	4.4%	7.3%	0.60		4.1%	1.06	4.2%	1.03	1.7%	2.58
Outpatient Gross Revenue (% of Total GPR)	65.0%	63.3%	1.03		64.9%	1.00	72.8%	0.89	63.0%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$10,552	\$16,906	0.62		\$13,299	0.79	\$11,314	0.93	\$10,310	1.02
Inpatient Net Revenue per Day	\$2,961	\$3,675	0.81		\$3,202	0.92	\$3,281	0.90	\$2,871	1.03
Outpatient Net Revenue per Visit	\$623	\$703	0.89		\$685	0.91	\$705	0.88	\$587	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$223,169,942	Cash & Cash Equivalents	\$219,682,759	Current Liabilities	\$4,449,911
Less Deductions	\$152,863,595	Net Patient Receivables	\$10,388,558	Long-Term Debt	\$2,093,862
Net Patient Revenue	\$70,306,347	Other Receivables	\$152,726	Other Liabilities	\$29,187
Plus Other Revenue	\$249,407			Subtotal	\$6,572,960
Total Revenue	\$70,555,755	Land, Buildings & Equipment (Net)	\$32,357,185	Unrestricted Fund Balance	\$259,500,498
Less Expenses	\$58,663,259	Other Assets	\$3,492,229	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$25,500			Total Liabilities & Fund Balance	\$266,073,458
Net Income	\$11,917,996	Total Assets	\$266,073,457		