

316 Ascension Columbia St. Mary's Hospital Milwaukee
 2301 N. Lake Drive
 Milwaukee, WI 53201
 414-961-3300

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 7

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	54.5%	55.2%	0.99	67.1%	0.81	71.0%	0.77	55.7%	0.98
Obstetrics	61.8%	38.0%	1.63	48.2%	0.41	50.6%	1.22	111.7%	0.55
Pediatrics	0.0%	51.3%	N/A	100.5%	N/A	38.2%	N/A	0.0%	N/A
Total Hospital	58.3%	57.4%	1.02	70.0%	0.83	69.3%	0.84	65.8%	0.89
Average Census (Patients)									
Adult Medical-Surgical	100.3	26.0	3.86	108.6	0.92	106.3	0.94	93.6	1.07
Obstetrics	19.8	4.9	4.00	19.5	1.01	14.5	1.36	35.7	0.55
Pediatrics	0.0	1.3	N/A	9.3	N/A	3.2	N/A	0.0	N/A
Total Hospital	177.2	49.0	3.62	166.8	1.06	202.8	0.87	189.5	0.94
Average Length of Stay (Days)									
Adult Medical-Surgical	5.4	4.1	1.34	5.2	1.04	4.6	1.18	4.8	1.12
Obstetrics	2.6	2.6	1.02	2.8	0.94	2.7	0.96	2.5	1.05
Pediatrics	0.0	3.3	N/A	3.4	N/A	3.3	N/A	0.0	N/A
Total Hospital	5.5	4.5	1.22	5.7	0.96	5.0	1.10	5.9	0.93
Surgical Operations									
Inpatient	1,945	1,426	1.36	3,115	0.62	5,403	0.36	1,984	0.98
Outpatient	3,872	4,581	0.85	5,527	0.70	16,162	0.24	4,332	0.89
Inpatient as % of All Surgeries	33.4%	23.7%	1.41	36.0%	0.93	25.1%	1.33	31.4%	1.06
Outpatient Visits									
Non-Emergency Visits	699,095	144,376	4.84	275,295	2.54	476,432	1.47	562,000	1.24
Emergency Visits	60,495	17,768	3.40	46,822	1.29	47,460	1.27	65,368	0.93
Full-Time Equivalents (FTEs)									
Administrators	142.1	23.0	6.18	58.1	2.44	71.8	1.98	52.7	2.69
Nurses, Licensed	723.7	251.3	2.88	763.8	0.95	913.4	0.79	693.7	1.04
Ancillary Nursing Personnel	43.1	39.7	1.09	137.7	0.31	148.8	0.29	87.5	0.49
All Other Personnel	1,157.5	509.3	2.27	1,250.1	0.93	1,805.9	0.64	1,206.0	0.96
Total FTEs	2,066.3	823.3	2.51	2,209.8	0.94	2,940.0	0.70	2,040.0	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	37.0	17.0	2.18	16.3	2.28	14.7	2.52	10.6	3.49
Nurses, Licensed	188.6	185.7	1.02	213.6	0.88	186.4	1.01	139.7	1.35
Ancillary Nursing Personnel	11.2	29.3	0.38	38.5	0.29	30.4	0.37	17.6	0.64
All Other Personnel	301.7	376.3	0.80	349.6	0.86	368.6	0.82	242.8	1.24
Total FTEs	538.6	608.3	0.89	618.0	0.87	600.1	0.90	410.7	1.31

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	304	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	17
Discharges	11,817	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	2,711
Inpatient Days	64,693			Inpatient Days	0	Newborn Days	5,427

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	184	6,725	36,611	54.5%	100.3	5.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	32	2,769	7,218	61.8%	19.8	2.6
Psychiatric	1	15	687	3,206	58.6%	8.8	4.7
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	1	12	240	3,205	73.2%	8.8	13.4
Mixed Intensive Care	1	36	944	8,509	64.8%	23.3	9.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	25	303	5,944	65.1%	16.3	19.6
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	133	31	142.1	Surgical Personnel	55	14	59.1
Physicians & Dentists	136	44	151.2	Radiological Services Personnel	66	23	69.8
Medical & Dental Residents	6	0	6.0	Sonographers	13	2	13.0
Dental Hygienists	0	8	6.7	Respiratory Therapists	25	15	30.0
Registered Nurses	537	317	666.3	Occupational Therapists	5	11	8.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.5
Licensed Practical Nurses	4	2	4.8	Physical Therapists	14	19	20.4
Ancillary Nursing Personnel	20	88	43.1	Physical Therapy Assistants/Aides	2	4	3.2
Medical Assistants	157	28	170.4	Recreational Therapists	0	0	0.0
Physician Assistants	16	4	18.4	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	46	9	50.6	Psychologists	3	1	3.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	6	1	6.0
Clinical Nurse Specialists	2	0	2.0	All Other Health Professionals	186	75	219.2
Health Info Mgmt-Administrators/Technicians	3	2	3.2	All Other Personnel	182	69	207.3
Pharmacy Personnel	45	19	47.4				
Clinical Laboratory Personnel	93	50	114.5	Total	1,755	837	2,066.3

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$487,367,670	42.7%	46.3%	0.92	43.7%	0.98	46.7%	0.92	40.9%	1.05
Medical Assistance	\$297,949,443	26.1%	13.6%	1.92	20.7%	1.26	12.6%	2.07	23.1%	1.13
Commercial	\$315,349,567	27.7%	35.3%	0.78	31.5%	0.88	35.1%	0.79	32.5%	0.85
All Other	\$39,572,933	3.5%	4.8%	0.73	4.1%	0.84	5.6%	0.62	3.5%	0.99
Deductions as % of Total Gross Patient Revenue										
Medicare	\$383,245,620	33.6%	34.9%	0.96	34.8%	0.97	36.2%	0.93	29.8%	1.13
Medical Assistance	\$217,773,830	19.1%	10.4%	1.84	15.6%	1.22	9.8%	1.94	18.7%	1.02
Commercial	\$151,495,588	13.3%	14.7%	0.90	14.2%	0.94	15.6%	0.85	15.7%	0.85
Charity Care	\$14,909,981	1.3%	1.0%	1.36	1.2%	1.07	0.9%	1.41	1.4%	0.96
Bad Debt	\$20,804,728	1.8%	1.1%	1.72	1.0%	1.91	0.9%	2.03	1.8%	1.02
All Other	\$17,063,117	1.5%	2.2%	0.69	1.2%	1.28	2.5%	0.61	1.3%	1.13
Total Deductions	\$805,292,864	70.6%	64.2%	1.10	67.9%	1.04	66.0%	1.07	68.7%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		6.8%	5.5%	1.23	4.2%	1.61	6.8%	1.00	7.6%	0.89
Net Gains/Losses as % of Net Income		N/A	13.2%	N/A	N/A	N/A	13.1%	N/A	31.9%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$122,455,603	37.2%	44.0%	0.85	35.6%	1.04	42.7%	0.87	47.7%	0.78
Supplies & Services	\$177,816,251	54.0%	49.2%	1.10	57.8%	0.94	51.1%	1.06	45.0%	1.20
Capital Component	\$29,012,245	8.8%	6.8%	1.29	6.6%	1.33	6.2%	1.43	7.2%	1.22
Fiscal Statistics										
Operating Margin (%)		8.4%	9.1%	0.92	11.0%	0.76	9.5%	0.88	-0.5%	N/A
Total Hospital Net Income (%)		8.3%	10.3%	0.81	10.6%	0.78	10.8%	0.77	-0.8%	N/A
Return on Equity (%)		5.7%	6.0%	0.95	7.3%	0.78	7.7%	0.74	-0.6%	N/A
Current Ratio		4.2	4.7	0.89	10.4	0.40	5.5	0.76	4.2	1.01
Days in Net Patient Accounts Receivable		49.9	64.0	0.78	48.4	1.03	55.7	0.90	44.1	1.13
Average Payment Period		35.3	56.5	0.63	30.5	1.16	45.6	0.77	33.3	1.06
Equity Financing (%)		81.3%	69.2%	1.17	87.0%	0.94	72.1%	1.13	77.7%	1.05
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	13.4	N/A	11.9	N/A	15.5	N/A	0.0	N/A
Total Asset Turnover		0.7	0.6	1.19	0.7	0.99	0.7	0.97	0.8	0.86
Average Age of Plant (Years)		13.4	12.6	1.07	10.5	1.28	12.1	1.11	13.1	1.03
Increase (Decrease) Total Net Patient Revenue		-1.8%	7.3%	N/A	4.6%	N/A	8.9%	N/A	3.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		53.4%	63.3%	0.84	52.2%	1.02	58.2%	0.92	65.6%	0.81
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$15,835		\$16,906	0.94	\$22,775	0.70	\$19,324	0.82	\$12,859	1.23
Inpatient Net Revenue per Day	\$2,870		\$3,675	0.78	\$3,908	0.73	\$3,829	0.75	\$2,420	1.19
Outpatient Net Revenue per Visit	\$222		\$703	0.32	\$755	0.29	\$741	0.30	\$548	0.41

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,140,239,612	Cash & Cash Equivalents	\$259,412	Current Liabilities	\$29,375,075
Less Deductions	\$805,292,864	Net Patient Receivables	\$45,787,848	Long-Term Debt	\$0
Net Patient Revenue	\$334,946,748	Other Receivables	\$2,938,653	Other Liabilities	\$69,022,734
Plus Other Revenue	\$24,445,704			Subtotal	\$98,397,809
Total Revenue	\$359,392,453	Land, Buildings & Equipment (Net)	\$402,280,651	Unrestricted Fund Balance	\$428,607,003
Less Expenses	\$329,284,098	Other Assets	\$75,738,248	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$187,067			Total Liabilities & Fund Balance	\$527,004,812
Net Income	\$29,921,288	Total Assets	\$527,004,812		