

313 Midwest Orthopedic Specialty Hospital
 10101 South 27th Street
 Franklin, WI 53132
 414-817-5800

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Partnership

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 2

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	55.2%	N/A	67.1%	N/A	18.2%	N/A	0.0%	N/A
Obstetrics	0.0%	38.0%	N/A	48.2%	N/A	14.5%	N/A	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	100.5%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	47.6%	57.4%	0.83	70.0%	0.68	22.2%	2.14	53.8%	0.88
Average Census (Patients)									
Adult Medical-Surgical	0.0	26.0	N/A	108.6	N/A	2.8	N/A	0.0	N/A
Obstetrics	0.0	4.9	N/A	19.5	N/A	0.6	N/A	0.0	N/A
Pediatrics	0.0	1.3	N/A	9.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.6	49.0	0.16	166.8	0.05	4.1	1.84	8.6	0.88
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.1	N/A	5.2	N/A	3.1	N/A	0.0	N/A
Obstetrics	0.0	2.6	N/A	2.8	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.3	N/A	3.4	N/A	1.0	N/A	0.0	N/A
Total Hospital	1.9	4.5	0.42	5.7	0.33	2.9	0.64	2.0	0.95
Surgical Operations									
Inpatient	1,511	1,426	1.06	3,115	0.49	305	4.96	1,615	0.94
Outpatient	3,693	4,581	0.81	5,527	0.67	1,106	3.34	3,558	1.04
Inpatient as % of All Surgeries	29.0%	23.7%	1.22	36.0%	0.81	21.6%	1.34	31.2%	0.93
Outpatient Visits									
Non-Emergency Visits	6,039	144,376	0.04	275,295	0.02	28,429	0.21	6,493	0.93
Emergency Visits	0	17,768	N/A	46,822	N/A	4,284	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	5.6	23.0	0.24	58.1	0.10	5.9	0.96	2.0	2.82
Nurses, Licensed	57.8	251.3	0.23	763.8	0.08	43.5	1.33	51.6	1.12
Ancillary Nursing Personnel	3.8	39.7	0.10	137.7	0.03	6.3	0.61	13.3	0.29
All Other Personnel	50.9	509.3	0.10	1,250.1	0.04	106.9	0.48	71.8	0.71
Total FTEs	118.2	823.3	0.14	2,209.8	0.05	162.6	0.73	138.7	0.85
FTEs per 100 Patient Census (Adjusted)									
Administrators	33.0	17.0	1.94	16.3	2.03	33.7	0.98	11.3	2.93
Nurses, Licensed	338.8	185.7	1.83	213.6	1.59	250.2	1.35	290.4	1.17
Ancillary Nursing Personnel	22.5	29.3	0.77	38.5	0.58	36.4	0.62	75.0	0.30
All Other Personnel	298.0	376.3	0.79	349.6	0.85	615.3	0.48	404.1	0.74
Total FTEs	692.3	608.3	1.14	618.0	1.12	935.7	0.74	780.7	0.89

Total Hospital:
 Beds Set Up & Staffed 16
 Discharges 1,479
 Inpatient Days 2,778

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

313 Midwest Orthopedic Specialty Hospital
Franklin, WI 53132

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	1	16	1,479	2,778	47.6%	7.6	1.9
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	1	5.6	Surgical Personnel	27	5	29.4
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	42	25	56.8	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	3	3	3.8	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	9	10	14.1
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	6	2	7.4
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	93	46	118.2

313 Midwest Orthopedic Specialty Hospital

Franklin, WI 53132

Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$70,354,083	39.3%	46.3%	0.85	43.7%	0.90	47.3%	0.83	37.3%	1.05
Medical Assistance	\$11,941,235	6.7%	13.6%	0.49	20.7%	0.32	10.4%	0.64	6.7%	0.99
Commercial	\$96,558,913	53.9%	35.3%	1.53	31.5%	1.71	38.9%	1.39	55.8%	0.97
All Other	\$228,804	0.1%	4.8%	0.03	4.1%	0.03	3.4%	0.04	0.2%	0.85
Deductions as % of Total Gross Patient Revenue										
Medicare	\$54,563,950	30.5%	34.9%	0.87	34.8%	0.88	28.0%	1.09	29.3%	1.04
Medical Assistance	\$10,395,462	5.8%	10.4%	0.56	15.6%	0.37	7.2%	0.80	4.9%	1.18
Commercial	\$39,360,353	22.0%	14.7%	1.50	14.2%	1.55	13.6%	1.62	22.0%	1.00
Charity Care	\$466,928	0.3%	1.0%	0.27	1.2%	0.21	0.7%	0.37	0.2%	1.21
Bad Debt	\$1,413,218	0.8%	1.1%	0.74	1.0%	0.83	1.3%	0.62	0.7%	1.07
All Other	\$58,212	0.0%	2.2%	0.02	1.2%	0.03	2.1%	0.02	0.1%	0.44
Total Deductions	\$106,258,123	59.3%	64.2%	0.92	67.9%	0.87	52.9%	1.12	57.2%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.6%	5.5%	0.10		4.2%	0.13	4.8%	0.12	0.5%	1.10
Net Gains/Losses as % of Net Income	0.4%	13.2%	0.03		N/A	N/A	10.4%	0.03	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$9,714,722	23.2%	44.0%	0.53	35.6%	0.65	46.3%	0.50	21.2%	1.09
Supplies & Services	\$31,215,915	74.4%	49.2%	1.51	57.8%	1.29	46.3%	1.61	75.8%	0.98
Capital Component	\$1,020,543	2.4%	6.8%	0.36	6.6%	0.37	7.4%	0.33	3.0%	0.81
Fiscal Statistics										
Operating Margin (%)	42.7%	9.1%	4.70		11.0%	3.89	12.2%	3.49	46.9%	0.91
Total Hospital Net Income (%)	42.8%	10.3%	4.15		10.6%	4.02	13.5%	3.18	46.9%	0.91
Return on Equity (%)	70.3%	6.0%	11.72		7.3%	9.62	12.4%	5.68	70.2%	1.00
Current Ratio	3.6	4.7	0.76		10.4	0.34	3.1	1.16	3.2	1.13
Days in Net Patient Accounts Receivable	54.9	64.0	0.86		48.4	1.13	56.0	0.98	57.0	0.96
Average Payment Period	66.1	56.5	1.17		30.5	2.16	54.4	1.21	94.0	0.70
Equity Financing (%)	83.4%	69.2%	1.20		87.0%	0.96	61.0%	1.37	80.1%	1.04
Long-Term Debt to Equity Ratio	0.0	0.3	N/A		0.1	N/A	0.4	N/A	0.0	N/A
Times Interest Earned	0.0	13.4	N/A		11.9	N/A	16.6	N/A	0.0	N/A
Total Asset Turnover	1.6	0.6	2.86		0.7	2.38	0.9	1.81	1.5	1.10
Average Age of Plant (Years)	16.9	12.6	1.34		10.5	1.60	9.2	1.83	14.4	1.17
Increase (Decrease) Total Net Patient Revenue	-2.8%	7.3%	N/A		4.6%	N/A	3.3%	N/A	1.2%	N/A
Outpatient Gross Revenue (% of Total GPR)	55.4%	63.3%	0.88		52.2%	1.06	76.2%	0.73	51.5%	1.08
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$21,252	\$16,906	1.26		\$22,775	0.93	\$15,352	1.38	\$21,963	0.97
Inpatient Net Revenue per Day	\$11,315	\$3,675	3.08		\$3,908	2.90	\$4,244	2.67	\$11,090	1.02
Outpatient Net Revenue per Visit	\$7,088	\$703	10.08		\$755	9.39	\$803	8.82	\$6,368	1.11

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$179,083,035	Cash & Cash Equivalents	\$13,002,219	Current Liabilities	\$7,412,438
Less Deductions	\$106,258,123	Net Patient Receivables	\$10,948,349	Long-Term Debt	\$0
Net Patient Revenue	\$72,824,912	Other Receivables	\$680,309	Other Liabilities	\$0
Plus Other Revenue	\$414,183			Subtotal	\$7,412,438
Total Revenue	\$73,239,095	Land, Buildings & Equipment (Net)	\$14,667,475	Unrestricted Fund Balance	\$37,251,738
Less Expenses	\$41,951,180	Other Assets	\$5,365,824	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$113,783			Total Liabilities & Fund Balance	\$44,664,176
Net Income	\$31,401,698	Total Assets	\$44,664,176		