

035 Fort HealthCare
611 East Sherman Avenue
Fort Atkinson, WI 53538
920-568-5000

Fiscal Year: 10/01 to 09/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Jefferson
Analysis Area: Southern (1)
Volume Group: 6

		All GMS Hospitals		Analysis Area 1		Volume Group 6		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	43.4%	65.1%	0.67	60.7%	0.71	63.5%	0.68	64.4%	0.67
Obstetrics	30.2%	43.7%	0.69	42.2%	0.72	33.5%	0.90	25.9%	1.17
Pediatrics	0.0%	77.8%	N/A	69.2%	N/A	95.1%	N/A	0.0%	N/A
Total Hospital	42.2%	65.1%	0.65	61.1%	0.69	65.8%	0.64	50.8%	0.83
Average Census (Patients)									
Adult Medical-Surgical	8.7	26.0	0.33	29.5	0.29	21.1	0.41	9.0	0.96
Obstetrics	2.4	5.4	0.45	4.5	0.53	3.1	0.77	2.1	1.17
Pediatrics	0.0	3.9	N/A	5.7	N/A	7.6	N/A	0.0	N/A
Total Hospital	12.7	47.2	0.27	55.8	0.23	46.7	0.27	12.7	1.00
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.2	0.82	4.5	0.77	4.0	0.87	3.4	1.02
Obstetrics	2.4	2.4	1.00	2.6	0.92	2.3	1.06	2.1	1.14
Pediatrics	0.0	4.0	N/A	4.5	N/A	3.7	N/A	0.0	N/A
Total Hospital	3.3	4.7	0.69	4.9	0.67	4.6	0.71	3.2	1.02
Surgical Operations									
Inpatient	433	1,075	0.40	921	0.47	802	0.54	387	1.12
Outpatient	4,536	4,478	1.01	4,641	0.98	4,496	1.01	4,343	1.04
Inpatient as % of All Surgeries	8.7%	18.4%	0.47	16.0%	0.55	15.1%	0.58	8.2%	1.07
Outpatient Visits									
Non-Emergency Visits	230,350	149,200	1.54	209,304	1.10	205,791	1.12	244,058	0.94
Emergency Visits	18,033	17,658	1.02	19,147	0.94	23,654	0.76	18,961	0.95
Full-Time Equivalents (FTEs)									
Administrators	3.0	3.6	0.84	5.3	0.56	3.8	0.80	6.8	0.44
Nurses, Licensed	158.5	231.2	0.69	320.9	0.49	262.2	0.60	171.2	0.93
Ancillary Nursing Personnel	13.7	36.8	0.37	41.6	0.33	36.0	0.38	15.3	0.89
All Other Personnel	473.7	472.1	1.00	703.5	0.67	534.7	0.89	476.3	0.99
Total FTEs	648.9	743.6	0.87	1,071.4	0.61	836.7	0.78	669.6	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	2.1	2.4	0.88	3.2	0.67	2.3	0.94	4.7	0.46
Nurses, Licensed	112.4	155.9	0.72	191.1	0.59	157.9	0.71	116.8	0.96
Ancillary Nursing Personnel	9.7	24.8	0.39	24.8	0.39	21.7	0.45	10.4	0.93
All Other Personnel	336.0	318.4	1.06	418.9	0.80	321.9	1.04	325.0	1.03
Total FTEs	460.2	501.6	0.92	637.9	0.72	503.7	0.91	456.9	1.01

Total Hospital:

Beds Set Up & Staffed 30
Discharges 1,409
Inpatient Days 4,625

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 10
Total Births 365
Newborn Days 653

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	20	913	3,167	43.4%	8.7	3.5
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	0	0	0	0.0%	0.0	0.0
Hospice	C	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	8	367	882	30.2%	2.4	2.4
Psychiatric	C	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	C	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	2	142	576	78.9%	1.6	4.1
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0	Radiological Services Personnel	13	30	25.9
Dentists	0	0	0.0	Sonographers	1	4	3.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	3	0	3.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	65	108	121.5	Respiratory Therapists	2	7	3.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	6	4.0
Licensed Practical Nurses	8	13	15.0	Occupational Therapy Assistants/Aides	0	1	0.6
Ancillary Nursing Personnel	4	33	13.7	Physical Therapists	10	15	18.5
Medical Assistants	4	0	4.0	Physical Therapy Assistants/Aides	2	2	3.4
Nurse Practitioners	13	4	15.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	5	7	7.0	Dietitians & Nutritionists	2	1	2.5
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	18	8	20.4	Social Workers	1	0	1.0
Pharmacists	2	3	3.3	Psychiatric Technicians	1	0	1.0
Medical & Clinical Laboratory Technicians	12	4	13.4	Pharmacy Technicians	3	4	4.2
Surgical Personnel	3	2	4.7	Medical Coding Technicians	0	0	0.0
Directors/Managers	31	1	31.2	All Other Contracted Staff	0	0	0.0
Food Service Workers	9	21	19.1	All Other Health Professionals	67	61	94.6
Environmental Services Workers	12	18	17.8	All Other Personnel	138	122	188.1
Medical & Clinical Laboratory Technologists	5	3	7.4				
				Total	438	478	648.9
Total Active Privileged Medical Staff: 126							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁶		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$218,179,578	46.7%	49.8%	0.94	43.8%	1.07	47.3%	0.99	44.9%	1.04
Medical Assistance	\$52,633,934	11.3%	12.1%	0.93	10.8%	1.04	16.0%	0.71	11.5%	0.98
Commercial	\$180,428,586	38.6%	31.6%	1.22	34.8%	1.11	31.6%	1.22	40.1%	0.96
All Other	\$16,355,025	3.5%	6.4%	0.54	10.7%	0.33	5.2%	0.67	3.4%	1.02
Deductions as % of Total Gross Patient Revenue										
Medicare	\$178,244,500	38.1%	39.1%	0.97	34.4%	1.11	37.4%	1.02	36.6%	1.04
Medical Assistance	\$38,246,836	8.2%	9.5%	0.86	8.5%	0.96	12.0%	0.68	8.8%	0.93
Commercial	\$91,754,277	19.6%	15.5%	1.27	18.3%	1.07	13.7%	1.43	21.2%	0.93
Charity Care	\$2,083,718	0.4%	1.0%	0.45	0.7%	0.67	0.8%	0.55	0.5%	0.98
Bad Debt	\$4,899,189	1.0%	1.0%	1.08	1.2%	0.90	1.2%	0.90	1.1%	0.94
All Other	\$11,907,721	2.5%	3.7%	0.69	5.9%	0.43	3.1%	0.82	2.5%	1.03
Total Deductions	\$327,136,241	70.0%	69.8%	1.00	68.9%	1.01	68.2%	1.03	70.6%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		10.9%	8.6%	1.27	5.1%	2.15	10.0%	1.09	10.4%	1.05
Net Gains/Losses as % of Net Income		85.5%	20.2%	4.22	68.8%	1.24	11.1%	7.67	85.6%	1.00
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$81,175,448	52.5%	40.7%	1.29	41.8%	1.25	40.6%	1.29	53.9%	0.97
Supplies & Services	\$62,895,793	40.7%	54.1%	0.75	52.1%	0.78	53.6%	0.76	38.9%	1.05
Capital Component	\$10,548,555	6.8%	5.2%	1.31	6.0%	1.13	5.9%	1.15	7.2%	0.95
Fiscal Statistics										
Operating Margin (%)		1.9%	7.7%	0.25	2.5%	0.78	7.8%	0.25	2.7%	0.72
Total Hospital Net Income (%)		11.9%	9.4%	1.26	7.5%	1.59	8.7%	1.36	16.0%	0.74
Current Ratio		1.3	2.3	0.56	2.0	0.66	1.8	0.74	1.8	0.74
Days in Net Patient Accounts Receivable		58.8	62.7	0.94	52.9	1.11	68.3	0.86	56.3	1.04
Equity Financing (%)		70.7%	62.3%	1.14	61.4%	1.15	59.7%	1.18	67.9%	1.04
Long-Term Debt to Equity Ratio		0.3	0.4	0.78	0.4	0.71	0.4	0.69	0.4	0.79
Times Interest Earned		49.8	16.0	3.12	8.3	5.98	11.7	4.25	35.8	1.39
Total Asset Turnover		0.5	0.2	2.16	0.4	1.33	0.1	3.38	0.5	1.00
Average Age of Plant (Years)		15.3	14.2	1.08	12.5	1.23	17.0	0.90	15.5	0.99
Increase (Decrease) Total Net Patient Revenue		4.4%	6.9%	0.64	6.0%	0.74	4.7%	0.94	2.4%	1.83
Outpatient Gross Revenue (% of Total GPR)		90.0%	67.9%	1.33	66.1%	1.36	71.9%	1.25	90.4%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$467,597,123	Cash & Cash Equivalents	\$5,340,296	Current Liabilities	\$29,612,082
Less Deductions	\$327,136,241	Net Patient Receivables	\$22,609,175	Long-Term Debt	\$69,415,629
Net Patient Revenue	\$140,460,882	Other Receivables	\$5,022,702	Other Liabilities	\$0
Plus Other Revenue	\$17,182,794			Subtotal	\$99,027,711
Total Revenue	\$157,643,676	Land, Buildings & Equipment (Net)	\$98,916,048	Unrestricted Fund Balance	\$239,004,902.00
Less Expenses	\$154,619,796	Other Assets	\$206,144,392	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$17,761,918			Total Liabilities & Fund Balance	\$338,032,613
Net Income	\$20,785,798	Total Assets	\$338,032,613		