

064 UW Hospital and Clinics Authority
 600 Highland Avenue
 Madison, WI 53792
 608-263-6400

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Dane
 Analysis Area: Southern (1)
 Volume Group: 7

| Selected Utilization Statistics | FY 2019 | All GMS Hospitals | | Analysis Area 1 | | Volume Group 7 | | FY 2019 vs. 2018 | |
|---|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2018 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 84.1% | 55.2% | 1.52 | 59.0% | 1.43 | 71.0% | 1.18 | 77.8% | 1.08 |
| Obstetrics | 0.0% | 38.0% | N/A | 44.3% | N/A | 50.6% | N/A | 0.0% | N/A |
| Pediatrics | 53.1% | 51.3% | 1.04 | 46.2% | 1.15 | 38.2% | 1.39 | 69.0% | 0.77 |
| Total Hospital | 76.5% | 57.4% | 1.33 | 61.2% | 1.25 | 69.3% | 1.10 | 74.0% | 1.03 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 313.6 | 26.0 | 12.06 | 24.6 | 12.74 | 106.3 | 2.95 | 314.2 | 1.00 |
| Obstetrics | 0.0 | 4.9 | N/A | 4.8 | N/A | 14.5 | N/A | 0.0 | N/A |
| Pediatrics | 35.1 | 1.3 | 27.26 | 2.2 | 16.12 | 3.2 | 27.26 | 37.3 | 0.94 |
| Total Hospital | 477.2 | 49.0 | 9.74 | 52.3 | 9.12 | 202.8 | 2.35 | 472.0 | 1.01 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 4.9 | 4.1 | 1.21 | 4.0 | 1.23 | 4.6 | 1.06 | 4.8 | 1.02 |
| Obstetrics | 0.0 | 2.6 | N/A | 2.7 | N/A | 2.7 | N/A | 0.0 | N/A |
| Pediatrics | 3.7 | 3.3 | 1.10 | 3.5 | 1.05 | 3.3 | 1.11 | 4.0 | 0.92 |
| Total Hospital | 5.2 | 4.5 | 1.16 | 4.4 | 1.18 | 5.0 | 1.04 | 5.2 | 1.01 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 32,255 | 1,426 | 22.62 | 2,131 | 15.13 | 5,403 | 5.97 | 31,573 | 1.02 |
| Outpatient | 138,765 | 4,581 | 30.29 | 7,954 | 17.44 | 16,162 | 8.59 | 127,456 | 1.09 |
| Inpatient as % of All Surgeries | 18.9% | 23.7% | 0.79 | 21.1% | 0.89 | 25.1% | 0.75 | 19.9% | 0.95 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 986,260 | 144,376 | 6.83 | 179,501 | 5.49 | 476,432 | 2.07 | 939,194 | 1.05 |
| Emergency Visits | 80,141 | 17,768 | 4.51 | 17,324 | 4.63 | 47,460 | 1.69 | 77,149 | 1.04 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 141.3 | 23.0 | 6.14 | 23.4 | 6.03 | 71.8 | 1.97 | 137.8 | 1.03 |
| Nurses, Licensed | 2,256.5 | 251.3 | 8.98 | 255.4 | 8.84 | 913.4 | 2.47 | 2,266.5 | 1.00 |
| Ancillary Nursing Personnel | 358.1 | 39.7 | 9.03 | 45.5 | 7.88 | 148.8 | 2.41 | 370.9 | 0.97 |
| All Other Personnel | 6,615.6 | 509.3 | 12.99 | 652.5 | 10.14 | 1,805.9 | 3.66 | 6,290.4 | 1.05 |
| Total FTEs | 9,371.5 | 823.3 | 11.38 | 976.8 | 9.59 | 2,940.0 | 3.19 | 9,065.7 | 1.03 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 14.0 | 17.0 | 0.82 | 17.6 | 0.79 | 14.7 | 0.95 | 13.8 | 1.01 |
| Nurses, Licensed | 223.0 | 185.7 | 1.20 | 191.8 | 1.16 | 186.4 | 1.20 | 227.3 | 0.98 |
| Ancillary Nursing Personnel | 35.4 | 29.3 | 1.21 | 34.1 | 1.04 | 30.4 | 1.17 | 37.2 | 0.95 |
| All Other Personnel | 653.8 | 376.3 | 1.74 | 490.1 | 1.33 | 368.6 | 1.77 | 630.8 | 1.04 |
| Total FTEs | 926.1 | 608.3 | 1.52 | 733.6 | 1.26 | 600.1 | 1.54 | 909.2 | 1.02 |

| Total Hospital: | | Contract with: | | Medicare-certified Swing Beds: | | Newborn Nursery: | |
|------------------------|---------|---------------------------------------|-----|---------------------------------------|---|-------------------------|---|
| Beds Set Up & Staffed | 624 | Health Maintenance Organization (HMO) | Yes | Average Beds Used | 0 | Bassinets | 0 |
| Discharges | 33,501 | Preferred Provider Organization (PPO) | Yes | Discharges | 0 | Total Births | 3 |
| Inpatient Days | 174,171 | | | Inpatient Days | 0 | Newborn Days | 0 |

064 UW Hospital and Clinics Authority
Madison, WI 53792

| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed 06/30/2019 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 1 | 373 | 23,286 | 114,465 | 84.1% | 313.6 | 4.9 |
| Orthopedic | 1 | 47 | 3,579 | 11,143 | 65.0% | 30.5 | 3.1 |
| Rehabilitation & Physical Medicine | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 1 | 66 | 3,469 | 12,803 | 53.1% | 35.1 | 3.7 |
| Obstetrics | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Psychiatric | 1 | 18 | 1,282 | 5,241 | 79.8% | 14.4 | 4.1 |
| Alcoholism/chemical dependency | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 1 | 31 | 450 | 10,318 | 91.2% | 28.3 | 22.9 |
| Cardiac Intensive Unit | 1 | 7 | 191 | 2,095 | 82.0% | 5.7 | 11.0 |
| Pediatric Intensive Care | 1 | 21 | 304 | 4,103 | 53.5% | 11.2 | 13.5 |
| Burn Care | 1 | 7 | 159 | 2,308 | 90.3% | 6.3 | 14.5 |
| Mixed Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 1 | 26 | 178 | 4,857 | 51.2% | 13.3 | 27.3 |
| Other Intensive Care | 1 | 18 | 432 | 6,054 | 92.1% | 16.6 | 14.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 1 | 10 | 171 | 784 | 21.5% | 2.1 | 4.6 |

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|------------------|------------------|------------|---------------------------------------|------------------|------------------|----------------|
| Administrators/Assistant Administrators | 141 | 1 | 141.3 | Surgical Personnel | 90 | 20 | 103.1 |
| Physicians & Dentists | 0 | 0 | 0.0 | Radiological Services Personnel | 216 | 60 | 251.7 |
| Medical & Dental Residents | 691 | 1 | 691.6 | Sonographers | 38 | 12 | 46.3 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | 117 | 23 | 130.5 |
| Registered Nurses | 1,629 | 882 | 2,204.2 | Occupational Therapists | 27 | 51 | 50.5 |
| Certified Nurse Midwives | 3 | 2 | 4.4 | Occupational Therapy Assistants/Aides | 2 | 4 | 5.0 |
| Licensed Practical Nurses | 1 | 1 | 1.8 | Physical Therapists | 73 | 73 | 110.4 |
| Ancillary Nursing Personnel | 216 | 256 | 358.1 | Physical Therapy Assistants/Aides | 5 | 5 | 8.3 |
| Medical Assistants | 229 | 93 | 292.1 | Recreational Therapists | 34 | 89 | 61.4 |
| Physician Assistants | 0 | 2 | 1.5 | Dietitians & Nutritionists | 37 | 16 | 46.1 |
| Nurse Practitioners | 1 | 3 | 2.9 | Psychologists | 5 | 1 | 5.5 |
| Certified Registered Nurse Anesthetists | 0 | 0 | 0.0 | Social Workers | 53 | 22 | 69.6 |
| Clinical Nurse Specialists | 38 | 7 | 43.2 | All Other Health Professionals | 877 | 206 | 959.4 |
| Health Info Mgmt-Administrators/Technicians | 197 | 20 | 210.1 | All Other Personnel | 2,840 | 532 | 3,079.6 |
| Pharmacy Personnel | 204 | 53 | 241.4 | | | | |
| Clinical Laboratory Personnel | 216 | 59 | 251.8 | | | | |
| | | | | Total | 7,980 | 2,494 | 9,371.5 |

064 UW Hospital and Clinics Authority

Madison, WI 53792

| Selected Financial Statistics | FY 2019 | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2019 vs. 2018 | | |
|--|-----------------|-------------------|-------|--------------------|-------|--------------------|-------|------------------|-------|------|
| | | Value | Ratio | Value ¹ | Ratio | Value ⁷ | Ratio | FY 2018 | Ratio | |
| Gross Revenue as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$1,832,380,535 | 35.8% | 46.3% | 0.77 | 42.2% | 0.85 | 46.7% | 0.77 | 35.5% | 1.01 |
| Medical Assistance | \$509,325,170 | 9.9% | 13.6% | 0.73 | 11.5% | 0.87 | 12.6% | 0.79 | 9.7% | 1.02 |
| Commercial | \$2,171,635,032 | 42.4% | 35.3% | 1.20 | 38.6% | 1.10 | 35.1% | 1.21 | 43.6% | 0.97 |
| All Other | \$606,225,900 | 11.8% | 4.8% | 2.48 | 7.8% | 1.53 | 5.6% | 2.10 | 11.1% | 1.06 |
| Deductions as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$1,362,476,174 | 26.6% | 34.9% | 0.76 | 31.6% | 0.84 | 36.2% | 0.73 | 26.1% | 1.02 |
| Medical Assistance | \$374,331,942 | 7.3% | 10.4% | 0.71 | 8.7% | 0.84 | 9.8% | 0.74 | 6.9% | 1.07 |
| Commercial | \$1,047,980,786 | 20.5% | 14.7% | 1.39 | 18.2% | 1.12 | 15.6% | 1.31 | 20.9% | 0.98 |
| Charity Care | \$43,382,065 | 0.8% | 1.0% | 0.88 | 0.8% | 1.08 | 0.9% | 0.91 | 1.0% | 0.84 |
| Bad Debt | \$40,860,757 | 0.8% | 1.1% | 0.75 | 1.1% | 0.73 | 0.9% | 0.89 | 0.8% | 1.04 |
| All Other | \$244,404,777 | 4.8% | 2.2% | 2.21 | 3.5% | 1.38 | 2.5% | 1.93 | 4.4% | 1.09 |
| Total Deductions | \$3,113,436,502 | 60.8% | 64.2% | 0.95 | 63.9% | 0.95 | 66.0% | 0.92 | 60.1% | 1.01 |
| Other Revenue & Net Gains or Losses | | | | | | | | | | |
| Other Revenue as % of Total Revenue | | 1.4% | 5.5% | 0.25 | 6.4% | 0.22 | 6.8% | 0.21 | 1.5% | 0.93 |
| Net Gains/Losses as % of Net Income | | 35.1% | 13.2% | 2.66 | 39.0% | 0.90 | 13.1% | 2.67 | 7.2% | 4.88 |
| Expenses as % of Total Expenses | | | | | | | | | | |
| Salary/Fringe Benefits | \$821,512,139 | 43.1% | 44.0% | 0.98 | 47.0% | 0.92 | 42.7% | 1.01 | 44.7% | 0.96 |
| Supplies & Services | \$956,410,861 | 50.2% | 49.2% | 1.02 | 45.7% | 1.10 | 51.1% | 0.98 | 48.0% | 1.04 |
| Capital Component | \$128,628,576 | 6.7% | 6.8% | 0.99 | 7.3% | 0.93 | 6.2% | 1.09 | 7.3% | 0.92 |
| Fiscal Statistics | | | | | | | | | | |
| Operating Margin (%) | | 6.3% | 9.1% | 0.69 | 6.3% | 1.00 | 9.5% | 0.66 | 5.0% | 1.25 |
| Total Hospital Net Income (%) | | 9.4% | 10.3% | 0.91 | 10.0% | 0.94 | 10.8% | 0.87 | 5.4% | 1.74 |
| Return on Equity (%) | | 6.6% | 6.0% | 1.11 | 7.5% | 0.89 | 7.7% | 0.86 | 4.1% | 1.63 |
| Current Ratio | | 2.3 | 4.7 | 0.48 | 2.4 | 0.96 | 5.5 | 0.41 | 1.8 | 1.27 |
| Days in Net Patient Accounts Receivable | | 49.3 | 64.0 | 0.77 | 50.8 | 0.97 | 55.7 | 0.89 | 45.3 | 1.09 |
| Average Payment Period | | 53.7 | 56.5 | 0.95 | 52.7 | 1.02 | 45.6 | 1.18 | 64.6 | 0.83 |
| Equity Financing (%) | | 52.9% | 69.2% | 0.76 | 59.1% | 0.90 | 72.1% | 0.73 | 54.5% | 0.97 |
| Long-Term Debt to Equity Ratio | | 0.4 | 0.3 | 1.61 | 0.3 | 1.28 | 0.2 | 2.26 | 0.3 | 1.36 |
| Times Interest Earned | | 10.4 | 13.4 | 0.78 | 9.5 | 1.10 | 15.5 | 0.67 | 6.5 | 1.61 |
| Total Asset Turnover | | 0.7 | 0.6 | 1.19 | 0.7 | 0.95 | 0.7 | 0.97 | 0.7 | 0.91 |
| Average Age of Plant (Years) | | 9.2 | 12.6 | 0.73 | 10.8 | 0.85 | 12.1 | 0.76 | 8.7 | 1.05 |
| Increase (Decrease) Total Net Patient Revenue | | 7.8% | 7.3% | 1.07 | 5.8% | 1.34 | 8.9% | 0.87 | 7.1% | 1.09 |
| Outpatient Gross Revenue (% of Total GPR) | | 52.6% | 63.3% | 0.83 | 60.4% | 0.87 | 58.2% | 0.90 | 52.8% | 1.00 |
| Net Revenue Statistics | | | | | | | | | | |
| Inpatient Net Revenue per Discharge | \$28,808 | \$16,906 | 1.70 | \$18,736 | 1.54 | \$19,324 | 1.49 | \$26,772 | 1.08 | |
| Inpatient Net Revenue per Day | \$5,516 | \$3,675 | 1.50 | \$4,176 | 1.32 | \$3,829 | 1.44 | \$5,198 | 1.06 | |
| Outpatient Net Revenue per Visit | \$1,015 | \$703 | 1.44 | \$623 | 1.63 | \$741 | 1.37 | \$988 | 1.03 | |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|-----------------------------|-----------------|-----------------------------------|-----------------|----------------------------------|-----------------|
| Gross Patient Revenue (GPR) | \$5,119,566,638 | Cash & Cash Equivalents | \$233,448,165 | Current Liabilities | \$267,377,881 |
| Less Deductions | \$3,113,436,502 | Net Patient Receivables | \$271,094,855 | Long-Term Debt | \$649,931,290 |
| Net Patient Revenue | \$2,006,130,136 | Other Receivables | \$22,244,185 | Other Liabilities | \$484,110,553 |
| Plus Other Revenue | \$28,728,146 | | | Subtotal | \$1,401,419,724 |
| Total Revenue | \$2,034,858,281 | Land, Buildings & Equipment (Net) | \$791,775,585 | Unrestricted Fund Balance | \$1,576,555,832 |
| Less Expenses | \$1,906,551,576 | Other Assets | \$1,659,412,766 | Restricted Fund Balance | \$19,652,308 |
| Non-Operating Gains/Losses | \$69,313,699 | | | Total Liabilities & Fund Balance | \$2,977,975,556 |
| Net Income | \$197,620,404 | Total Assets | \$2,977,975,556 | | |