

340 Mental Health Emergency Center
 1525 N 12th St
 Milwaukee, WI 53205
 414-966-3030

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)					
Psychiatric	1.4%	68.6%	0.02	8.8%	0.16
Alcoholism/Chemical Dependency	0.0%	55.3%	N/A	0.0%	N/A
Total Hospital	1.4%	68.3%	0.02	8.8%	0.16
Average Census (Patients)					
Psychiatric	0.1	18.8	0.00	0.5	0.16
Alcoholism/Chemical Dependency	0.0	3.5	N/A	0.0	N/A
Total Hospital	0.1	31.7	0.00	0.5	0.16
Average Length of Stay (Days)					
Psychiatric	5.0	6.2	0.81	3.2	1.57
Alcoholism/Chemical Dependency	0.0	4.1	N/A	0.0	N/A
Total Hospital	4.3	6.4	0.66	3.2	1.33
Outpatient Visits					
Non-Emergency Visits	0	45,297	N/A	0	N/A
Emergency Visits	7,624	1,331	5.73	7,280	1.05
Full-Time Equivalents (FTEs)					
Administrators	1.0	3.7	0.27	0.0	N/A
Nurses, Licensed	24.7	45.1	0.55	0.0	N/A
Psychologists	0.0	0.4	N/A	0.0	N/A
Social Workers	3.1	21.4	0.15	0.0	N/A
All Other Personnel	25.1	78.8	0.32	0.0	N/A
Total FTEs	77.6	219.2	0.35	0.0	N/A
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.6	6.5	1.16	0.0	N/A
Nurses, Licensed	187.0	79.0	2.37	0.0	N/A
Psychologists	0.0	0.8	N/A	0.0	N/A
Social Workers	23.8	37.5	0.63	0.0	N/A
All Other Personnel	190.1	138.3	1.37	0.0	N/A
Total FTEs	586.6	384.6	1.53	0.0	N/A

Total Hospital:

Beds Set Up & Staffed 6
 Discharges 7
 Inpatient Days 30

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	6	6	30	1.4%	0.1	5.0
Alcoholism/chemical dependency	H	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	17	12	23.7	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	1	0	1.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	2	2	3.1
Pharmacists	0	0	0.0	Psychiatric Technicians	10	12	18.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	0	0	0.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	5	1	5.6	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	4	2	5.3
Environmental Services Workers	0	0	0.0	All Other Personnel	16	6	19.9
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
				Total	56	35	77.6
Total Active Privileged Medical Staff: 23							

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			All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$5,279,510	19.4%	11.3%	1.72	21.8%	0.89
Medical Assistance	\$15,063,329	55.3%	38.2%	1.45	54.0%	1.02
Commercial	\$3,211,956	11.8%	46.4%	0.25	15.6%	0.76
All Other	\$3,699,804	13.6%	4.1%	3.29	8.6%	1.59
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,637,273	17.0%	7.7%	2.22	20.1%	0.85
Medical Assistance	\$9,306,593	34.1%	22.3%	1.53	37.8%	0.90
Commercial	\$2,073,332	7.6%	21.0%	0.36	11.8%	0.64
Charity Care	\$168,748	0.6%	1.8%	0.35	1.1%	0.55
Bad Debt	\$2,490,926	9.1%	1.2%	7.62	3.9%	2.32
All Other	\$1,202,917	4.4%	3.9%	1.12	3.9%	1.14
Total Deductions	\$19,879,789	72.9%	57.9%	1.26	78.6%	0.93
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		3.3%	5.0%	0.66	4.9%	0.68
Net Gains/Losses as % of Net Income		N/A	1,594.7%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$14,962,545	87.4%	62.0%	1.41	87.3%	1.00
Supplies & Services	\$1,600,491	9.3%	31.4%	0.30	9.5%	0.99
Capital Component	\$554,519	3.2%	6.6%	0.49	3.2%	1.00
Fiscal Statistics						
Operating Margin (%)		-124.4%	-4.0%	30.95	-234.8%	0.53
Total Hospital Net Income (%)		-121.6%	0.3%	N/A	-227.5%	0.53
Current Ratio		5.36	2.1	2.57	2.38	2.25
Days in Net Patient Accounts Receivable		97.56	58.3	1.67	237.87	0.41
Equity Financing (%)		92.1%	48.0%	1.92	83.0%	1.11
Long-Term Debt to Equity Ratio		0.00	0.5	N/A	0.00	N/A
Times Interest Earned		0.00	1.2	N/A	0.00	N/A
Total Asset Turnover		0.47	0.8	0.62	0.31	1.49
Average Age of Plant (Years)		3.31	6.0	0.55	2.28	1.45
Increase (Decrease) Total Net Patient Revenue		48.6%	6.1%	7.94	-30.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		99.4%	47.7%	2.08	95.6%	1.04
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$27,254,599	Cash & Cash Equivalents	\$4,836,218	Current Liabilities	\$1,280,926	
Less Deductions	\$19,879,789	Net Patient Receivables	\$1,971,267	Long-Term Debt	\$0	
Net Patient Revenue	\$7,374,810	Other Receivables	\$0	Other Liabilities	\$0	
Plus Other Revenue	\$254,979			Subtotal	\$1,280,926	
Total Revenue	\$7,629,789	Land, Buildings & Equipment (Net)	\$9,370,188	Unrestricted Fund Balance	\$14,954,988	
Less Expenses	\$17,117,555	Other Assets	\$58,241	Restricted Fund Balance	\$0	
Non-Operating Gains/Losses	\$95,795	Total Assets	\$16,235,914	Total Liabilities & Fund Balance	\$16,235,914	
Net Income	-\$9,391,971					