

**125 St Nicholas Hospital**  
 3100 Superior Avenue  
 Sheboygan, WI 53081  
 920-459-8300

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Sheboygan  
 Analysis Area: Northeastern (4)  
 Volume Group: 4

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 4		Volume Group 4		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	39.5%	55.2%	0.72	48.2%	0.82	40.9%	0.97	44.9%	0.88
Obstetrics	17.6%	38.0%	0.46	34.9%	0.05	25.8%	0.68	19.0%	0.93
Pediatrics	0.0%	51.3%	N/A	22.1%	N/A	1.1%	N/A	0.0%	N/A
Total Hospital	39.3%	57.4%	0.68	47.8%	0.82	41.6%	0.94	42.3%	0.93
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	11.9	26.0	0.46	22.4	0.53	10.2	1.16	13.5	0.88
Obstetrics	1.6	4.9	0.32	4.2	0.38	1.8	0.87	1.7	0.93
Pediatrics	0.0	1.3	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	18.1	49.0	0.37	40.5	0.45	17.6	1.02	19.5	0.93
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.2	4.1	0.79	3.6	0.89	3.1	1.05	3.2	1.02
Obstetrics	2.2	2.6	0.87	2.4	0.92	2.2	1.01	2.3	0.97
Pediatrics	0.0	3.3	N/A	3.4	N/A	2.2	N/A	0.0	N/A
Total Hospital	3.4	4.5	0.75	3.7	0.91	3.3	1.01	3.3	1.03
<b>Surgical Operations</b>									
Inpatient	610	1,426	0.43	1,109	0.55	479	1.27	585	1.04
Outpatient	4,454	4,581	0.97	5,157	0.86	1,923	2.32	4,314	1.03
Inpatient as % of All Surgeries	12.0%	23.7%	0.51	17.7%	0.68	19.9%	0.60	11.9%	1.01
<b>Outpatient Visits</b>									
Non-Emergency Visits	70,029	144,376	0.49	219,705	0.32	67,442	1.04	65,035	1.08
Emergency Visits	13,422	17,768	0.76	18,012	0.75	12,660	1.06	13,802	0.97
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	3.2	23.0	0.14	16.0	0.20	12.7	0.25	4.0	0.80
Nurses, Licensed	110.8	251.3	0.44	277.3	0.40	102.4	1.08	128.5	0.86
Ancillary Nursing Personnel	14.0	39.7	0.35	36.2	0.39	17.0	0.83	80.4	0.17
All Other Personnel	172.1	509.3	0.34	540.2	0.32	220.5	0.78	189.1	0.91
Total FTEs	300.1	823.3	0.36	869.6	0.35	352.5	0.85	402.0	0.75
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	4.1	17.0	0.24	10.4	0.40	19.4	0.21	5.2	0.80
Nurses, Licensed	142.0	185.7	0.76	180.1	0.79	155.7	0.91	165.5	0.86
Ancillary Nursing Personnel	18.0	29.3	0.61	23.5	0.76	25.8	0.70	103.5	0.17
All Other Personnel	220.5	376.3	0.59	350.8	0.63	335.3	0.66	243.4	0.91
Total FTEs	384.6	608.3	0.63	564.7	0.68	536.2	0.72	517.6	0.74

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	46	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	5
Discharges	1,963	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	254
Inpatient Days	6,597			Inpatient Days	0	Newborn Days	469

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	30	1,343	4,330	39.5%	11.9	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	9	260	578	17.6%	1.6	2.2
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	7	354	1,689	66.1%	4.6	4.8
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	1	3.2	Surgical Personnel	6	5	10.0
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	5	27	22.1
Medical & Dental Residents	0	0	0.0	Sonographers	0	5	2.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	5	4.6
Registered Nurses	55	84	109.8	Occupational Therapists	3	6	6.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	19	4	21.5
Ancillary Nursing Personnel	5	17	14.0	Physical Therapy Assistants/Aides	2	1	2.7
Medical Assistants	0	0	0.0	Recreational Therapists	0	2	0.8
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.8
Nurse Practitioners	1	0	1.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	2	2.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	22	18.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	32	33	51.5
Pharmacy Personnel	8	1	8.5				
Clinical Laboratory Personnel	13	9	17.0	<b>Total</b>	<b>163</b>	<b>225</b>	<b>300.1</b>

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$122,061,404	49.0%	46.3%	1.06	47.5%	1.03	49.1%	1.00	48.9%	1.00
Medical Assistance	\$22,890,778	9.2%	13.6%	0.67	11.3%	0.81	10.9%	0.84	10.6%	0.87
Commercial	\$98,282,607	39.5%	35.3%	1.12	37.0%	1.07	36.4%	1.08	38.4%	1.03
All Other	\$5,893,207	2.4%	4.8%	0.49	4.2%	0.56	3.5%	0.67	2.1%	1.14
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$93,862,875	37.7%	34.9%	1.08	35.6%	1.06	35.9%	1.05	37.0%	1.02
Medical Assistance	\$18,624,181	7.5%	10.4%	0.72	8.9%	0.84	8.3%	0.91	8.4%	0.89
Commercial	\$44,876,943	18.0%	14.7%	1.23	15.3%	1.18	14.2%	1.27	16.7%	1.08
Charity Care	\$2,065,714	0.8%	1.0%	0.86	1.0%	0.86	1.3%	0.63	0.7%	1.16
Bad Debt	\$1,938,804	0.8%	1.1%	0.73	1.1%	0.70	1.2%	0.63	0.8%	0.99
All Other	\$4,387,037	1.8%	2.2%	0.81	2.1%	0.82	1.3%	1.33	1.6%	1.10
Total Deductions	\$165,755,552	66.5%	64.2%	1.04	64.1%	1.04	62.3%	1.07	65.2%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	1.9%		5.5%	0.34	3.5%	0.54	3.2%	0.58	2.0%	0.94
Net Gains/Losses as % of Net Income	23.0%		13.2%	1.75	N/A	N/A	29.1%	0.79	26.3%	0.87
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$33,831,565	39.2%	44.0%	0.89	47.1%	0.83	44.1%	0.89	35.1%	1.12
Supplies & Services	\$47,781,624	55.4%	49.2%	1.13	45.7%	1.21	47.4%	1.17	56.7%	0.98
Capital Component	\$4,664,789	5.4%	6.8%	0.79	7.2%	0.75	8.5%	0.64	8.2%	0.66
<b>Fiscal Statistics</b>										
Operating Margin (%)	-1.6%		9.1%	N/A	10.6%	N/A	5.4%	N/A	7.7%	N/A
Total Hospital Net Income (%)	-2.0%		10.3%	N/A	10.5%	N/A	7.4%	N/A	10.1%	N/A
Return on Equity (%)	-1.7%		6.0%	N/A	7.1%	N/A	4.7%	N/A	7.4%	N/A
Current Ratio	1.4		4.7	0.29	4.5	0.31	4.8	0.29	1.8	0.76
Days in Net Patient Accounts Receivable	43.8		64.0	0.68	51.1	0.86	49.3	0.89	44.4	0.99
Average Payment Period	67.1		56.5	1.19	60.2	1.12	48.1	1.39	61.8	1.09
Equity Financing (%)	71.9%		69.2%	1.04	74.2%	0.97	74.4%	0.97	79.0%	0.91
Long-Term Debt to Equity Ratio	0.1		0.3	0.31	0.2	0.45	0.2	0.41	0.1	1.06
Times Interest Earned	76.0		13.4	5.66	13.3	5.70	7.5	10.21	42.8	1.78
Total Asset Turnover	0.8		0.6	1.44	0.7	1.23	0.6	1.32	0.7	1.15
Average Age of Plant (Years)	17.9		12.6	1.42	10.6	1.68	10.2	1.75	13.4	1.33
Increase (Decrease) Total Net Patient Revenue	5.4%		7.3%	0.74	6.6%	0.81	4.2%	1.27	-0.4%	N/A
Outpatient Gross Revenue (% of Total GPR)	76.9%		63.3%	1.22	72.4%	1.06	72.8%	1.06	74.6%	1.03
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$11,143		\$16,906	0.66	\$13,311	0.84	\$11,314	0.98	\$10,106	1.10
Inpatient Net Revenue per Day	\$3,326		\$3,675	0.90	\$3,405	0.98	\$3,281	1.01	\$3,041	1.09
Outpatient Net Revenue per Visit	\$760		\$703	1.08	\$549	1.39	\$705	1.08	\$749	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$249,127,995	Cash & Cash Equivalents	\$965,208	Current Liabilities	\$15,132,152
Less Deductions	\$165,755,552	Net Patient Receivables	\$10,013,321	Long-Term Debt	\$5,965,117
Net Patient Revenue	\$83,372,443	Other Receivables	\$1,033,367	Other Liabilities	\$7,798,858
Plus Other Revenue	\$1,587,364			Subtotal	\$28,896,127
Total Revenue	\$84,959,806	Land, Buildings & Equipment (Net)	\$44,876,486	Unrestricted Fund Balance	\$74,106,873
Less Expenses	\$86,277,977	Other Assets	\$46,114,619	Restricted Fund Balance	\$7,484,644
Non-Operating Gains/Losses	-\$393,978	Total Assets	\$103,003,001	Total Liabilities & Fund Balance	\$103,003,001
Net Income	-\$1,712,149				