

006 Tamarack Health Ashland Medical Center
1615 Maple Lane
Ashland, WI 54806
715-685-5500

Fiscal Year: 10/01 to 09/30
Type: GMS
Critical Access Hospital

County: Ashland
Analysis Area: Western Lake Superior (7)
Volume Group: 6

Control:

		All GMS Hospitals		Analysis Area 7		Volume Group 6		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	77.7%	63.0%	1.23	31.4%	2.47	62.3%	1.25	94.1%	0.83
Obstetrics	25.8%	40.9%	0.63	22.9%	0.06	32.8%	0.79	27.4%	0.94
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	98.7%	N/A	0.0%	N/A
Total Hospital	63.3%	63.6%	0.99	32.9%	1.92	62.3%	1.02	81.3%	0.78
Average Census (Patients)									
Adult Medical-Surgical	15.5	25.0	0.62	5.5	2.84	24.7	0.63	18.8	0.83
Obstetrics	1.3	5.2	0.25	1.0	1.25	3.2	0.40	1.4	0.94
Pediatrics	0.0	3.9	N/A	0.0	N/A	7.6	N/A	0.0	N/A
Total Hospital	22.1	46.9	0.47	6.6	3.34	47.9	0.46	28.4	0.78
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.3	0.97	3.9	1.08	4.1	1.03	4.8	0.88
Obstetrics	2.2	2.4	0.90	2.1	1.03	2.4	0.92	2.3	0.97
Pediatrics	0.0	3.9	N/A	0.0	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.7	4.8	0.97	4.1	1.14	4.5	1.04	5.4	0.87
Surgical Operations									
Inpatient	159	1,014	0.16	45	3.56	880	0.18	194	0.82
Outpatient	2,442	4,465	0.55	1,215	2.01	5,032	0.49	2,326	1.05
Inpatient as % of All Surgeries	6.1%	18.5%	0.33	3.5%	1.72	14.9%	0.41	7.7%	0.79
Outpatient Visits									
Non-Emergency Visits	104,990	139,692	0.75	41,632	2.52	212,752	0.49	81,333	1.29
Emergency Visits	11,749	17,650	0.67	7,093	1.66	24,278	0.48	10,825	1.09
Full-Time Equivalents (FTEs)									
Administrators	5.0	4.3	1.16	2.3	2.19	5.1	0.99	4.0	1.25
Nurses, Licensed	143.0	232.9	0.61	58.8	2.43	296.9	0.48	124.3	1.15
Ancillary Nursing Personnel	28.2	38.9	0.72	8.4	3.36	40.5	0.70	26.9	1.04
All Other Personnel	334.6	451.0	0.74	147.2	2.27	592.9	0.56	373.8	0.90
Total FTEs	510.7	727.1	0.70	216.7	2.36	935.4	0.55	529.1	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	2.7	3.0	0.90	3.4	0.78	2.9	0.92	2.1	1.24
Nurses, Licensed	76.4	160.0	0.48	88.5	0.86	169.8	0.45	66.8	1.14
Ancillary Nursing Personnel	15.0	26.7	0.56	12.6	1.19	23.2	0.65	14.5	1.04
All Other Personnel	178.8	309.9	0.58	221.6	0.81	339.2	0.53	200.8	0.89
Total FTEs	272.9	499.6	0.55	326.2	0.84	535.1	0.51	284.2	0.96

Total Hospital:

Beds Set Up & Staffed 35
Discharges 1,725
Inpatient Days 8,103

Contract with:

Health Maintenance
Organization (HMO) No
Preferred Provider
Organization (PPO) No

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 8
Total Births 212
Newborn Days 385

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	20	1,355	5,685	77.7%	15.5	4.2
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	5	216	472	25.8%	1.3	2.2
Psychiatric	H	10	370	1,946	53.2%	5.3	5.3
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	5	0	5.0	Radiological Services Personnel	17	2	17.4
Dentists	0	0	0.0	Sonographers	3	2	3.4
Medical & Dental Residents	0	0	0.0	Physician Assistants	6	1	6.2
Dental Hygienists	0	0	0.0	Surgical Technicians	8	2	8.4
Registered Nurses	104	40	120.4	Respiratory Therapists	8	3	10.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	2	3.9
Licensed Practical Nurses	1	3	3.9	Occupational Therapy Assistants/Aides	1	0	1.0
Ancillary Nursing Personnel	17	14	28.2	Physical Therapists	4	1	4.6
Medical Assistants	13	0	13.0	Physical Therapy Assistants/Aides	4	0	4.0
Nurse Practitioners	10	2	12.1	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	6	1	6.5	Dietitians & Nutritionists	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	2	0	2.0
Health Info Mgmt-Administrators/Technicians	6	2	7.6	Social Workers	3	0	3.0
Pharmacists	4	0	4.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	6	3	7.3	Pharmacy Technicians	3	0	3.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	5	2	6.3
Directors/Managers	36	2	37.7	All Other Contracted Staff	0	0	0.0
Food Service Workers	12	11	21.9	All Other Health Professionals	0	0	0.0
Environmental Services Workers	29	1	30.3	All Other Personnel	108	29	128.2
Medical & Clinical LaboratoryTechnologists	10	0	10.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	436	123	510.7
Total Active Privileged Medical Staff: 286							

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			All GMS Hospitals		Analysis Area ⁷		Volume Group ⁶		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$178,513,828	55.7%	49.1%	1.13	52.5%	1.06	45.3%	1.23	55.1%	1.01
Medical Assistance	\$43,738,931	13.6%	13.0%	1.05	15.1%	0.91	17.8%	0.77	15.2%	0.90
Commercial	\$76,970,280	24.0%	32.2%	0.75	26.6%	0.90	31.9%	0.75	23.4%	1.02
All Other	\$21,337,018	6.7%	5.7%	1.16	5.8%	1.14	5.0%	1.33	6.3%	1.05
Deductions as % of Total Gross Patient Revenue										
Medicare	\$105,757,051	33.0%	38.3%	0.86	30.4%	1.09	36.1%	0.91	31.3%	1.05
Medical Assistance	\$28,168,662	8.8%	10.2%	0.86	9.9%	0.89	13.5%	0.65	10.1%	0.87
Commercial	\$13,921,239	4.3%	15.3%	0.28	6.6%	0.65	13.5%	0.32	3.7%	1.17
Charity Care	\$818,827	0.3%	0.9%	0.30	0.5%	0.53	0.7%	0.36	0.3%	0.81
Bad Debt	\$4,512,072	1.4%	1.0%	1.37	1.8%	0.80	1.0%	1.37	1.0%	1.45
All Other	\$12,108,176	3.8%	3.3%	1.15	2.8%	1.34	2.9%	1.32	3.7%	1.01
Total Deductions	\$165,286,027	51.6%	68.9%	0.75	52.0%	0.99	67.7%	0.76	50.2%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.0%	7.1%	0.14	1.2%	0.81	7.5%	0.13	1.1%	0.92
Net Gains/Losses as % of Net Income		73.2%	19.9%	3.69	40.1%	1.83	17.5%	4.18	53.0%	1.38
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$71,150,792	47.4%	41.8%	1.13	51.4%	0.92	44.3%	1.07	45.8%	1.03
Supplies & Services	\$68,594,963	45.7%	52.7%	0.87	41.8%	1.09	49.1%	0.93	46.7%	0.98
Capital Component	\$10,426,527	6.9%	5.5%	1.27	6.8%	1.03	6.6%	1.05	7.5%	0.93
Fiscal Statistics										
Operating Margin (%)		4.3%	7.9%	0.54	9.4%	0.45	8.4%	0.51	6.7%	0.64
Total Hospital Net Income (%)		14.2%	9.7%	1.47	14.7%	0.97	10.0%	1.42	13.2%	1.07
Return on Equity (%)		11.2%	8.4%	1.33	5.5%	2.04	7.7%	1.45	8.7%	1.29
Current Ratio		11.0	5.5	2.01	3.2	3.44	5.2	2.13	9.9	1.11
Days in Net Patient Accounts Receivable		50.3	78.5	0.64	239.9	0.21	99.3	0.51	49.8	1.01
Equity Financing (%)		81.7%	59.9%	1.36	39.0%	2.10	55.9%	1.46	79.9%	1.02
Long-Term Debt to Equity Ratio		0.1	0.5	0.26	1.2	0.10	0.6	0.21	0.1	0.89
Times Interest Earned		41.3	16.8	2.46	40.0	1.03	12.2	3.39	30.8	1.34
Total Asset Turnover		0.6	0.5	1.22	0.1	4.45	0.3	1.78	0.6	0.95
Average Age of Plant (Years)		7.2	20.1	0.36	56.4	0.13	24.5	0.29	6.5	1.10
Increase (Decrease) Total Net Patient Revenue		4.5%	7.2%	0.62	5.3%	0.84	5.0%	0.89	7.4%	0.61
Outpatient Gross Revenue (% of Total GPR)		88.8%	67.5%	1.32	90.3%	0.98	72.7%	1.22	86.0%	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$320,560,057	Cash & Cash Equivalents	\$143,456,394	Current Liabilities	\$15,646,684
Less Deductions	\$165,286,027	Net Patient Receivables	\$21,350,340	Long-Term Debt	\$28,496,886
Net Patient Revenue	\$155,274,030	Other Receivables	\$1,268,007	Other Liabilities	\$5,691,160
Plus Other Revenue	\$1,567,601			Subtotal	\$49,834,730
Total Revenue	\$156,841,631	Land, Buildings & Equipment (Net)	\$98,261,735	Unrestricted Fund Balance	\$222,421,726.00
Less Expenses	\$150,172,282	Other Assets	\$7,919,980	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$18,236,911			Total Liabilities & Fund Balance	\$272,256,456
Net Income	\$24,906,260	Total Assets	\$272,256,456		