

072 Froedtert Menomonee Falls Hospital
W180 N8085 Town Hall Road
Menomonee Falls, WI 53051
262-251-1000

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group: 6

Control:

		All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	59.2%	63.0%	0.94	67.1%	0.88	62.3%	0.95	70.3%	0.84
Obstetrics	0.0%	40.9%	N/A	41.8%	0.06	32.8%	N/A	27.5%	0.00
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	98.7%	N/A	0.0%	N/A
Total Hospital	66.2%	63.6%	1.04	64.2%	1.03	62.3%	1.06	63.6%	1.04
Average Census (Patients)									
Adult Medical-Surgical	47.9	25.0	1.92	24.5	1.96	24.7	1.94	53.4	0.90
Obstetrics	2.7	5.2	0.51	5.1	0.53	3.2	0.82	4.9	0.54
Pediatrics	0.0	3.9	N/A	0.0	N/A	7.6	N/A	0.0	N/A
Total Hospital	86.8	46.9	1.85	44.3	1.96	47.9	1.81	99.3	0.87
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	4.3	0.92	4.2	0.95	4.1	0.97	4.3	0.92
Obstetrics	2.2	2.4	0.92	2.3	0.97	2.4	0.94	2.3	0.96
Pediatrics	0.0	3.9	N/A	0.0	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.0	4.8	0.83	4.4	0.91	4.5	0.89	4.3	0.93
Surgical Operations									
Inpatient	2,069	1,014	2.04	1,039	1.99	880	2.35	2,566	0.81
Outpatient	7,238	4,465	1.62	4,179	1.73	5,032	1.44	5,989	1.21
Inpatient as % of All Surgeries	22.2%	18.5%	1.20	19.9%	1.12	14.9%	1.49	30.0%	0.74
Outpatient Visits									
Non-Emergency Visits	81,357	139,692	0.58	122,527	0.66	212,752	0.38	76,001	1.07
Emergency Visits	27,874	17,650	1.58	19,187	1.45	24,278	1.15	21,301	1.31
Full-Time Equivalents (FTEs)									
Administrators	4.0	4.3	0.92	2.4	1.68	5.1	0.79	69.6	0.06
Nurses, Licensed	259.2	232.9	1.11	196.3	1.32	296.9	0.87	297.1	0.87
Ancillary Nursing Personnel	55.2	38.9	1.42	42.3	1.31	40.5	1.36	52.7	1.05
All Other Personnel	616.8	451.0	1.37	342.1	1.80	592.9	1.04	585.4	1.05
Total FTEs	935.2	727.1	1.29	583.0	1.60	935.4	1.00	1,004.8	0.93
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.8	3.0	0.62	1.7	1.10	2.9	0.63	29.7	0.06
Nurses, Licensed	118.6	160.0	0.74	137.5	0.86	169.8	0.70	126.9	0.94
Ancillary Nursing Personnel	25.3	26.7	0.94	29.6	0.85	23.2	1.09	22.5	1.12
All Other Personnel	282.3	309.9	0.91	239.6	1.18	339.2	0.83	250.0	1.13
Total FTEs	428.1	499.6	0.86	408.4	1.05	535.1	0.80	429.1	1.00

Total Hospital:

Beds Set Up & Staffed 131
Discharges 7,939
Inpatient Days 31,759

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 405
Newborn Days 713

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	81	4,418	17,545	59.2%	47.9	4.0
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	H	0	0	0	0.0%	0.0	0.0
Obstetrics	H	0	436	973	0.0%	2.7	2.2
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	H	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	15	602	3,510	63.9%	9.6	5.8
Step-Down (Special Care)	H	35	2,457	9,580	74.8%	26.2	3.9
Neonatal Intensive/Intermediate Care	H	0	26	151	0.0%	0.4	5.8
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	0	4.0	Radiological Services Personnel	20	32	41.1
Dentists	0	0	0.0	Sonographers	4	8	9.4
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	153	158	252.3	Respiratory Therapists	12	4	13.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	17	12.1
Licensed Practical Nurses	1	2	1.9	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	15	74	55.2	Physical Therapists	8	19	18.7
Medical Assistants	2	1	2.6	Physical Therapy Assistants/Aides	0	4	1.0
Nurse Practitioners	2	1	2.1	Recreational Therapists	0	1	0.4
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	3	7	7.8
Clinical Nurse Specialists	3	0	3.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	Social Workers	11	11	15.6
Pharmacists	23	18	30.7	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	4	0	4.0	Pharmacy Technicians	30	26	36.6
Surgical Personnel	17	11	22.5	Medical Coding Technicians	0	0	0.0
Directors/Managers	64	2	65.2	All Other Contracted Staff	0	0	0.0
Food Service Workers	13	42	32.8	All Other Health Professionals	93	99	147.7
Environmental Services Workers	33	25	48.2	All Other Personnel	53	44	80.6
Medical & Clinical Laboratory Technologists	16	5	19.2				
All Other Radiologic Personnel	1	10	5.4				
				Total	590	621	935.2
Total Active Privileged Medical Staff: 916							

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Menomonee Falls, WI 53051			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
					2A		6				
Selected Financial Statistics			FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$590,424,948	59.8%	49.1%	1.22	53.9%	1.11	45.3%	1.32	58.2%	1.03	
Medical Assistance	\$82,144,213	8.3%	13.0%	0.64	10.1%	0.83	17.8%	0.47	9.8%	0.85	
Commercial	\$296,341,989	30.0%	32.2%	0.93	33.1%	0.91	31.9%	0.94	30.2%	0.99	
All Other	\$18,490,083	1.9%	5.7%	0.33	2.9%	0.65	5.0%	0.37	1.8%	1.05	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$478,382,865	48.4%	38.3%	1.27	44.4%	1.09	36.1%	1.34	46.9%	1.03	
Medical Assistance	\$70,404,096	7.1%	10.2%	0.70	8.3%	0.86	13.5%	0.53	8.1%	0.88	
Commercial	\$148,686,479	15.1%	15.3%	0.98	16.7%	0.90	13.5%	1.12	14.9%	1.01	
Charity Care	\$4,637,727	0.5%	0.9%	0.55	0.8%	0.57	0.7%	0.66	0.2%	1.99	
Bad Debt	\$7,887,707	0.8%	1.0%	0.78	1.1%	0.73	1.0%	0.78	1.1%	0.70	
All Other	\$11,762,773	1.2%	3.3%	0.36	1.7%	0.71	2.9%	0.42	1.2%	1.00	
Total Deductions	\$721,761,647	73.1%	68.9%	1.06	73.0%	1.00	67.7%	1.08	72.5%	1.01	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		3.5%	7.1%	0.50	3.9%	0.90	7.5%	0.47	3.9%	0.91	
Net Gains/Losses as % of Net Income		559.0%	19.9%	28.15	N/A	N/A	17.5%	31.95	119.2%	4.69	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$112,062,694	45.1%	41.8%	1.08	40.1%	1.13	44.3%	1.02	46.8%	0.96	
Supplies & Services	\$123,062,002	49.6%	52.7%	0.94	52.4%	0.95	49.1%	1.01	48.2%	1.03	
Capital Component	\$13,215,579	5.3%	5.5%	0.97	7.6%	0.70	6.6%	0.80	5.0%	1.07	
Fiscal Statistics											
Operating Margin (%)		9.8%	7.9%	1.24	11.7%	0.84	8.4%	1.17	2.0%	5.00	
Total Hospital Net Income (%)		-2.4%	9.7%	N/A	11.0%	N/A	10.0%	N/A	-11.6%	0.21	
Return on Equity (%)		-5.1%	8.4%	N/A	7.8%	N/A	7.7%	N/A	-21.6%	0.24	
Current Ratio		3.2	5.5	0.58	13.2	0.24	5.2	0.62	2.8	1.15	
Days in Net Patient Accounts Receivable		45.0	78.5	0.57	54.2	0.83	99.3	0.45	40.1	1.12	
Equity Financing (%)		91.8%	59.9%	1.53	87.0%	1.06	55.9%	1.64	90.5%	1.01	
Long-Term Debt to Equity Ratio		0.0	0.5	0.00	0.1	0.04	0.6	0.00	0.0	0.42	
Times Interest Earned		-2.3	16.8	N/A	12.6	N/A	12.2	N/A	-13.2	0.17	
Total Asset Turnover		2.2	0.5	4.64	0.6	3.56	0.3	6.77	2.1	1.04	
Average Age of Plant (Years)		18.6	20.1	0.93	12.7	1.47	24.5	0.76	19.6	0.95	
Increase (Decrease) Total Net Patient Revenue		8.3%	7.2%	1.15	8.1%	1.02	5.0%	1.65	-1.3%	N/A	
Outpatient Gross Revenue (% of Total GPR)		59.9%	67.5%	0.89	68.5%	0.87	72.7%	0.82	56.7%	1.06	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$987,401,234	Cash & Cash Equivalents	\$16,914	Current Liabilities	\$10,065,983
Less Deductions	\$721,761,647	Net Patient Receivables	\$32,696,277	Long-Term Debt	\$236,017
Net Patient Revenue	\$265,639,587	Other Receivables	\$23,725	Other Liabilities	\$0
Plus Other Revenue	\$9,704,435			Subtotal	\$10,302,000
Total Revenue	\$275,344,021	Land, Buildings & Equipment (Net)	\$87,987,759		
Less Expenses	\$248,340,275	Other Assets	\$4,825,325	Unrestricted Fund Balance	\$115,248,000.00
Non-Operating Gains/Losses	-\$32,886,747			Restricted Fund Balance	\$0
Net Income	-\$5,883,001	Total Assets	\$125,550,000	Total Liabilities & Fund Balance	\$125,550,000