

117 Reedsburg Area Medical Center
2000 North Dewey Street
Reedsburg, WI 53959
608-524-6487

Fiscal Year: 10/01 to 09/30
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Sauk
Analysis Area: Southern (1)
Volume Group: 5

		All GMS Hospitals		Analysis Area 1		Volume Group 5		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	39.3%	65.1%	0.60	60.7%	0.65	54.4%	0.72	34.7%	1.13
Obstetrics	73.8%	43.7%	1.69	42.2%	1.75	33.4%	2.21	29.6%	2.50
Pediatrics	0.0%	77.8%	N/A	69.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	41.1%	65.1%	0.63	61.1%	0.67	53.5%	0.77	30.1%	1.36
Average Census (Patients)									
Adult Medical-Surgical	5.9	26.0	0.23	29.5	0.20	13.7	0.43	5.9	1.00
Obstetrics	1.5	5.4	0.27	4.5	0.32	2.2	0.68	1.2	1.25
Pediatrics	0.0	3.9	N/A	5.7	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.8	47.2	0.17	55.8	0.14	21.3	0.37	7.5	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.2	0.78	4.5	0.73	3.6	0.91	3.2	1.03
Obstetrics	2.2	2.4	0.90	2.6	0.83	2.1	1.03	2.0	1.06
Pediatrics	0.0	4.0	N/A	4.5	N/A	1.0	N/A	0.0	N/A
Total Hospital	3.1	4.7	0.64	4.9	0.62	3.8	0.80	3.0	1.02
Surgical Operations									
Inpatient	151	1,075	0.14	921	0.16	330	0.46	144	1.05
Outpatient	2,441	4,478	0.55	4,641	0.53	2,573	0.95	2,235	1.09
Inpatient as % of All Surgeries	5.8%	18.4%	0.32	16.0%	0.36	11.4%	0.51	6.1%	0.96
Outpatient Visits									
Non-Emergency Visits	114,547	149,200	0.77	209,304	0.55	105,875	1.08	105,043	1.09
Emergency Visits	9,997	17,658	0.57	19,147	0.52	16,199	0.62	10,216	0.98
Full-Time Equivalents (FTEs)									
Administrators	5.6	3.6	1.58	5.3	1.06	2.2	2.59	5.6	1.00
Nurses, Licensed	157.8	231.2	0.68	320.9	0.49	125.9	1.25	151.5	1.04
Ancillary Nursing Personnel	45.8	36.8	1.24	41.6	1.10	25.5	1.79	44.5	1.03
All Other Personnel	415.0	472.1	0.88	703.5	0.59	264.6	1.57	416.5	1.00
Total FTEs	624.2	743.6	0.84	1,071.4	0.58	418.2	1.49	618.1	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.1	2.4	3.38	3.2	2.57	2.2	3.74	8.7	0.93
Nurses, Licensed	228.3	155.9	1.46	191.1	1.19	126.2	1.81	235.4	0.97
Ancillary Nursing Personnel	66.2	24.8	2.67	24.8	2.67	25.6	2.58	69.2	0.96
All Other Personnel	600.5	318.4	1.89	418.9	1.43	265.4	2.26	647.3	0.93
Total FTEs	903.1	501.6	1.80	637.9	1.42	419.4	2.15	960.6	0.94

Total Hospital:

Beds Set Up & Staffed 19
Discharges 934
Inpatient Days 2,849

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 1
Discharges 6
Inpatient Days 56

Newborn Nursery:

Bassinets 1
Total Births 249
Newborn Days 439

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	15	655	2,153	39.3%	5.9	3.3
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	2	249	539	73.8%	1.5	2.2
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	2	30	157	21.5%	0.4	5.2
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	5	1	5.6	Radiological Services Personnel	10	3	12.3
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	7	2	8.5
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	78	63	125.3	Respiratory Therapists	3	2	4.5
Certified Nurse Midwives	2	0	2.0	Occupational Therapists	4	0	4.0
Licensed Practical Nurses	9	5	9.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	39	9	45.8	Physical Therapists	9	0	9.0
Medical Assistants	14	2	15.5	Physical Therapy Assistants/Aides	2	0	2.0
Nurse Practitioners	12	2	13.5	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	5	0	5.0	Dietitians & Nutritionists	1	1	1.6
Clinical Nurse Specialists	3	0	3.0	Psychologists	1	0	1.0
Health Info Mgmt-Administrators/Technicians	14	0	14.0	Social Workers	2	0	2.0
Pharmacists	15	8	17.3	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	4	0	4.0	Pharmacy Technicians	15	5	18.8
Surgical Personnel	4	0	4.0	Medical Coding Technicians	5	0	5.0
Directors/Managers	55	0	55.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	14	6	18.2	All Other Health Professionals	0	0	0.0
Environmental Services Workers	28	6	32.2	All Other Personnel	147	44	180.0
Medical & Clinical Laboratory Technologists	7	2	7.6				
				Total	514	161	624.2
Total Active Privileged Medical Staff: 36							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁵		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$100,171,588	51.7%	49.8%	1.04	43.8%	1.18	52.0%	0.99	52.3%	0.99
Medical Assistance	\$23,954,416	12.4%	12.1%	1.02	10.8%	1.15	12.3%	1.00	12.7%	0.98
Commercial	\$62,702,609	32.4%	31.6%	1.02	34.8%	0.93	29.9%	1.08	31.8%	1.02
All Other	\$6,939,367	3.6%	6.4%	0.56	10.7%	0.33	5.8%	0.62	3.3%	1.08
Deductions as % of Total Gross Patient Revenue										
Medicare	\$52,686,363	27.2%	39.1%	0.69	34.4%	0.79	39.9%	0.68	27.7%	0.98
Medical Assistance	\$15,406,511	8.0%	9.5%	0.84	8.5%	0.93	9.4%	0.84	8.7%	0.91
Commercial	\$23,955,171	12.4%	15.5%	0.80	18.3%	0.68	14.7%	0.84	10.1%	1.23
Charity Care	\$1,105,000	0.6%	1.0%	0.57	0.7%	0.85	1.1%	0.53	0.8%	0.76
Bad Debt	\$1,824,530	0.9%	1.0%	0.97	1.2%	0.80	1.3%	0.73	0.3%	3.15
All Other	\$2,859,357	1.5%	3.7%	0.40	5.9%	0.25	3.1%	0.48	1.4%	1.04
Total Deductions	\$97,836,932	50.5%	69.8%	0.72	68.9%	0.73	69.4%	0.73	49.0%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		19.2%	8.6%	2.25	5.1%	3.79	4.6%	4.17	17.3%	1.11
Net Gains/Losses as % of Net Income		135.2%	20.2%	6.68	68.8%	1.97	20.5%	6.61	79.5%	1.70
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$65,791,210	54.9%	40.7%	1.35	41.8%	1.31	43.6%	1.26	54.8%	1.00
Supplies & Services	\$45,288,160	37.8%	54.1%	0.70	52.1%	0.73	50.5%	0.75	38.9%	0.97
Capital Component	\$8,771,185	7.3%	5.2%	1.41	6.0%	1.21	6.0%	1.23	6.3%	1.17
Fiscal Statistics										
Operating Margin (%)		-0.9%	7.7%	N/A	2.5%	N/A	8.5%	N/A	1.6%	N/A
Total Hospital Net Income (%)		2.5%	9.4%	0.26	7.5%	0.33	10.5%	0.23	7.4%	0.33
Current Ratio		4.0	2.3	1.71	2.0	2.02	11.9	0.34	3.3	1.23
Days in Net Patient Accounts Receivable		52.1	62.7	0.83	52.9	0.98	46.5	1.12	47.9	1.09
Equity Financing (%)		53.7%	62.3%	0.86	61.4%	0.88	85.0%	0.63	51.1%	1.05
Long-Term Debt to Equity Ratio		0.6	0.4	1.64	0.4	1.48	0.1	9.55	0.7	0.93
Times Interest Earned		2.2	16.0	0.14	8.3	0.27	15.8	0.14	7.3	0.30
Total Asset Turnover		0.8	0.2	3.92	0.4	2.40	0.7	1.29	0.8	1.10
Average Age of Plant (Years)		9.2	14.2	0.65	12.5	0.74	11.5	0.80	9.9	0.93
Increase (Decrease) Total Net Patient Revenue		6.7%	6.9%	0.98	6.0%	1.13	4.7%	1.45	7.6%	0.89
Outpatient Gross Revenue (% of Total GPR)		88.7%	67.9%	1.31	66.1%	1.34	77.9%	1.14	88.3%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$193,767,980	Cash & Cash Equivalents	\$2,138,785	Current Liabilities	\$16,217,422
Less Deductions	\$97,836,932	Net Patient Receivables	\$13,688,911	Long-Term Debt	\$46,024,261
Net Patient Revenue	\$95,931,048	Other Receivables	\$4,417,859	Other Liabilities	\$2,847,424
Plus Other Revenue	\$22,859,412			Subtotal	\$65,089,107
Total Revenue	\$118,790,460	Land, Buildings & Equipment (Net)	\$62,455,471	Unrestricted Fund Balance	\$75,355,463.00
Less Expenses	\$119,850,555	Other Assets	\$57,947,832	Restricted Fund Balance	\$204,288
Non-Operating Gains/Losses	\$4,070,858			Total Liabilities & Fund Balance	\$140,648,858
Net Income	\$3,010,763	Total Assets	\$140,648,858		