

332 Froedtert Community Hospital - Oak Creek
7901 S 6th Street
Oak Creek, WI 53154

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 1

Control:

		All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	12.2%	63.0%	0.19	80.7%	0.15	13.6%	0.90	20.8%	0.59
Obstetrics	0.0%	40.9%	N/A	54.6%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.7%	N/A	101.1%	N/A	97.3%	N/A	0.0%	N/A
Total Hospital	12.2%	63.6%	0.19	79.4%	0.15	19.6%	0.63	20.8%	0.59
Average Census (Patients)									
Adult Medical-Surgical	0.5	25.0	0.02	71.3	0.01	1.6	0.30	0.8	0.59
Obstetrics	0.0	5.2	N/A	20.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	19.0	N/A	1.0	N/A	0.0	N/A
Total Hospital	0.5	46.9	0.01	136.2	0.00	2.3	0.21	0.8	0.59
Average Length of Stay (Days)									
Adult Medical-Surgical	2.1	4.3	0.49	5.2	0.41	3.1	0.69	2.4	0.88
Obstetrics	0.0	2.4	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	3.5	N/A	2.8	N/A	0.0	N/A
Total Hospital	2.1	4.8	0.44	5.9	0.36	4.2	0.51	2.4	0.88
Surgical Operations									
Inpatient	0	1,014	N/A	2,671	N/A	69	N/A	0	N/A
Outpatient	0	4,465	N/A	5,204	N/A	1,875	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	18.5%	N/A	33.9%	N/A	3.5%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	62	139,692	0.00	219,646	0.00	15,640	0.00	56	1.11
Emergency Visits	10,851	17,650	0.61	37,323	0.29	5,113	2.12	8,390	1.29
Full-Time Equivalents (FTEs)									
Administrators	0.0	4.3	N/A	5.8	N/A	1.7	N/A	1.0	0.00
Nurses, Licensed	12.7	232.9	0.05	585.8	0.02	30.4	0.42	9.9	1.28
Ancillary Nursing Personnel	2.0	38.9	0.05	127.2	0.02	5.3	0.38	1.1	1.86
All Other Personnel	13.0	451.0	0.03	977.8	0.01	57.9	0.22	9.6	1.36
Total FTEs	27.7	727.1	0.04	1,696.6	0.02	95.3	0.29	21.5	1.28
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	3.0	N/A	1.8	N/A	12.0	N/A	6.5	0.00
Nurses, Licensed	108.5	160.0	0.68	186.4	0.58	220.1	0.49	64.3	1.69
Ancillary Nursing Personnel	17.1	26.7	0.64	40.5	0.42	38.0	0.45	7.0	2.45
All Other Personnel	111.1	309.9	0.36	311.1	0.36	418.6	0.27	62.3	1.78
Total FTEs	236.7	499.6	0.47	539.7	0.44	688.8	0.34	140.1	1.69

Total Hospital:

Beds Set Up & Staffed 4
Discharges 84
Inpatient Days 179

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	4	84	179	12.2%	0.5	2.1
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	10	10	12.7	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	2	2.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	0	0.0
Pharmacists	0	0	0.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	0	0	0.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	1	0	1.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	3	4	5.2
Environmental Services Workers	0	0	0.0	All Other Personnel	2	5	5.8
Medical & Clinical LaboratoryTechnologists	1	0	1.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	17	21	27.7
Total Active Privileged Medical Staff: 139							

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023	
Selected Financial Statistics			FY 2024		2B		1		FY 2023	
			Value	Ratio	Value	Ratio	Value	Ratio	Ratio	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$14,148,690	39.5%	49.1%	0.80	48.4%	0.82	43.9%	0.90	38.6%	1.02
Medical Assistance	\$5,293,331	14.8%	13.0%	1.14	19.2%	0.77	14.3%	1.03	15.7%	0.94
Commercial	\$15,272,512	42.6%	32.2%	1.33	29.3%	1.45	36.1%	1.18	43.2%	0.99
All Other	\$1,110,757	3.1%	5.7%	0.54	3.1%	0.99	5.7%	0.55	2.5%	1.24
Deductions as % of Total Gross Patient Revenue										
Medicare	\$11,944,612	33.3%	38.3%	0.87	39.0%	0.85	24.7%	1.35	32.3%	1.03
Medical Assistance	\$4,774,920	13.3%	10.2%	1.31	14.8%	0.90	8.2%	1.63	14.3%	0.93
Commercial	\$7,921,760	22.1%	15.3%	1.44	14.8%	1.50	12.8%	1.73	22.1%	1.00
Charity Care	\$203,782	0.6%	0.9%	0.67	1.1%	0.52	0.5%	1.22	0.4%	1.63
Bad Debt	\$944,349	2.6%	1.0%	2.56	0.9%	2.86	1.1%	2.38	2.0%	1.35
All Other	\$588,917	1.6%	3.3%	0.50	1.6%	1.05	9.3%	0.18	1.2%	1.35
Total Deductions	\$26,378,340	73.6%	68.9%	1.07	72.2%	1.02	56.5%	1.30	72.2%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.0%	7.1%	N/A	9.4%	N/A	5.0%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income		0.0%	19.9%	N/A	N/A	N/A	3.6%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$2,674,476	39.5%	41.8%	0.94	34.7%	1.14	46.0%	0.86	34.9%	1.13
Supplies & Services	\$2,839,382	41.9%	52.7%	0.80	60.4%	0.69	45.3%	0.93	46.0%	0.91
Capital Component	\$1,259,092	18.6%	5.5%	3.40	4.9%	3.79	8.7%	2.14	19.1%	0.97
Fiscal Statistics										
Operating Margin (%)		28.3%	7.9%	3.59	11.0%	2.58	11.8%	2.40	16.9%	1.68
Total Hospital Net Income (%)		28.3%	9.7%	2.93	10.4%	2.71	12.2%	2.32	16.9%	1.68
Return on Equity (%)		37.7%	8.4%	4.47	10.9%	3.44	42.7%	0.88	18.1%	2.08
Current Ratio		17.5	5.5	3.21	14.7	1.19	1.9	9.37	6.8	2.58
Days in Net Patient Accounts Receivable		62.6	78.5	0.80	54.8	1.14	57.5	1.09	64.7	0.97
Equity Financing (%)		98.7%	59.9%	1.65	88.9%	1.11	32.5%	3.04	97.1%	1.02
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.1	N/A	1.1	N/A	0.0	N/A
Times Interest Earned		0.0	16.8	N/A	17.7	N/A	10.2	N/A	0.0	N/A
Total Asset Turnover		1.3	0.5	2.78	0.7	1.81	1.1	1.16	1.1	1.22
Average Age of Plant (Years)		2.3	20.1	0.12	14.8	0.16	6.2	0.38	1.4	1.71
Increase (Decrease) Total Net Patient Revenue		19.8%	7.2%	2.75	6.7%	2.96	13.2%	1.51	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		95.6%	67.5%	1.42	55.8%	1.71	83.5%	1.14	94.5%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$35,825,289	Cash & Cash Equivalents	\$0	Current Liabilities	\$95,861
Less Deductions	\$26,378,340	Net Patient Receivables	\$1,616,201	Long-Term Debt	\$0
Net Patient Revenue	\$9,446,949	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$0			Subtotal	\$95,861
Total Revenue	\$9,446,950	Land, Buildings & Equipment (Net)	\$5,514,444		
Less Expenses	\$6,772,950	Other Assets	\$63,397	Unrestricted Fund Balance	\$7,098,181.00
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$0
Net Income	\$2,674,000	Total Assets	\$7,194,042	Total Liabilities & Fund Balance	\$7,194,042