

010 Marshfield Medical Center – Beaver Dam
707 South University Avenue
Beaver Dam, WI 53916
920-887-7181

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Dodge
Analysis Area: Southern (1)
Volume Group: 3

		All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	18.2%	65.1%	0.28	60.7%	0.30	22.9%	0.79	18.5%	0.99
Obstetrics	0.0%	43.7%	N/A	42.2%	N/A	16.2%	N/A	9.7%	0.00
Pediatrics	0.0%	77.8%	N/A	69.2%	N/A	42.7%	N/A	0.0%	N/A
Total Hospital	19.3%	65.1%	0.30	61.1%	0.32	22.9%	0.84	20.8%	0.93
Average Census (Patients)									
Adult Medical-Surgical	7.8	26.0	0.30	29.5	0.27	3.7	2.12	4.6	1.70
Obstetrics	0.3	5.4	0.05	4.5	0.06	0.6	0.49	1.2	0.24
Pediatrics	0.0	3.9	N/A	5.7	N/A	0.2	N/A	0.0	N/A
Total Hospital	8.3	47.2	0.18	55.8	0.15	4.0	2.07	8.9	0.93
Average Length of Stay (Days)									
Adult Medical-Surgical	3.1	4.2	0.73	4.5	0.69	3.3	0.93	3.5	0.88
Obstetrics	2.2	2.4	0.93	2.6	0.86	2.0	1.13	2.5	0.90
Pediatrics	0.0	4.0	N/A	4.5	N/A	1.6	N/A	0.0	N/A
Total Hospital	3.1	4.7	0.65	4.9	0.62	3.2	0.95	3.3	0.93
Surgical Operations									
Inpatient	142	1,075	0.13	921	0.15	79	1.79	188	0.76
Outpatient	1,720	4,478	0.38	4,641	0.37	1,727	1.00	3,080	0.56
Inpatient as % of All Surgeries	7.6%	18.4%	0.42	16.0%	0.48	4.0%	1.90	5.8%	1.33
Outpatient Visits									
Non-Emergency Visits	81,389	149,200	0.55	209,304	0.39	55,525	1.47	91,569	0.89
Emergency Visits	10,612	17,658	0.60	19,147	0.55	7,654	1.39	11,330	0.94
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	5.3	0.19	1.8	0.56	2.0	0.50
Nurses, Licensed	53.2	231.2	0.23	320.9	0.17	44.4	1.20	14.9	3.58
Ancillary Nursing Personnel	39.1	36.8	1.06	41.6	0.94	9.7	4.04	43.5	0.90
All Other Personnel	190.0	472.1	0.40	703.5	0.27	123.4	1.54	200.7	0.95
Total FTEs	283.3	743.6	0.38	1,071.4	0.26	179.3	1.58	261.1	1.09
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.7	2.4	0.69	3.2	0.52	5.5	0.30	3.0	0.55
Nurses, Licensed	88.0	155.9	0.56	191.1	0.46	136.9	0.64	22.4	3.93
Ancillary Nursing Personnel	64.6	24.8	2.60	24.8	2.61	29.8	2.17	65.5	0.99
All Other Personnel	314.3	318.4	0.99	418.9	0.75	380.6	0.83	302.4	1.04
Total FTEs	468.6	501.6	0.93	637.9	0.73	552.8	0.85	393.3	1.19

Total Hospital:

Beds Set Up & Staffed 43
Discharges 988
Inpatient Days 3,028

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 12
Total Births 47
Newborn Days 76

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	43	925	2,861	18.2%	7.8	3.1
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	0	45	101	0.0%	0.3	2.2
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	0	18	66	0.0%	0.2	3.7
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	2	2	2.8
Medical & Dental Residents	0	0	0.0	Physician Assistants	3	0	3.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	11	8	14.0
Registered Nurses	29	55	45.2	Respiratory Therapists	4	4	4.9
Certified Nurse Midwives	1	1	1.0	Occupational Therapists	1	4	1.8
Licensed Practical Nurses	3	3	3.5	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	32	22	39.1	Physical Therapists	6	5	6.6
Medical Assistants	4	5	5.3	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	1	0	1.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	1	9	2.5	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	4	4	5.4
Pharmacists	4	1	4.0	Psychiatric Technicians	1	0	1.0
Medical & Clinical Laboratory Technicians	5	3	6.2	Pharmacy Technicians	8	1	8.0
Surgical Personnel	1	3	1.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	18	0	18.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	2	2	2.9	All Other Health Professionals	55	18	59.4
Environmental Services Workers	2	3	3.3	All Other Personnel	28	26	38.5
Medical & Clinical Laboratory Technologists	3	1	3.0				
				Total	231	180	283.3
Total Active Privileged Medical Staff: 144							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ³		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$133,486,188	53.5%	49.8%	1.07	43.8%	1.22	53.2%	1.01	48.9%	1.10
Medical Assistance	\$28,378,823	11.4%	12.1%	0.94	10.8%	1.06	10.5%	1.08	13.7%	0.83
Commercial	\$77,359,807	31.0%	31.6%	0.98	34.8%	0.89	32.9%	0.94	33.8%	0.92
All Other	\$10,055,965	4.0%	6.4%	0.63	10.7%	0.38	3.4%	1.19	3.6%	1.11
Deductions as % of Total Gross Patient Revenue										
Medicare	\$107,977,668	43.3%	39.1%	1.11	34.4%	1.26	36.6%	1.18	39.8%	1.09
Medical Assistance	\$21,900,408	8.8%	9.5%	0.92	8.5%	1.03	7.3%	1.21	10.5%	0.83
Commercial	\$37,304,172	15.0%	15.5%	0.97	18.3%	0.82	13.4%	1.12	16.7%	0.89
Charity Care	\$955,640	0.4%	1.0%	0.39	0.7%	0.57	0.7%	0.58	0.6%	0.62
Bad Debt	\$2,075,193	0.8%	1.0%	0.86	1.2%	0.71	1.5%	0.55	2.0%	0.41
All Other	\$5,944,180	2.4%	3.7%	0.65	5.9%	0.40	1.7%	1.44	1.9%	1.24
Total Deductions	\$176,157,261	70.7%	69.8%	1.01	68.9%	1.02	61.1%	1.16	71.6%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.6%	8.6%	0.65	5.1%	1.10	5.9%	0.94	1.0%	5.40
Net Gains/Losses as % of Net Income		N/A	20.2%	N/A	68.8%	N/A	35.8%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$28,826,133	32.5%	40.7%	0.80	41.8%	0.78	46.6%	0.70	32.7%	0.99
Supplies & Services	\$54,808,571	61.8%	54.1%	1.14	52.1%	1.18	47.4%	1.30	58.4%	1.06
Capital Component	\$5,116,151	5.8%	5.2%	1.11	6.0%	0.95	6.0%	0.96	8.9%	0.65
Fiscal Statistics										
Operating Margin (%)		-14.6%	7.7%	N/A	2.5%	N/A	4.8%	N/A	-23.9%	0.61
Total Hospital Net Income (%)		-3.1%	9.4%	N/A	7.5%	N/A	7.3%	N/A	-15.3%	0.21
Current Ratio		1.0	2.3	0.44	2.0	0.52	1.1	0.94	2.2	0.47
Days in Net Patient Accounts Receivable		270.4	62.7	4.31	52.9	5.11	91.6	2.95	1,144.7	0.24
Equity Financing (%)		54.4%	62.3%	0.87	61.4%	0.89	54.9%	0.99	27.5%	1.98
Long-Term Debt to Equity Ratio		0.5	0.4	1.39	0.4	1.25	0.5	1.02	2.1	0.25
Times Interest Earned		-0.3	16.0	N/A	8.3	N/A	10.9	N/A	-7.0	0.05
Total Asset Turnover		0.0	0.2	0.03	0.4	0.02	0.0	0.27	0.0	0.24
Average Age of Plant (Years)		83.1	14.2	5.86	12.5	6.66	19.2	4.32	178.4	0.47
Increase (Decrease) Total Net Patient Revenue		-3.0%	6.9%	N/A	6.0%	N/A	7.6%	N/A	-1.7%	1.72
Outpatient Gross Revenue (% of Total GPR)		86.4%	67.9%	1.27	66.1%	1.31	88.1%	0.98	88.3%	0.98

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$249,280,783	Cash & Cash Equivalents	\$230,847,059	Current Liabilities	\$1,294,700,211
Less Deductions	\$176,157,261	Net Patient Receivables	\$54,168,652	Long-Term Debt	\$3,224,490,579
Net Patient Revenue	\$73,123,522	Other Receivables	\$109,030,212	Other Liabilities	\$723,384,559
Plus Other Revenue	\$4,325,217			Subtotal	\$5,242,575,349
Total Revenue	\$77,448,739	Land, Buildings & Equipment (Net)	\$3,856,825,218	Unrestricted Fund Balance	5,862,618,967.00
Less Expenses	\$88,750,855	Other Assets	\$7,246,487,327	Restricted Fund Balance	\$392,164,152
Non-Operating Gains/Losses	\$8,601,334			Total Liabilities & Fund Balance	\$11,497,358,468
Net Income	-\$2,700,783	Total Assets	\$11,497,358,468		