

099 Rogers Memorial Hospital Inc
 34700 Valley Road
 Oconomowoc, WI 53066
 262-646-4411

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)					
Psychiatric	82.9%	68.6%	1.21	88.6%	0.94
Alcoholism/Chemical Dependency	86.5%	55.3%	1.56	93.1%	0.93
Total Hospital	81.8%	68.3%	1.20	87.0%	0.94
Average Census (Patients)					
Psychiatric	29.8	18.8	1.59	32.8	0.91
Alcoholism/Chemical Dependency	6.9	3.5	1.97	6.5	1.06
Total Hospital	59.7	31.7	1.89	63.5	0.94
Average Length of Stay (Days)					
Psychiatric	9.3	6.2	1.51	11.2	0.83
Alcoholism/Chemical Dependency	4.3	4.1	1.04	4.6	0.92
Total Hospital	8.6	6.4	1.33	9.8	0.88
Outpatient Visits					
Non-Emergency Visits	28,372	45,297	0.63	26,300	1.08
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	15.6	3.7	4.22	18.1	0.86
Nurses, Licensed	106.5	45.1	2.36	100.4	1.06
Psychologists	0.0	0.4	N/A	0.0	N/A
Social Workers	106.8	21.4	5.00	116.2	0.92
All Other Personnel	205.1	78.8	2.60	226.0	0.91
Total FTEs	735.6	219.2	3.36	781.1	0.94
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.8	6.5	1.20	9.1	0.86
Nurses, Licensed	53.2	79.0	0.67	50.5	1.05
Psychologists	0.0	0.8	N/A	0.0	N/A
Social Workers	53.3	37.5	1.42	58.4	0.91
All Other Personnel	102.4	138.3	0.74	113.6	0.90
Total FTEs	367.4	384.6	0.96	392.9	0.94

Total Hospital:

Beds Set Up & Staffed 73
 Discharges 2,547
 Inpatient Days 21,803

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

099 Rogers Memorial Hospital Inc
Oconomowoc, WI 53066

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	65	1,954	19,277	81.3%	52.8	9.9
Alcoholism/chemical dependency	H	8	593	2,526	86.5%	6.9	4.3
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

099 Rogers Memorial Hospital Inc

Oconomowoc, WI 53066

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	15	3	15.6	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	3	0	3.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	52	60	89.1	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	3	2	4.8	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	1	0	1.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	11	3	12.6	Recreational Therapists	21	14	26.3
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	16	12	21.7
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	101	20	106.8
Pharmacists	1	2	1.5	Psychiatric Technicians	88	228	232.6
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	43	0	43.0	All Other Contracted Staff	7	3	8.1
Food Service Workers	0	0	0.0	All Other Health Professionals	114	41	134.5
Environmental Services Workers	18	0	18.0	All Other Personnel	14	4	16.2
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
				Total	509	392	735.6
Total Active Privileged Medical Staff: 59							

099 Rogers Memorial Hospital Inc
Oconomowoc, WI 53066

			All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$9,710,616	3.4%	11.3%	0.30	4.4%	0.77
Medical Assistance	\$32,039,335	11.2%	38.2%	0.29	10.3%	1.09
Commercial	\$238,909,898	83.6%	46.4%	1.80	83.1%	1.01
All Other	\$5,145,323	1.8%	4.1%	0.44	2.1%	0.85
Deductions as % of Total Gross Patient Revenue						
Medicare	\$6,736,886	2.4%	7.7%	0.31	3.3%	0.71
Medical Assistance	\$20,060,026	7.0%	22.3%	0.32	7.2%	0.98
Commercial	\$104,583,888	36.6%	21.0%	1.74	36.5%	1.00
Charity Care	\$3,714,771	1.3%	1.8%	0.73	0.8%	1.60
Bad Debt	-\$567,356	-0.2%	1.2%	N/A	0.2%	N/A
All Other	\$5,871,058	2.1%	3.9%	0.52	2.1%	0.99
Total Deductions	\$140,399,273	49.1%	57.9%	0.85	50.1%	0.98
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.7%	5.0%	0.14	0.9%	0.80
Net Gains/Losses as % of Net Income		53.4%	1,594.7%	1.23	43.5%	1.23
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$71,324,892	52.7%	62.0%	0.85	54.2%	0.97
Supplies & Services	\$53,962,700	39.9%	31.4%	1.27	38.6%	1.03
Capital Component	\$9,939,351	7.4%	6.6%	1.11	7.2%	1.02
Fiscal Statistics						
Operating Margin (%)		7.7%	-4.0%	N/A	9.1%	0.84
Total Hospital Net Income (%)		15.1%	0.3%	58.78	15.1%	1.01
Current Ratio		2.90	2.1	1.39	2.18	1.33
Days in Net Patient Accounts Receivable		48.53	58.3	0.83	44.39	1.09
Equity Financing (%)		70.0%	48.0%	1.46	65.8%	1.06
Long-Term Debt to Equity Ratio		0.24	0.5	0.49	0.27	0.90
Times Interest Earned		14.40	1.2	11.74	14.45	1.00
Total Asset Turnover		0.55	0.8	0.72	0.49	1.12
Average Age of Plant (Years)		6.98	6.0	1.17	6.84	1.02
Increase (Decrease) Total Net Patient Revenue		3.1%	6.1%	0.51	-0.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		70.2%	47.7%	1.47	68.1%	1.03
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$285,805,172		Cash & Cash Equivalents	\$38,239,932	Current Liabilities	\$19,852,289
Less Deductions	\$140,399,273		Net Patient Receivables	\$19,332,568	Long-Term Debt	\$45,407,254
Net Patient Revenue	\$145,405,899		Other Receivables	\$0	Other Liabilities	\$14,951,610
Plus Other Revenue	\$1,067,155				Subtotal	\$80,211,153
Total Revenue	\$146,473,055		Land, Buildings & Equipment (Net)	\$56,940,601	Unrestricted Fund Balance	\$187,009,053
Less Expenses	\$135,226,943		Other Assets	\$152,707,105	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$12,896,640				Total Liabilities & Fund Balance	\$267,220,206
Net Income	\$24,142,752		Total Assets	\$267,220,206		